

**Strategic Gross Risk Matrix
June 2018**

Notes: Risk Tolerance Line -----

The **greyed out cells** shows those areas where risk scores are considered to be relatively minor in nature.



| | | | IMPACT | | | | |
|------------|----------------|---|---------------|-----|---|--|--|
| | | | Insignificant | Low | Medium | High | Extreme |
| | | | 1 | 2 | 3 | 4 | 5 |
| LIKELIHOOD | Almost certain | 5 | | | | 5. Welfare Reform 13. Recruitment & Retention 28. Failure to produce / late certification / approval of accounts and/or to obtain unqualified audit opinion | 10. Increase in cost of managing homelessness. |
| | Likely | 4 | | | | 26. Contract Failure 27. Mare Fen Bank Improvement Project (NEW) | |
| | Possible | 3 | | | 6. Demands on services from an ageing population 7. Partnership working with Cambridgeshire County Council 12. Shared Services initiatives with other authorities 14. Access to Primary Care in Growth Areas | 2. Gypsy and Travellers and those not meeting new definition 3. Failure to meet Housing Need ← 9. HRA Business Plan 11. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes | 4. Medium Term Financial Strategy |
| | Unlikely | 2 | | | | 1. Consultation and Engagement 30. Commercialisation | |
| | Rare | 1 | | | | | |