

Priority and objectives	Action	Output	Target date	Lead	Impact	No
1. Deliver new homes to support economic success						
Delivery of new homes including affordable tenures	Publish CLIP 2014 including our prioritised plan for 2014-15+	CLIP 2014 updated Funding secured	Sep-14	Housing enablers	Ready to support provider bids for funding Overcome barriers	1.
	Support development of new council housing in Cambridge and South Cambridgeshire	New council homes developed in SCDC and Cambridge	Apr-15	City and SCDC	New council housing delivered	2.
	Identify housing and infrastructure priorities by contributing to Cambridgeshire and Peterborough 'Strategic Spatial Priorities'	Strategic Spatial Priorities document reflects the housing needs of our sub-region	Apr-14	CRHB	Spatial priorities include housing	3.
Strengthen links between housing and the economy via the LEPs	Ensure housing is part of our LEPs Strategic Economic Plans	SEPs include housing issues and impacts	Apr-14	CRHB and JSPU	Housing included in strategic economic plans	4.
	Create a report for the housing sub-region combining <ul style="list-style-type: none"> ▪ effect of housing on GDP ▪ number of jobs created and skills / apprenticeships gained through housing construction and through housing management and maintenance 	Identify multipliers and apply to plans for homes in our sub-region Look to create a "ready reckoner"	Nov-14	CSHG with NHF input	Clear link between housing and economic indicators	5.
	Hold an event focussing on links and partnerships between housing and the economy at Alconbury Enterprise Zone. Present the combined new development survey results	Event	Nov-14	CRHB, RICS NHF and LEPs	Event. Shared learning.	6.
Assess potential of private rented housing on new sites	City and SCDC commission report from Hometrack on market rented potential	Reports for City and SCDC	Jun-14	City and SCDC	Report for City and SCDC Shared learning	7.
	CRHB evaluates the report and members decide if want to roll out for the sub-region	Commission further reports from Hometrack	Jul-14+	CRHB	Shared learning & possible roll-out across sub-region	8.

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2. Enable better health and well-being through housing, affordable housing, housing-related support and options and support for older people						
Strengthen the case for housing by linking housing investment with health and care savings, and improved wellbeing	Housing projects which integrate housing health and care agendas, submitted to Better Care Fund	Projects submitted which support the agreed outcomes for the Better Care Fund	Apr-14	CRHB	Funding secured for priority projects	9.
	Contribute to the Older Peoples Procurement exercise	Ensure housing is a key consideration in procuring older peoples services for Cambs and Peterborough	Aug-14	CRHB	Better understanding of housing contribution by commissioners. Improved integration of services for customers	10.
Plan for our sub-region's changing demography particularly the growing number of older people	Deliver one new Extra Care scheme as per Cambridgeshire's Extra Care Commissioning Strategy 2011	Support progress of Extra Care Strategy group. Support delivery of five new Extra Care Schemes over 5 years. At end of the current strategy, review need for extra care housing; identify or clarify support for both capital and revenue expenditure from especially county council and health partners.	Mar-15	Extra Care Strategy Group	Pipeline of extra care schemes agreed, to deliver 5 extra care schemes over 5yrs across the county New need and pipeline set out for 2015+	11.
	Help identify need for other specialist and supported housing across the sub-region	Map existing provision, creating an updateable model which identified existing provision and helps project / predict future needs	Mar-15	CSHG / SHMA	Plan for other supported housing need and pipeline for next 5 years	12.
	Contribute to new Cambridgeshire-wide Older Peoples Strategy, to ensure housing is integral	Strategy incorporates housing needs and issues, and highlights how housing saves cost and improves outcomes to residents and to health and care partners	Mar-15	CSHG	Housing included in Cambridgeshire's new strategy for older people	13.
3. Create mixed and cohesive communities						
Support vibrant and sustainable communities especially in our villages and market towns	If wanted, roll out profiling project across sub-region	Sub regional housing profiles	Jun-14	CCCRG / SHMA		14.
	Assess usefulness to partners (RPs, CLTs, ACRE, PCs)	Feedback, evaluation, refinement	Sep-14	CCCRG / SHMA		15.

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Help build links between housing and community safety agenda	Attend Domestic Abuse governance board	Update report	May-14	CRHB (TR)	Shared learning	16.
	Contribute to potential Cambs domestic abuse strategy		Dec-14	CRHB (TR)	Housing incorporated in DA strategy	17.
Support delivery of mixed, cohesive communities	Continue to gather evidence and promote concept of mixed tenures and property sizes on new housing developments	Investigate need for updated guide to sizes and tenures of affordable homes needed to support Chapter 14 of SHMA 2013	Mar-15	SHMA	Clear guidance on need and role of mixed tenure and size housing developments	18.
4. Improve standards in existing homes, and encourage best use of all housing stock						
Support initiatives enabling vulnerable people to remain living in their own homes	ECDC and FDC to decide whether to join the shared HIA service with HDC, SCDC and City	Decision to be made by ECDC and FDC	Mar-15	CRHB	Agreement on key partners in CambsHIA	19.
	Work with county and health colleagues on joint commissioning handyperson service in 2014/15	Scheme specified and plan in place for 2015+	Mar-15	Task & finish group led by Cambs County	Re-commissioned partnership scheme	20.
Reduce under occupation in social housing	CRHB members support roll out of underoccupation project Encourage sign up and encourage partners to sign up to the protocol	Increase number of partners signed up	Mar-15	Underoccupation group	1/4ly meetings and info sharing More partners signed up	21.
5. Extend housing choice and meet housing need						
Ensure Home-Link is fit for purpose and runs as efficiently as possible	Investigate cost-benefit of shared service for parts of Home-Link process	Upshot of cost-benefit analysis of shared service shared with CRHB	By Mar-15	HLMB	Efficient choice-based lettings service across sub-region	22.
Identify impact of tenure and welfare reforms	Gather together tenancy strategies and policies in one web space to ease comparison	Page on Insight provides links	Apr-14	SB	Easy access to strategies and policies	23.
	Evaluate effectiveness of tenancy strategies <ul style="list-style-type: none"> ▪ Gather baseline data to inform revision of tenancy strategies ▪ Complete an evaluation of effectiveness ▪ Districts consider refreshing Tenancy Strategies 	Report to CRHB	By Dec-14	CSHG / CCCRG	Shared learning and baseline for revision of strategies for 2015+	24.

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6. Prevent and tackle homelessness						
Continue to support implementation of the sub-regional homelessness action plan, to:	Deliver a <ul style="list-style-type: none"> sub-regional single homelessness service, to open to partners from Feb 2014 local lettings agency (Town Hall Lettings) from Jan 2014 	Two new pilots up and running Pilots reviewed one year after first procurement	Nov-14 By Mar-15	Homelessness strategy group (DG)	Quick and effective housing solutions for single people whose housing and life chances may otherwise deteriorate.	25.
	Reduce use of bed and breakfast accommodation and cut down on emergency provision costs	Report on use and costs of temporary accommodation and any effect on use of empty homes.	Nov-14	Homelessness strategy group (DG)	Lower numbers in B&B Lower cost of emergency provision Empties back into use	26.
	Refresh the accommodation protocol with Cambs County Council for 16/17 year olds	Revised protocol and monitoring plan	Nov-14	Homelessness strategy group (SC)	Revised protocol launched and monitored	27.
	Assess opportunities for discharging homelessness duties in the private rented sector through Town Hall Lettings	<ul style="list-style-type: none"> Shared protocol for use of properties to discharge duties Where needed, new discharge of duty policies in place Learn from other LA on how they have used the private sector to discharge duty. 	Nov-14	Homelessness strategy group (JC & TH)	Quick and effective housing solutions for single people whose housing and life chances may otherwise deteriorate.	28.
	Develop a sub-regional supported lodgings scheme	Assess feasibility of extending Suffolk supported lodgings scheme to Cambridgeshire	Nov-14	Homelessness strategy group (JV)	Report on feasibility	29.
7. Promote the benefits good housing and partnership working can bring to related issues						
Understand and explain our local housing market(s) and strengthen housing/planning links via the SHMA	Review spec for SHMA in light of new NPPF and guidance, working closely with planners	New brief for 2014+ agreed between CRHB and CPOs	By Mar-15	SHMA project team	SHMA successfully withstands challenges in the formal plan process	30.
	Continue to produce and improve our housing market bulletins	Four bulletins each year	Jun-14 Sept-14 Dec-14 Mar-15	SHMA project team	Regular review of market signals	31.
Build partnership and increase communication	Continue to consider potential for shared services and other efficiencies to help improve service resilience	Reviews as opportunities arise Ad hoc reports to CRHB	Mar-15	CRHB	Increased service efficiency	32.

CRHB action plan 2014-15+

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<i>Build partnership and increase communication</i>	Understand, apply & communicate key policy changes & impacts as they arise;; devise new ways to communicate impacts across the sub-region	Ad hoc reports	Mar-15	CSHG	Key stakeholders better informed about impact of housing policy and market changes on their services	33.
	Extend and review communication channels for CRHB and our "networks"; further develop housing pages on Cambridgeshire Insight	Data more accessible Documents easier to find & housing pages act as a summary of our strategy and partnerships	Mar-15	SB	Increased numbers of visits Increased, use of CI housing pages, time on page & traffic to and from other pages	34.
	Help overcome differences in terminology and language	Devise a cross-silo jargon buster or dictionary	Apr-14	CSHG	"The Jargonator"	35.