

Revenue estimates

for the year ending 31st March 2016

and

Capital estimates

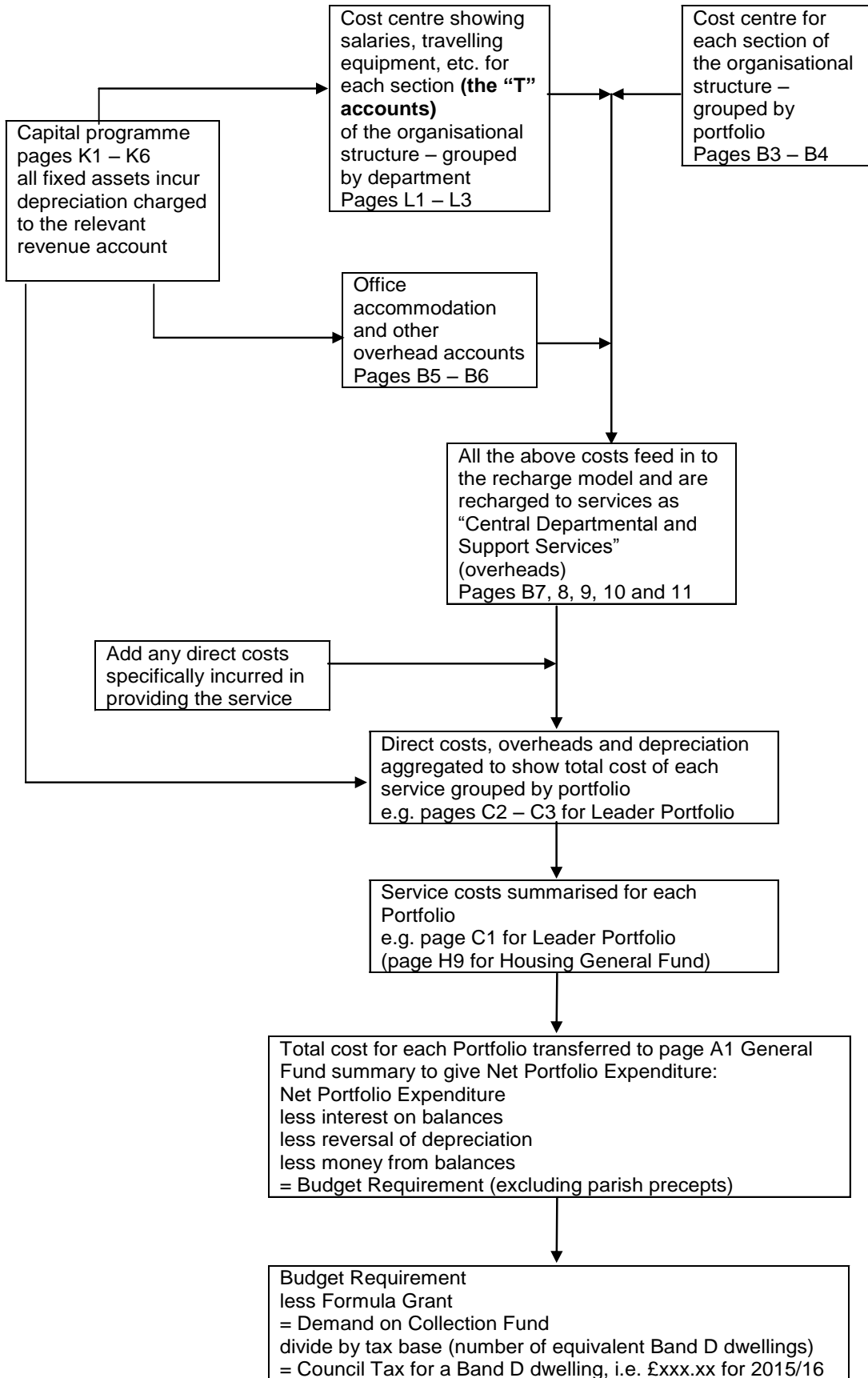
to the year ending 31st March 2020

DRAFT

SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

Page	Contents
	<p style="text-align: center;"><u>REVENUE ESTIMATES FOR THE YEAR ENDING</u> <u>31st MARCH 2016</u></p>
A1	Summary showing Net Portfolio Expenditure to be borne by the General Fund, Interest on Balances and Net General Fund Expenditure
B1 - B11	Staffing and Central Overhead Estimates
C1 -C4	Leader Portfolio Estimates
D1 - D5	Finance and Staffing Portfolio Estimates
E1 - E5	Corporate and Customer Services Portfolio Estimates
F1 - F3	Economic Development Portfolio Estimates
G1 - G10	Environmental Services Portfolio Estimates Housing Portfolio Estimates
H1 - H8	Housing Revenue Account
H9 - H14	Housing General Fund
I1 - I6	Planning Portfolio Estimates
J1 - J4	Strategic Planning and Transport Portfolio Estimates
K1 - K6	CAPITAL ESTIMATES TO THE YEAR 31st MARCH 2020
L1 - L3	MEMORANDUM DEPARTMENTAL EXPENDITURE
M1	Precautionary Items
<u>Notes :</u>	
(1)	These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

Layout of the estimate book



GENERAL FUND SUMMARY

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE		
	Portfolio		
474,448	Leader	483,950	425,910
1,868,002	Finance and Staffing	2,622,470	2,474,360
1,567,604	Corporate and Customer Services	1,787,790	1,911,060
108,072	Economic Development	202,200	183,150
5,919,660	Environmental Services	6,234,840	6,179,610
1,287,758	Housing (General Fund)	1,286,750	1,305,760
1,624,796	Planning	2,082,720	1,939,950
1,587,573	Strategic Planning and Transportation	1,331,650	1,608,250
14,437,913	Fully Allocated Net Portfolio Expenditure	16,032,370	16,028,050
	Unallocated		
0	Reduction for vacancies	(450,000)	(450,000)
0	Departmental/Overhead Roll-overs not allocated	50,000	0
849,370	Non-recurring expenditure on infrastructure, communal facilities etc.	1,608,250	2,018,970
228,010	Council Tax Support Funding grant to Parish Councils	0	0
0	Savings not included in Portfolio estimates	(300,000)	(670,000)
0	Expenditure on Precautionary Items	75,000	75,000
50,000	Council Actions	50,000	50,000
15,565,293	Net Portfolio Expenditure	17,065,620	17,052,020
166,121	Internal Drainage Boards	166,850	174,500
(437,439)	Interest on Balances	(345,500)	(590,500)
(619,228)	Capital Charges, etc.	(671,790)	(537,230)
14,674,747	Net District Council General Fund Expenditure	16,215,180	16,098,790
3,647,485	Appropriation to/(from) General Fund balance	(266,450)	(483,190)
(3,189,853)	New Homes Bonus	(3,201,180)	(4,154,400)
15,132,379	General Expenses (Budget Requirement for capping purposes)	12,747,550	11,461,200
(3,425,857)	Revenue Support Grant	(2,656,520)	(1,829,920)
(4,786,184)	Retained Business Rates	(2,870,300)	(3,462,350)
13,352	(Surplus)/Deficit on Collection Fund re Council Tax	(65,050)	(132,360)
	(Surplus)/Deficit on Collection Fund re Business Rates		1,441,980
6,933,690	Demand on Collection Fund to be raised from Council taxpayers	7,155,680	7,478,550
	INCOME FROM COUNCIL TAX		
Number		Number	Number
57,560.1	Tax Base for tax setting purposes (Band D equivalents)	58,242.6	59,680.4
£ p	multiplied by Basic Amount of Council Tax	£ p	£ p
120.46	for the District	122.86	125.31
£	equals	£	£
6,933,690	Income to be raised from Council taxpayers	7,155,680	7,478,550
	Balances at year end (excluding Section 106 monies)		
	Revenue		
(11,121,096)	General Fund	(6,762,110)	(9,557,310)
(2,492,614)	Housing Revenue Account	(2,033,880)	(2,018,620)
	Capital		
(12,648,538)	Earmarked Reserves		
(3,568,492)	Usable Capital Receipts	(601,060)	(675,330)

Actual 2013/2014 £	STAFFING AND CENTRAL OVERHEAD ACCOUNTS	Estimate 2014/2015 £	Estimate 2015/2016 £
	SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS		
	Portfolio Staffing Expenditure		
273,794	Leader	0	0
6,251,409	Corporate and Customer Services	6,352,020	6,454,520
1,863,668	Environmental Services	2,209,400	2,263,510
3,078,372	Housing	3,015,680	3,213,040
112,034	Economic Development	156,000	0
2,207,478	Planning	1,975,800	1,750,270
1,237,069	Strategic Planning and Transportation	1,111,140	1,549,980
0	Unallocated reductions	(500,000)	(500,000)
<u>15,023,824</u>	Staffing Expenditure excluding overheads	<u>14,320,040</u>	<u>14,731,320</u>
	Overhead Accounts		
224,044	Waterbeach Depot	177,930	184,910
1,041,237	Cambourne Office	1,084,030	1,136,520
265,103	Central Expenses	319,510	325,610
351,455	Central Support Services - Other	341,720	355,370
<u>16,905,663</u>	Staffing Expenditure and Overheads	<u>16,243,230</u>	<u>16,733,730</u>
(454,545)	Less Recharges included above from : Staffing to Overheads	(450,470)	(432,200)
<u>16,451,118</u>	Net rechargeable costs	<u>15,792,760</u>	<u>16,301,530</u>
(16,451,118)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (Inc. Depot)	(16,292,760)	(16,801,530)
0	Unallocated reductions to General Fund/HRA/Capital	(500,000)	(500,000)
0	Less unallocated reductions apportioned to: HRA/Capital	50,000	50,000
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(450,000)</u>	<u>(450,000)</u>

Effect of excluding capital charges from net rechargeable costs:

Staffing			
15,023,824	Staffing Expenditure excluding overheads	14,320,040	14,731,320
(302,001)	Less capital charges (ICT, Contact Centre, Dev. Control)	(280,110)	(277,110)
<u>14,721,823</u>	Net staffing costs excluding capital charges	<u>14,039,930</u>	<u>14,454,210</u>
Overhead Accounts			
1,427,294	Overhead Expenditure excluding staffing recharges	1,472,720	1,570,210
(180,300)	Less capital charges (Admin Buildings))	(178,960)	(230,700)
<u>1,246,994</u>	Net overhead costs excluding capital charges	<u>1,293,760</u>	<u>1,339,510</u>
Total			
<u>16,451,118</u>	Net rechargeable costs	<u>15,792,760</u>	<u>16,301,530</u>
(482,301)	Less capital charges (no overall effect on General Fund)	(459,070)	(507,810)
<u>15,968,817</u>	Net rechargeable costs excluding capital charges	<u>15,333,690</u>	<u>15,793,720</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DSO staff)			
EXPENDITURE			
13,558,069	Employees	13,182,930	13,510,240
1,617	Premises	1,900	1,900
189,332	Transport Related Expenses	241,830	214,320
416,394	Supplies and Services	369,960	418,340
653,332	Communications and Computing	665,190	692,670
78,222	Expenses	117,670	113,720
26,817	Grants and Subscriptions	23,820	23,210
6,355	Miscellaneous	8,550	27,050
302,001	Capital Financing Costs	280,110	277,110
5,556	Agency and Contracted Services	0	3,550
(213,871)	Income	(71,920)	(50,790)
<u>15,023,824</u>	ALLOCATED DIRECT EXPENDITURE SUMMARY	<u>14,820,040</u>	<u>15,231,320</u>
0	Unallocated reduction for vacancies	(500,000)	(500,000)
<u>15,023,824</u>	TOTAL DIRECT EXPENDITURE SUMMARY	<u>14,320,040</u>	<u>14,731,320</u>
<u>334 / 299.16</u>	Employees Headcount / FTE	<u>367 / 319.51</u>	<u>360 / 327.96</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
PORTFOLIO STAFFING COSTS			
LEADER			
	EXPENDITURE		
270,124	Employees	0	0
3,670	Transport Related Expenses	0	0
<u>273,794</u>	DIRECT EXPENDITURE SUMMARY	<u>0</u>	<u>0</u>
<u>6 / 6.20</u>	Employees Headcount / FTE	<u>00 / 00.00</u>	<u>00 / 00.00</u>
CORPORATE AND CUSTOMER SERVICES			
	EXPENDITURE		
5,181,884	Employees	5,212,390	5,215,260
1,543	Premises Related Expenses	1,900	1,900
24,955	Transport Related Expenses	27,040	25,970
278,181	Supplies and Services	233,470	275,870
591,113	Communications and Computing	589,970	619,100
22,565	Expenses	44,800	42,580
16,410	Grants and Subscriptions	15,790	16,060
425	Miscellaneous	1,150	1,150
299,318	Capital Financing Costs	277,430	273,130
0	Agency and Contracted Services	0	3,550
(164,985)	Income	(51,920)	(20,050)
<u>6,251,409</u>	DIRECT EXPENDITURE SUMMARY	<u>6,352,020</u>	<u>6,454,520</u>
<u>141 / 122.40</u>	Employees Headcount / FTE	<u>150 / 129.68</u>	<u>145 / 130.16</u>
ENVIRONMENTAL SERVICES			
	EXPENDITURE		
1,748,780	Employees	2,033,350	2,088,550
58,225	Transport Related Expenses	74,300	58,770
24,785	Supplies and Services	45,880	44,970
12,069	Communications and Computing	17,190	15,880
16,918	Expenses	33,100	31,660
4,443	Grants and Subscriptions	2,400	900
138	Miscellaneous	500	18,800
2,683	Capital Financing Costs	2,680	3,980
5,556	Agency and Contracted Services	0	0
(9,929)	Income	0	0
<u>1,863,668</u>	DIRECT EXPENDITURE SUMMARY	<u>2,209,400</u>	<u>2,263,510</u>
<u>40 / 35.24</u>	Employees Headcount / FTE	<u>59 / 44.81</u>	<u>50 / 46.98</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
PORTFOLIO STAFFING COSTS			
HOUSING			
EXPENDITURE			
2,984,328	Employees	2,866,640	3,077,660
74	Premises Related Expenses	0	0
58,141	Transport Related Expenses	73,470	68,220
14,413	Supplies and Services	19,670	25,010
26,879	Communications and Computing	41,390	40,790
27,279	Expenses	28,570	25,580
3,288	Grants and Subscriptions	3,040	3,620
2,597	Miscellaneous	2,900	2,900
(38,627)	Income	(20,000)	(30,740)
<u>3,078,372</u>	DIRECT EXPENDITURE SUMMARY	<u>3,015,680</u>	<u>3,213,040</u>
<u>77 / 68.59</u>	Employees Headcount / FTE	<u>80 / 71.90</u>	<u>87 / 77.05</u>
ECONOMIC DEVELOPMENT			
EXPENDITURE			
111,877	Employees	155,190	0
157	Transport Related Expenses	810	0
<u>112,034</u>	DIRECT EXPENDITURE SUMMARY	<u>156,000</u>	<u>0</u>
<u>3 / 2.29</u>	Employees Headcount / FTE	<u>7 / 3.39</u>	<u>0 / 0.00</u>
PLANNING			
EXPENDITURE			
2,036,691	Employees	1,825,830	1,605,910
39,756	Transport Related Expenses	54,600	46,240
99,015	Supplies and Services	70,940	72,490
23,271	Communications and Computing	16,640	16,900
2,874	Expenses	1,200	1,900
2,676	Grants and Subscriptions	2,590	2,630
3,195	Miscellaneous	4,000	4,200
<u>2,207,478</u>	DIRECT EXPENDITURE SUMMARY	<u>1,975,800</u>	<u>1,750,270</u>
<u>44 / 41.95</u>	Employees Headcount / FTE	<u>49 / 48.11</u>	<u>43 / 42.48</u>
STRATEGIC PLANNING AND TRANSPORTATION			
EXPENDITURE			
1,224,385	Employees	1,089,530	1,522,860
4,428	Transport Related Expenses	11,610	15,120
8,586	Expenses	10,000	12,000
(330)	Income	0	0
<u>1,237,069</u>	DIRECT EXPENDITURE SUMMARY	<u>1,111,140</u>	<u>1,549,980</u>
<u>23 / 22.49</u>	Employees Headcount / FTE	<u>22 / 21.62</u>	<u>35 / 31.29</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
WATERBEACH DEPOT			
EXPENDITURE			
Premises Related Expenses			
1,212	Depot Relocation	0	0
5,366	Repair and Maintenance	200	620
2,000	Energy Costs	0	5,130
14,130	Rates	33,300	29,330
21,400	Water and Sewerage Services	4,500	4,950
50,001	Rent	65,000	65,000
3,174	Fixtures and Fittings		
2,421	Fire protection/security	2,210	2,480
13,830	Cleaning and Domestic Supplies	11,100	13,740
5,215	Catering Provisions	7,100	7,280
442	Premises Insurance	520	400
442	Engineering Insurance	430	530
Supplies and Services			
26,046	Equipment	850	400
17,500	Communications and IT	19,060	17,940
9,124	Legal	0	0
170	Miscellaneous insurance	150	260
1,474	Miscellaneous other	300	1,250
Central, Departmental and Support Services			
5,808	Corporate Services	8,410	29,350
17,752	Health and Environmental Services	17,670	640
Capital Financing Costs			
26,537	Direct Revenue Financing	0	0
0	Capital Charges	7,130	5,610
<u>224,044</u>	NET EXPENDITURE to be recharged	<u>177,930</u>	<u>184,910</u>
CAMBOURNE OFFICE			
EXPENDITURE			
Premises Related Expenses			
49,235	Repair and Maintenance	108,330	110,980
3,387	Grounds Maintenance	3,400	3,400
91,205	Energy Costs	100,850	110,940
Rent and Rates			
383,865	Business Rates	395,280	405,160
17,384	Business Park service charge	20,200	20,200
4,487	Water Services	4,860	5,100
3,635	Fixtures and Fittings	4,430	4,520
6,365	Purchase of Security Systems	6,150	6,300
67,774	Cleaning and Domestic Supplies	91,630	81,380
7,268	Premises Insurance	7,970	7,640
817	Engineering Insurance	790	980
Supplies and Services			
39,915	Equipment, Furniture and Fittings	7,430	7,800
1,650	Consultants	0	0
Communications and Computing			
45,433	Telephones	37,930	44,770
14,751	Maintenance	12,640	14,350
2,533	Miscellaneous Expenses	2,220	1,290
1,028	Miscellaneous Insurance	1,000	1,590
Central, Departmental and Support Services			
0	Chief Officers	0	2,070
155,865	Corporate Services	156,960	137,350
750	Planning and New Communities	0	0
Capital Financing Costs			
180,300	Capital Charges	178,960	230,700
<u>1,077,647</u>	TOTAL EXPENDITURE	<u>1,141,030</u>	<u>1,196,520</u>
INCOME			
(36,410)	Other Recoverable Costs	(57,000)	(60,000)
<u>1,041,237</u>	NET EXPENDITURE to be recharged	<u>1,084,030</u>	<u>1,136,520</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
CENTRAL EXPENSES			
EXPENDITURE			
Employees			
49,646	Personal Training Scheme/Investors in People	86,970	86,970
3,629	ICT Training	9,120	9,120
5,344	Employee Assistance Programme	12,930	12,930
38,040	Management Development	22,000	22,000
0	Staff Recognition	1,760	1,760
0	Compensation for Loss of Office	670	690
8,700	East of England Local Government Association	8,700	8,700
120,319	Employee Related Insurance	121,280	122,830
Supplies and Services			
8,831	Health and Safety at Work Legislation	17,800	17,850
0	Other	2,090	2,090
Central, Departmental and Support Services			
17,955	Corporate Services	21,060	21,550
865	Planning and New Communities	900	930
11,774	Health and Environmental Services	14,230	18,190
<u>265,103</u>	TOTAL EXPENDITURE to be recharged to Departments	<u>319,510</u>	<u>325,610</u>
CENTRAL SUPPORT SERVICES			
EXPENDITURE			
Employees			
26,518	Catering Staff	27,850	48,660
Supplies and Services			
51,714	Equipment and Materials	48,170	50,210
25,372	Printing, Stationery and General Office Expenses	27,000	27,000
Communications and Computing			
2,743	Postage	7,150	7,150
Miscellaneous			
1,332	Insurance	1,440	1,360
Central, Departmental and Support Services			
422	Chief Officers	0	7,760
204,036	Corporate Services	193,320	186,410
7,682	Planning and New Communities	7,820	8,610
22,709	Affordable Homes	19,660	12,030
8,927	Health and Environmental Services	10,440	7,310
0	Income	(1,130)	(1,130)
<u>351,455</u>	NET EXPENDITURE to be recharged to Departments	<u>341,720</u>	<u>355,370</u>

Actual 2013/2014 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2014/2015 £	Estimate 2015/2016 £
	Portfolios - General Fund		
247,286	Leader	242,680	206,050
2,937,592	Finance and Staffing	2,953,130	2,948,570
1,399,164	Corporate and Customer Services	1,468,410	1,588,170
36,825	Economic Development	133,620	104,550
2,355,164	Environmental Services	2,343,190	2,507,360
1,188,794	Housing - General Fund	1,189,680	1,204,980
3,473,374	Planning	3,191,030	3,071,930
1,445,088	Strategic Planning and Transportation	1,338,040	1,503,440
<u>13,083,287</u>	Total Recharges to Portfolios (General Fund)	<u>12,859,780</u>	<u>13,135,050</u>
3,247,283	Housing Revenue Account	3,153,990	3,470,940
102,516	Capital	107,100	58,730
18,032	Housing Company	171,890	136,810
<u>16,451,118</u>	Total Recharges to Services	<u>16,292,760</u>	<u>16,801,530</u>
	UNALLOCATED COSTS (rechargeable costs not allocated to services at this stage)		
	Unspecified unallocated costs		
<u>0</u>	Reduction for vacancies	<u>(500,000)</u>	<u>(500,000)</u>
<u>0</u>		<u>(500,000)</u>	<u>(500,000)</u>
	Analysis of Unallocated costs		
0	General Fund	(450,000)	(450,000)
<u>0</u>	Housing Revenue Account/Capital	<u>(50,000)</u>	<u>(50,000)</u>
<u>0</u>		<u>(500,000)</u>	<u>(500,000)</u>
	TOTAL NET RECHARGEABLE COSTS		
16,451,118	Total Recharges to Services	16,292,760	16,801,530
0	Unallocated costs	(500,000)	(500,000)
<u>16,451,118</u>	Total Net Rechargeable Costs	<u>15,792,760</u>	<u>16,301,530</u>

Actual 2013/2014	DETAILED RECHARGES TO SERVICES	Estimate 2014/2015	Estimate 2015/2016
£		£	£
64,187	Leader's Portfolio		
9,264	Voluntary Sector Grants	51,450	45,270
94,436	Community Chest	10,690	19,360
79,399	Sustainability	95,860	70,200
	Community Safety (Inc. Crime and Disorder P'ship)	84,680	71,220
	Finance and Staffing Portfolio		
1,119,857	Council Tax and Housing Benefit	1,130,900	1,178,090
819,339	Corporate Management	859,850	773,510
38,274	Treasury Management	38,820	37,530
209,931	Cost of NNDR Collection	219,670	335,380
750,191	Cost of Council Tax Collection	703,890	624,060
	Corporate and Customer Services Portfolio		
137,097	Communications	137,160	195,160
231,379	Land Charges	220,550	218,570
78,753	Elections	78,670	80,840
92,923	Register of Electors	88,070	93,040
727,830	Democratic Representation (Inc. Admin Buildings)	753,790	763,620
55,970	Policy and Performance	103,330	127,010
75,212	Street Naming and Numbering	86,840	109,930
	Economic Development Portfolio		
29,746	Economic Development Grants	111,670	98,160
7,079	Tourism	21,950	6,390
	Environmental Services Portfolio		
67,083	Awarded Water Courses	67,660	68,220
291,812	Environmental Health General	323,770	481,160
11,184	Footway Lighting	11,390	11,650
132,188	Food Safety	129,730	101,580
31,575	Pest Control	0	0
269,320	Waste Management, Street Cleansing, etc.	285,570	336,800
554,056	Refuse Collection Service	522,100	565,780
210,129	Street Cleansing Service	209,690	143,700
193,914	Environmental Protection	190,740	170,830
25,154	Emergency Planning	27,580	26,600
10,583	Action on Dogs	11,180	11,800
147,669	Licences Act 2003 and Gambling Act 2005	158,930	165,960
128,412	Taxi Licensing	135,430	133,050
49,971	Miscellaneous Environmental Health Services	53,740	44,380
7,602	Mobile Warden Scheme	7,820	6,030
149,723	Community Development	146,730	173,000
74,789	Sports Development	61,130	66,820
	Housing Portfolio		
	Housing General Fund		
81,453	Housing Associations	57,710	84,330
237,413	Homelessness	248,240	254,090
230,128	Housing Advisory Service	217,870	222,520
115,395	General Fund Housing Strategy (Inc. Needs Survey)	114,110	89,110
194,326	Choice Based Letting	203,420	197,850
69,957	Equality and Diversity	76,460	64,050
87,057	Travellers Caravan Sites	89,060	104,100
69,637	Improvement Grants	68,500	69,340
103,428	Other General Fund Housing Services	114,310	119,590
	Housing Revenue Account		
955,899	Repairs and Maintenance	899,290	1,151,190
1,381,689	Administrative Expenses	1,366,470	1,430,380
722,121	Specialised Support Services	714,560	692,290
133,172	Leasehold Properties	110,780	116,290
54,402	Reprovision and New Homes Programme	62,890	80,790
	Planning Portfolio		
2,623,131	Development Control	2,464,580	1,978,530
383,732	Building Control Service	406,430	406,240
370,672	Consultancy Service & Museums	201,600	528,880
72,473	Travellers Issues (All Sites)	93,000	91,050
23,366	Illegal Encampments	25,420	67,230
	Strategic Planning & Transportation Portfolio		
523,053	Growth Agenda/New Communities	489,270	735,450
142,148	Northstowe	137,420	143,780
705,847	Planning Policy	650,400	555,970
19,235	Arts	7,830	0
54,805	Transport Initiatives	53,120	68,240
102,516	Capital	107,100	58,730
18,032	Housing Company	171,890	136,810
16,451,118	TOTAL RECHARGES TO SERVICES	16,292,760	16,801,530

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

Cost Centre Manager

Corporate and Customer Services Portfolio Staffing Costs

	Chief Officers	
T94	Communications	G Bell
	Corporate Services	
T04	Democratic Services	F McMillan
T07	Customer Services	P Bird
T11	Accountancy	J Garnham
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	S Gardner-Craig
T15	Council Tax and Non Domestic Rates	K Brown
T17	Benefits	D Graham
T19	Graphics	S Rayment
T20	Printing	S Rayment
T24	Contact Centre	D Graham
T25	Information and Communications Technology	S Rayment
T26	Executive Director (Corporate Services)	A Colyer
T91	Legal	F McMillan
T92	Land Charges	F McMillan
T93	Electoral Registration	A Francis
T96	Policy and Performance	R May
	Affordable Homes	
T31	Facilities Management	S Rayment

Environmental Services Portfolio Staffing Costs

	Health and Environmental Services	
T03	Environmental Health	M Hill

Housing Portfolio Staffing Costs

	Corporate Services	
T16	Rent Collecting and Accounting (HRA)	K Brown
	Affordable Homes	
	General Fund	
T32	Regional Homelink Service	S Carter/H Wood
T36	Management of Travellers Sites	D Barrett
T43	Housing Strategic Services	J Fletcher
T47	Housing Aid/Homelessness	S Carter/H Wood
	HRA	
T40	Repairs - Voids	D Gill
T42	Sheltered Housing	T Cassidy
T45	Assets	D Purnell
T46	Planned Maintenance	W Newman
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills

**Cost Centre
Manager**

Northstowe Portfolio Staffing Costs

New Communities & Planning Services
T83 Northstowe

L Bowser

Planning and Economic Development Portfolio Staffing Costs

New Communities & Planning Services
T72 Development Control
T76 Conservation
T77 Office Support Team
T79 Building Control

J Mills
J Green
C Morton
A Beyer

Planning Policy and Localism Portfolio Staffing Costs

New Communities & Planning Services
T58 New Communities Corporate Manager
T73 Planning Policy
T81 Major Developments

J Mills
C Hunt
J Green

Central Accounts (Corporate and Customer Services Portfolio)

Cambourne Offices
Waterbeach Offices
Central Expenses
 Training, Employee Assistance and Bright Ideas
 Health and Safety
 Security Services
 Remainder
Central Support Services
 Printing, Stationery, etc.
 Photocopiers
 Catering
 Insurance
 Postages

S Rayment
M Hill

S Gardner-Craig
M Bebbington
K Brown
J Garnham

S Rayment
S Rayment
S Rayment
J Garnham
K Brown

ESTIMATE 2015/2016 - COST CENTRE SUMMARY

	Chief Officers	Corporate Services	Planning and New Communities	Affordable Homes	Health and Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
<u>EXPENDITURE</u>	£	£	£	£	£	£	£	£	£
Directly incurred by Departments	225,810	6,381,140	3,300,250	3,060,610	2,263,510	15,231,320		(500,000)	14,731,320
Overheads as set out on pages B11 to B12									
Waterbeach Depot	0	0	0	0	184,910	184,910			184,910
Cambourne Offices	14,400	416,430	226,150	213,220	119,540	989,740	146,780		1,136,520
Central Expenses	4,930	128,130	73,220	72,800	46,530	325,610			325,610
Central Support	5,510	143,240	81,860	80,190	44,570	355,370			355,370
Intercharging between Departments for the activities specified below	34,530	(1,550,740)	535,460	607,540	373,210	0			0
TOTAL EXPENDITURE	<u>285,180</u>	<u>5,518,200</u>	<u>4,216,940</u>	<u>4,034,360</u>	<u>3,032,270</u>	<u>17,086,950</u>	<u>146,780</u>	<u>(500,000)</u>	<u>16,733,730</u>
INCOME									
Recharges to:									
Waterbeach Depot	0	(29,350)	0	0	(640)	(29,990)			(29,990)
Cambourne Offices	(2,070)	(137,350)	0	0	0	(139,420)			(139,420)
Central Expenses	0	(21,550)	(930)	0	(18,190)	(40,670)			(40,670)
Central Support	(7,760)	(186,410)	(8,610)	(12,030)	(7,310)	(222,120)			(222,120)
TOTAL INCOME	<u>(9,830)</u>	<u>(374,660)</u>	<u>(9,540)</u>	<u>(12,030)</u>	<u>(26,140)</u>	<u>(432,200)</u>	<u>0</u>	<u>0</u>	<u>(432,200)</u>
UNALLOCATED COSTS: General Fund						0		450,000	450,000
HRA/Capital						0		50,000	50,000
NET RECHARGES TO SERVICES	<u>275,350</u>	<u>5,143,540</u>	<u>4,207,400</u>	<u>4,022,330</u>	<u>3,006,130</u>	<u>16,654,750</u>	<u>146,780</u>	<u>0</u>	<u>16,801,530</u>

* Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

Actual 2013/2014 £	LEADER PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE SUMMARY		
215,888	Voluntary Sector Grants	200,700	183,480
63,656	Community Chest	62,690	72,360
106,010	Sustainability	114,060	77,030
88,894	Community Safety	106,500	93,040
<u>474,448</u>	TOTAL NET REVENUE EXPENDITURE (carried to General Fund Summary)	<u>483,950</u>	<u>425,910</u>
	Analysis of Total Net Expenditure		
223,593	Direct Costs	240,270	218,430
3,569	Capital Charges	1,000	1,430
247,286	Recharges from Staffing and Overhead Accounts	242,680	206,050
<u>474,448</u>	TOTAL NET REVENUE EXPENDITURE	<u>483,950</u>	<u>425,910</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
VOLUNTARY SECTOR GRANTS			
EXPENDITURE			
Supplies and Services			
95,755	Grants to Citizens Advice Bureaux / Centres	97,000	85,000
50,696	Grants to Voluntary Organisations	48,000	48,960
5,250	Grants Software	4,250	4,250
Central Departmental and Support Services			
156	Corporate Services	150	160
6,517	Health & Environmental Services	51,130	45,110
57,514	Planning and New Communities	170	0
<u>215,888</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>200,700</u>	<u>183,480</u>
COMMUNITY CHEST			
EXPENDITURE			
Supplies and Services			
52,000	Community Chest	52,000	53,000
2,392	Other	0	0
Central Departmental and Support Services			
313	Corporate Services	310	310
5,724	Planning and New Communities	310	0
3,227	Health and Environmental Services	10,070	19,050
<u>63,656</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>62,690</u>	<u>72,360</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
SUSTAINABILITY			
EXPENDITURE			
Supplies and Services			
943	Sustainable Parish Energy Partnership and Other Proj	12,000	3,000
42,800	Green Deal Facilitation	0	0
10,000	Collaborative Commissioned Projects	0	0
3,446	Travel for Work Group and Initiatives	3,500	200
0	Licences	700	700
3,616	Local Events	1,000	1,500
0	Orchard Park (S.106)	68,910	35,170
Central Departmental and Support Services			
0	Chief Officers	0	9,310
13,991	Corporate Services	14,100	540
71,307	Planning and New Communities	29,340	15,590
9,138	Health and Environmental Services	52,420	44,760
Capital Financing Costs			
3,569	Direct Revenue Financing	1,000	1,430
<u>158,810</u>	TOTAL EXPENDITURE	<u>182,970</u>	<u>112,200</u>
INCOME			
(52,800)	Other Contributions	0	0
0	Transfer from Reserves (S.106)	(68,910)	(35,170)
<u>106,010</u>	NET EXPENDITURE carried to Portfolio Summary	<u>114,060</u>	<u>77,030</u>
COMMUNITY SAFETY			
EXPENDITURE			
Supplies and Services			
30,590	Community Safety Initiatives	21,820	21,820
Central, Departmental and Support Services			
1,764	Corporate Services	1,730	1,240
5,855	Planning and New Communities	30	0
71,780	Health and Environmental Services	82,920	69,980
<u>109,989</u>		<u>106,500</u>	<u>93,040</u>
INCOME			
(20,540)	Government Funding	0	0
(555)	Contribution From Other Local Authorities	0	0
<u>88,894</u>	NET EXPENDITURE carried to Portfolio Summary	<u>106,500</u>	<u>93,040</u>

Cost Centre Managers for Leader Portfolio

**Cost Centre
Manager**

Services

Voluntary Sector Grants
Community Chest
Sustainability
Communications
Community Safety

G Barron
G Barron
G Baron
G Bell
G Barron

Actual 2013/2014 £	FINANCE AND STAFFING PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE SUMMARY		
262,988	Council Tax Benefit from Holding Account	292,130	323,720
174,424	Rent Allowances from Holding Account	374,560	273,100
(21,680)	Rent Rebates (Council Dwellings) from Holding Account	84,730	57,500
860,108	Corporate Management	1,253,830	1,176,860
14,094	Treasury Management	14,340	14,710
(67,716)	Cost of NNDR Collection	(10,210)	120,010
0	Discretionary NNDR Relief	0	0
658,425	Cost of Council Tax Collection	611,390	506,760
(12,641)	Miscellaneous	1,700	1,700
<u>1,868,002</u>	NET EXPENDITURE carried to General Fund Summary	<u>2,622,470</u>	<u>2,474,360</u>
	Analysis of Total Net Expenditure		
(433,826)	Net Direct Costs	300,470	145,200
(417,108)	Recharges to Housing Revenue Account	(412,130)	(400,410)
(218,656)	Recharge to Collection Fund	(219,000)	(219,000)
2,937,592	Recharges from Staffing and Overheads Accounts	2,953,130	2,948,570
<u>1,868,002</u>		<u>2,622,470</u>	<u>2,474,360</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
BENEFITS HOLDING ACCOUNT			
ADMINISTRATIVE EXPENDITURE			
	Supplies and Services		
5,424	Legal Fees	6,000	6,000
24,580	Additional expenditure funded by recession grant	0	0
1,100	Miscellaneous	1,100	1,100
33,000	Transfer to Reserves		
	Central Departmental and Support Services		
0	Chief Officers	0	2,590
1,119,857	Corporate Services	1,130,900	1,175,500
<u>1,183,961</u>	TOTAL ADMINISTRATIVE EXPENSES	<u>1,138,000</u>	<u>1,185,190</u>
(497,114)	Government Grant Base Allocation	(474,180)	(427,220)
(24,580)	Government Grant re Economic Recession	0	0
(33,000)	Other Government Grant		0
(12,163)	Magistrates Court Income	(2,500)	(2,500)
<u>617,104</u>	NET ADMINISTRATIVE EXPENSES	<u>661,320</u>	<u>755,470</u>
TRANSFER PAYMENTS			
	Rent Rebates -		
12,837,635	National Scheme - Council Dwellings	13,737,880	13,200,630
15,614	Bed and Breakfast	22,000	15,000
24,542	Local (War Widows)	30,100	28,020
	Council Tax Benefit		
(1,440)	National	0	0
	Rent Allowances		
14,096,383	National	14,403,510	15,116,600
9,018	Local (War Widows)	11,890	4,900
<u>26,981,752</u>	TOTAL TRANSFER PAYMENTS	<u>28,205,380</u>	<u>28,365,150</u>
(27,157,183)	Government Grant	(28,046,580)	(28,460,650)
(18,087)	HRA Discretionary Contribution	(50,000)	0
<u>(193,518)</u>	NET TRANSFER PAYMENTS	<u>108,800</u>	<u>(95,500)</u>
	NET ADMIN. and TRANSFER PAYMENTS borne by General Fund	770,120	659,970
423,586	Recharge to Other Revenue Accounts		
(262,988)	Council Tax Benefits (to Portfolio Summary)	(292,130)	(323,720)
(174,424)	Rent Allowances (To Portfolio Summary)	(374,560)	(273,100)
	Rent Rebates		
21,680	Council Dwellings (To Portfolio Summary)	(84,730)	(57,500)
(7,854)	Homelessness - Bed and Breakfast	(18,700)	(5,650)
<u>0</u>	NET ADMIN. and TRANSFER PAYMENTS	<u>0</u>	<u>0</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
CORPORATE MANAGEMENT			
EXPENDITURE			
Employees			
114,499	Pension Costs	113,500	118,200
0	Pension Cost Prior Service	555,870	567,000
210,460	Cost of Early Retirement	0	0
Supplies and Services			
59,039	External Audit	68,400	51,980
24,297	Grant Claims	14,400	13,800
7,127	Bank Charges	7,800	7,900
549	Advertising	690	690
1,240	Other	4,000	4,300
11,145	Subscription to Local Government Association	11,000	11,000
910	Subscription to Other organisations	1,350	1,350
Central Departmental and Support Services			
155,500	Chief Officers	510	0
569,652	Corporate Services	755,400	659,500
58,171	Planning and New Communities	64,050	71,280
5,659	Affordable Homes	7,510	11,090
30,357	Health and Environmental Services	32,380	31,640
<u>1,248,605</u>	TOTAL EXPENDITURE	<u>1,636,860</u>	<u>1,549,730</u>
(388,497)	less recharge to Housing Revenue Account	(383,030)	(372,870)
<u>860,108</u>	NET EXPENDITURE carried to Portfolio Summary	<u>1,253,830</u>	<u>1,176,860</u>
TREASURY MANAGEMENT			
EXPENDITURE			
Supplies and Services			
430	Benchmarking	620	620
4,001	Bank Charges	4,000	4,100
Central Departmental and Support Services			
38,274	Corporate Services	38,820	37,530
(28,611)	Less recharge to Housing Revenue Account	(29,100)	(27,540)
<u>14,094</u>	NET EXPENDITURE carried to Portfolio Summary	<u>14,340</u>	<u>14,710</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
COST OF COLLECTING NATIONAL NON DOMESTIC RATE			
EXPENDITURE			
	Supplies and Services		
1,088	Bank Charges - Direct	1,090	1,100
131	Debit card fees	230	230
3,469	Legal	3,000	3,000
0	Analytical Review	0	8,500
5,446	Miscellaneous	800	800
	Central, Departmental and Support Services		
	Corporate Services	219,670	335,380
<u>209,931</u>			
<u>220,065</u>	TOTAL EXPENDITURE	<u>224,790</u>	<u>349,010</u>
INCOME			
(69,125)	Other Recoverable Charges	(16,000)	(10,000)
(218,656)	Recharge to Collection Fund	(219,000)	(219,000)
<u>(67,716)</u>	NET EXPENDITURE carried to Portfolio Summary	<u>(10,210)</u>	<u>120,010</u>
PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary			
		<u>0</u>	<u>0</u>
COST OF COUNCIL TAX COLLECTION			
EXPENDITURE			
	Supplies and Services		
35,197	Bank Charges - Direct	37,500	37,500
8,435	Debit card fees	9,000	9,200
14,547	Legal and Bailiffs Fees	18,700	18,700
	Expenses		
2,043	Advertising	2,300	2,300
28,290	Other	1,500	1,500
	Central Departmental and Support Services		
	Corporate Services	702,650	622,840
748,955	Planning and New Communities	1,240	1,220
1,236			
<u>838,703</u>	TOTAL EXPENDITURE	<u>772,890</u>	<u>693,260</u>
INCOME			
(177,608)	Court Costs	(160,000)	(185,000)
(2,670)	Other Recoverable Charges	(1,500)	(1,500)
<u>658,425</u>	NET EXPENDITURE carried to Portfolio Summary	<u>611,390</u>	<u>506,760</u>
MISCELLANEOUS			
EXPENDITURE			
	Supplies and Services		
	Miscellaneous		
900	Asset revaluation	1,500	1,500
535	Other	200	200
<u>1,435</u>	TOTAL EXPENDITURE	<u>1,700</u>	<u>1,700</u>
INCOME			
(14,076)	Other	0	0
<u>(12,641)</u>	NET EXPENDITURE carried to Portfolio Summary	<u>1,700</u>	<u>1,700</u>

Cost Centre Managers for Finance and Staffing Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Council Tax Benefit	D Graham
Rent Allowances and Rent Rebates	D Graham
Corporate Management	
Unfunded Superannuation	J Garnham
Consultants	J Hunter
Remainder	J Garnham
Treasury Management	J Garnham
Cost of Non Domestic Rates Collection	K Brown
Discretionary Non Domestic Rate Relief	K Brown
Cost of Council Tax Collection	K Brown
Miscellaneous	J Garnham

Actual 2013/2014 £	CORPORATE AND CUSTOMER SERVICES PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE SUMMARY		
3,200	Land Charges	0	0
24,643	Elections	158,670	160,840
155,544	Register of Electors	144,080	149,050
1,108,574	Democratic Representation	1,153,440	1,174,400
(1,115)	Concessionary Fares	0	0
59,590	Policy and Performance	110,480	134,160
83,054	Street Naming and Numbering	89,590	112,680
134,114	Communications	131,530	179,930
<u>1,567,604</u>		<u>1,787,790</u>	<u>1,911,060</u>
	Analysis of Total Net Expenditure		
251,650	Net Direct Costs	406,800	411,750
1,399,164	Recharges from Staffing and Overheads Accounts	1,468,410	1,588,170
(104,630)	Recharges to Democratic Representation	(109,730)	(121,890)
21,420	Recharges to other revenue accounts	22,310	33,030
<u>1,567,604</u>		<u>1,787,790</u>	<u>1,911,060</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
LAND CHARGES			
EXPENDITURE			
Supplies and Services			
	Miscellaneous Expenses		
3,200	Legal	0	0
4,008	Insurance	4,070	3,630
55,547	County Council Search Fees	57,600	75,000
0	Other	0	160
47,197	Contribution to Reserve		
Central, Departmental and Support Services			
212,700	Corporate Services	201,590	202,840
12,404	Planning and New Communities	13,360	12,950
6,275	Health and Environmental Services	5,600	2,780
<u>341,331</u>	TOTAL EXPENDITURE	<u>282,220</u>	<u>297,360</u>
INCOME			
(338,131)	Fees	(282,220)	(297,360)
<u>3,200</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>
ELECTIONS			
EXPENDITURE			
Premises Related Expenses			
399	Rents	5,000	5,000
Supplies and Services			
22,203	Printing, Stationery and General Office Expenses	11,500	11,500
5,268	Services		
	Presiding Officer, Poll Clerks and Other Staff Fees	43,500	43,500
38,698	Communications and Computing		
792	Postages / Delivery of Poll Cards	18,000	18,000
	Other	2,000	2,000
0	Central, Departmental and Support Services		
78,753	Chief Officers	0	2,070
	Corporate Services	78,670	78,770
<u>146,113</u>	TOTAL EXPENDITURE	<u>158,670</u>	<u>160,840</u>
INCOME			
(121,470)	Recoverable Costs	0	0
<u>24,643</u>	NET EXPENDITURE carried to Portfolio Summary	<u>158,670</u>	<u>160,840</u>
REGISTER OF ELECTORS			
EXPENDITURE			
Supplies and Services			
	Printing, Stationery and General		
10,181	Office Expenses	20,180	20,180
55,574	Delivery and Return of Forms	96,200	96,200
6,708	Computer Equipment		0
504	Other		0
8,749	Contribution to Reserves		0
Central, Departmental and Support Services			
92,923	Corporate Services	88,070	93,040
<u>174,639</u>	TOTAL EXPENDITURE	<u>204,450</u>	<u>209,420</u>
INCOME			
(2,248)	Sale of Registers	(2,250)	(2,250)
(16,847)	Government Grant	(58,120)	(58,120)
<u>155,544</u>	NET EXPENDITURE carried to Portfolio Summary	<u>144,080</u>	<u>149,050</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
DEMOCRATIC REPRESENTATION			
EXPENDITURE			
	Supplies and Services		
0	Furniture and Equipment	200	200
	Printing, Stationery and General		
0	Office Expenses	500	500
	Communications and Computing		
1,450	Postage	2,000	2,000
9,170	Computer Equipment, Software and Services	9,170	9,600
	Expenses		
6,858	Computers for Members	8,400	6,000
6,581	Seminars and Courses	5,300	5,300
385	Member Mentoring/Leadership Academy	0	0
376,766	Members Allowances	379,760	383,560
	Members Travelling, Subsistence		
24,019	and Refreshments	25,000	25,000
2,900	Civic Expenditure Allowance	2,900	2,900
	Miscellaneous Expenses		
0	Monitoring Officer/Civic Affairs Budget	15,040	15,040
3,046	Scrutiny Committee	3,000	3,000
233	Insurance	220	240
467	Other	1,540	1,540
27,420	Central Support Services - Library/Information	28,310	39,030
	Central, Departmental and Support Services		
37,775	Chief Officers	0	4,650
418,948	Corporate Services	480,570	489,150
84,084	Planning and New Communities	54,410	57,780
52,552	Health and Environmental Services	78,810	65,260
134,471	Administrative Buildings	140,000	146,780
<u>1,187,125</u>	TOTAL EXPENDITURE	<u>1,235,130</u>	<u>1,257,530</u>
	INCOME		
(74)	Sale of Minutes	(70)	(70)
(1,267)	Other	(200)	(200)
(1,760)	Recharges to Licencing	(1,760)	(1,760)
(75,450)	Recharge to Housing Revenue Account	(79,660)	(81,100)
<u>1,108,574</u>	NET EXPENDITURE carried to Portfolio Summary	<u>1,153,440</u>	<u>1,174,400</u>
CONCESSIONARY FARES			
EXPENDITURE			
	Supplies and Services		
1	Administration Costs	0	0
<u>1</u>	TOTAL EXPENDITURE	<u>0</u>	<u>0</u>
	INCOME		
(1,116)	Admin Charge re Railcards	0	0
<u>(1,116)</u>	TOTAL INCOME	<u>0</u>	<u>0</u>
<u>(1,115)</u>	NET EXPENDITURE carried to Portfolio summary	<u>0</u>	<u>0</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
POLICY and PERFORMANCE			
EXPENDITURE			
Supplies and Services			
	Consultation		
1,525	Customer Satisfaction Consultation	2,000	2,000
0	CorVu Development	3,000	3,000
2,095	Benchmarking	2,150	2,150
Central Departmental and Support Services			
0	Chief Officers	0	3,100
35,514	Corporate Services	72,940	98,690
9,002	Planning and New Communities	17,470	9,670
11,454	Health and Environmental Services	12,920	15,550
<u>59,590</u>	NET EXPENDITURE carried to Portfolio Summary	<u>110,480</u>	<u>134,160</u>
STREET NAMING AND NUMBERING			
EXPENDITURE			
Supplies and Services			
19,039	Materials	16,250	16,250
Central, Departmental and Support Services			
75,212	Corporate Services	86,840	109,930
<u>94,251</u>	TOTAL EXPENDITURE	<u>103,090</u>	<u>126,180</u>
INCOME			
(11,197)	Fees	(13,500)	(13,500)
<u>83,054</u>	NET EXPENDITURE carried to Portfolio summary	<u>89,590</u>	<u>112,680</u>
COMMUNICATIONS			
EXPENDITURE			
Supplies and Services			
56,797	Newsletters	57,880	59,000
3,079	Other	4,000	4,000
Central, Departmental and Support Services			
96,546	Chief Officers	96,460	180,390
35,971	Corporate Services	36,240	5,180
4,580	Health and Environmental Services	4,460	9,590
<u>196,973</u>	TOTAL EXPENDITURE	<u>199,040</u>	<u>258,160</u>
INCOME			
(29,439)	Advertising and Sponsorship	(33,200)	(33,200)
(6,000)	Recharges to Other Revenue Accounts	(6,000)	(6,000)
<u>161,534</u>	NET EXPENDITURE	<u>159,840</u>	<u>218,960</u>
(27,420)	Less Recharge to Democratic Representation	(28,310)	(39,030)
<u>134,114</u>	NET EXPENDITURE carried to Portfolio Summary	<u>131,530</u>	<u>179,930</u>

Cost Centre Managers for Corporate and Customer Services Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Cost Centre Managers for Policy and Performance Portfolio

Land Charges	F McMillan
Elections	A Francis
Register of Electors	A Francis
Democratic Representation (Excluding Training)	F McMillan
Concessionary Fares	D Graham
Policy and Performance	
Benchmarking	J Garnham
External Audit and Inspection Fees	J Garnham
Remainder	R May
Street Naming and Numbering	S Rayment

Actual 2013/2014 £	ECONOMIC DEVELOPMENT PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE SUMMARY		
83,055	Economic Development	159,770	156,760
25,017	Tourism Initiatives	42,430	26,390
<u>108,072</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>202,200</u>	<u>183,150</u>
	 Analysis of Total Net Expenditure		
78,309	Direct Costs - Expenditure	73,100	78,600
<u>78,309</u>	Net Direct Costs	<u>73,100</u>	<u>78,600</u>
29,763	Recharges met by Housing & Planning	129,100	104,550
<u>108,072</u>	Recharges from Staffing and Overhead Accounts	<u>202,200</u>	<u>183,150</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
	ECONOMIC DEVELOPMENT		
	EXPENDITURE		
	Services		
5,733	Business Support	30,600	35,600
40,076	Delivery of Economic Development Services		0
	Grants and Subscriptions		
7,500	Local Partnerships	17,500	23,000
	Central, Departmental and Support Services		
0	Chief Officers	0	2,590
3,832	Corporate Services	3,260	3,460
13,796	Planning and New Communities	58,750	58,210
12,118	Health & Environmental Services	49,660	33,900
<u>83,055</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>159,770</u>	<u>156,760</u>
	TOURISM INITIATIVES		
	EXPENDITURE		
	Supplies & Services		
	Grants and Subscriptions		
25,000	Tourism Initiatives	25,000	20,000
	Central Departmental and Support Services		
0	Corporate Services	510	0
17	Planning and New Communities	6,350	6,370
0	Health and Environmental Services	10,570	20
<u>25,017</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>42,430</u>	<u>26,390</u>

Cost Centre Managers for Planning and Economic Development Portfolio

**Cost Centre
Manager**

Services

Economic Development
Tourism Initiatives

N Kritzingner
N Kritzingner

Actual 2013/2014 £	ENVIRONMENTAL SERVICES PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE SUMMARY		
273,728	Awarded Watercourses	255,060	245,780
52,876	Footway Lighting	54,690	75,800
30,984	Pest Control	0	0
234,921	Waste Management Strategy	207,420	261,060
3,207,414	Refuse Collection And Recycling Service	3,439,600	3,207,390
15,885	Street Cleansing Strategy	16,420	16,020
830,548	Street Cleansing Service	901,660	912,580
83,031	Envirocrime Enforcement Strategy	97,380	94,910
130,147	Food Safety	124,190	99,080
333,952	Environmental Health General	330,470	496,160
242,068	Environmental Protection	241,040	213,530
30,920	Emergency Planning	33,580	33,300
52,396	Licensing Act 2003 and Gambling Act 2005	73,010	61,380
0	Taxi Licensing	0	0
19,216	Action on Dogs	22,400	21,600
55,248	Miscellaneous Environmental Health Services	84,960	57,440
25,547	Mobile Warden Schemes	26,370	25,030
161,497	Community Development	176,730	203,000
139,282	Sports Development	149,860	155,550
<u>5,919,660</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>6,234,840</u>	<u>6,179,610</u>
	Analysis of Total Net Expenditure		
3,281,903	Direct Costs	3,602,870	3,284,670
42,500	Direct Revenue Financing	0	0
<u>2,355,164</u>	Recharges from Staffing and Overhead Accounts	<u>2,342,940</u>	<u>2,516,360</u>
5,679,567		5,945,810	5,801,030
	Notional Charges		
240,093	Capital Charges	289,030	378,580
<u>5,919,660</u>		<u>6,234,840</u>	<u>6,179,610</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
AWARDED WATERCOURSES			
EXPENDITURE			
	Employees		
460	Pension Annuities	480	490
	Supplies and Services		
1,902	Other	0	270
	Agency and Contracted Services		
152,141	Internal Contractor Costs	136,070	140,900
	Central, Departmental and Support Services		
3,364	Corporate Services	3,210	2,650
63,719	Health and Environmental Services	64,450	65,570
	Capital Financing Costs		
55,594	Capital Charges	50,850	35,900
<u>277,180</u>		<u>255,060</u>	<u>245,780</u>
INCOME			
	Other		
(3,452)		0	0
<u>273,728</u>	NET EXPENDITURE carried to Portfolio Summary	<u>255,060</u>	<u>245,780</u>
FOOTWAY LIGHTING			
EXPENDITURE			
	Premises Related Expenses		
41,692	Repair and Maintenance	43,300	64,150
	Central, Departmental and Support Services		
11,184	Health and Environmental Services	11,390	11,650
<u>52,876</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>54,690</u>	<u>75,800</u>
PEST CONTROL			
EXPENDITURE			
	Transport Related Expenses		
13,491	Central, Departmental and Support Services	0	0
	Corporate Services		
462	Health and Environmental Services	0	0
31,113		0	0
<u>45,066</u>	TOTAL EXPENDITURE	<u>0</u>	<u>0</u>
INCOME			
	Fees and Charges		
(14,082)		0	0
<u>30,984</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
WASTE MANAGEMENT STRATEGY			
EXPENDITURE			
Employees			
10,270	Pension Annuities	10,450	10,660
25,753	Agency Staff		0
Supplies and Services			
2,670	Equipment and Materials	0	500
6,000	Publicity Campaign	6,000	7,600
6,586	Consultants	0	0
Other			
11,374	JMWMS Partnership Funding	11,400	11,800
Central, Departmental and Support Services			
0	Chief Officers	0	2,070
6,215	Corporate Services	6,850	7,830
169,449	Health and Environmental Services	172,720	221,100
<u>238,317</u>	TOTAL EXPENDITURE	<u>207,420</u>	<u>261,560</u>
INCOME (Net)			
(3,396)	Other	0	(500)
<u>234,921</u>	NET EXPENDITURE carried to Portfolio Summary	<u>207,420</u>	<u>261,060</u>
REFUSE COLLECTION AND RECYCLING SERVICE			
EXPENDITURE			
Agency and Contracted Services			
4,227,787	Internal Contractor	4,477,560	4,151,000
Capital Financing Costs			
42,500	Direct Revenue Financing	0	0
141,198	Capital Charges	166,590	238,310
Central, Departmental and Support Services			
0	Chief Officers	0	2,590
43,569	Corporate Services	40,450	26,740
510,487	Health and Environmental Services	476,700	545,450
<u>4,965,541</u>	TOTAL EXPENDITURE	<u>5,161,300</u>	<u>4,964,090</u>
INCOME (Net)			
(1,758,127)	Net Income	(1,721,700)	(1,756,700)
<u>3,207,414</u>	NET EXPENDITURE carried to Portfolio Summary	<u>3,439,600</u>	<u>3,207,390</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
STREET CLEANSING STRATEGY			
	Central, Departmental and Support Services		
412	Corporate Services	450	370
15,473	Health and Environmental Services	15,970	15,650
<u>15,885</u>	NET EXPENDITURE carried to Portfolio Summary	<u>16,420</u>	<u>16,020</u>
STREET CLEANSING SERVICE			
EXPENDITURE			
	Agency and Contracted Services		
604,145	Internal Contractor	656,220	689,620
	Capital Financing Costs		
37,491	Capital Charges	65,780	98,560
	Central, Departmental and Support Services		
8,379	Corporate Services	8,080	6,130
201,750	Health and Environmental Services	190,580	137,570
<u>851,765</u>		<u>920,660</u>	<u>931,880</u>
	INCOME (Net)		
(16,217)	Chargeable Income	(14,000)	(14,300)
(5,000)	Mechanical Sweeping Contribution	(5,000)	(5,000)
<u>830,548</u>	NET EXPENDITURE carried to Portfolio Summary	<u>901,660</u>	<u>912,580</u>
ENVIROCRIME ENFORCEMENT STRATEGY			
EXPENDITURE			
	Supplies and Services		
771	Equipment and Materials	6,500	3,400
131	Insurance	370	130
448	Miscellaneous	650	650
7,560	Contribution to Reserves	0	4,100
	Central, Departmental and Support Services		
4,876	Corporate Services	4,770	4,310
72,464	Health and Environmental Services	86,790	85,030
431	Affordable Homes	450	440
<u>86,681</u>	TOTAL EXPENDITURE	<u>99,530</u>	<u>98,060</u>
	INCOME (Net)		
(3,650)	Enforcement Penalties	(2,150)	(3,150)
<u>83,031</u>	NET EXPENDITURE carried to Portfolio Summary	<u>97,380</u>	<u>94,910</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
FOOD SAFETY			
EXPENDITURE			
Supplies and Services			
1,059	Printing, Stationery and Office Expenses	0	0
198	Miscellaneous Services	0	0
Central, Departmental and Support Services			
0	Chief Officers	0	520
5,618	Corporate Services	5,700	3,740
126,570	Health and Environmental Services	122,490	97,320
<u>133,445</u>	TOTAL EXPENDITURE	<u>128,190</u>	<u>101,580</u>
INCOME			
(3,298)	Food Export Certificates	(4,000)	(2,500)
<u>130,147</u>	NET EXPENDITURE carried to Portfolio Summary	<u>124,190</u>	<u>99,080</u>
ENVIRONMENTAL HEALTH GENERAL			
EXPENDITURE			
Supplies and Services			
35,368	Legal	0	0
15,000	Consultancy	15,000	15,000
8,440	Miscellaneous Services	0	0
Central, Departmental and Support Services			
0	Chief Officers	0	2,060
36,044	Corporate Services	37,360	31,670
6,498	Planning and New Communities	6,900	6,940
249,270	Health and Environmental Services	271,210	440,490
<u>350,620</u>	TOTAL EXPENDITURE	<u>330,470</u>	<u>496,160</u>
INCOME			
(16,668)	Other	0	0
<u>333,952</u>	NET EXPENDITURE carried to Portfolio Summary	<u>330,470</u>	<u>496,160</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
ENVIRONMENTAL PROTECTION			
EXPENDITURE			
	Supplies and Services		
2,488	Insurances	1,740	1,090
48,190	Monitoring : Air Quality and Noise Pollution	35,000	35,000
0	Contaminated Land	7,800	7,800
11,820	Contribution to Reserves	10,000	10,000
	Central, Departmental and Support Services		
6,567	Corporate Services	6,240	7,930
187,347	Health and Environmental Services	200,330	162,900
	Capital Financing Costs		
5,810	Capital Charges	5,810	5,810
<u>262,222</u>	TOTAL EXPENDITURE	<u>266,920</u>	<u>230,530</u>
INCOME			
(3,000)	Contributions from Other Local Authorities	(3,500)	(3,000)
(2,210)	Other Recoverable Charges	(2,000)	(2,000)
(13,124)	Air Pollution Control Licences	(20,380)	(12,000)
(1,820)	S106 from Growth Areas		0
<u>242,068</u>	NET EXPENDITURE carried to Portfolio Summary	<u>241,040</u>	<u>213,530</u>
EMERGENCY PLANNING			
	Employees		
1,874	Salaries	0	0
	Supplies and Services		
799	Equipment and Furniture	3,000	3,000
265	Communications and Computing	300	0
	Other		
400	Miscellaneous Expenses	200	200
500	Contribution to the CCC Civil Protection Unit	500	1,500
1,928	Seminars and Courses	2,000	2,000
	Central, Departmental and Support Services		
5,022	Affordable Homes	4,940	4,970
20,132	Health and Environmental Services	22,640	21,630
<u>30,920</u>	NET EXPENDITURE carried to Portfolio Summary	<u>33,580</u>	<u>33,300</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
LICENCES UNDER THE LICENSING ACT 2003 and GAMBLING ACT 2005			
EXPENDITURE			
Supplies and Services			
543	Printing, Stationery and Office Expenses	1,030	1,030
3,930	Communications and Computing	4,000	4,220
670	Member Training	1,700	1,700
0	Advertising	900	900
122	Miscellaneous	340	340
880	Recharge from Democratic Representation Central, Departmental and Support Services	880	880
15,696	Corporate Services	18,430	17,350
131,973	Health and Environmental Services	148,830	148,610
<u>153,814</u>	TOTAL EXPENDITURE	<u>176,110</u>	<u>175,030</u>
INCOME			
(101,418)	Fees and Charges - Licences	(103,100)	(113,650)
<u>52,396</u>	NET EXPENDITURE carried to Portfolio Summary	<u>73,010</u>	<u>61,380</u>

TAXI LICENSING SERVICE

EXPENDITURE			
Employees			
15,478	Agency Costs	0	0
Supplies and Services			
4,487	Equipment	7,000	7,000
991	Miscellaneous Expenses	2,500	500
12,244	Communications and Computing	9,280	9,780
11,246	Criminal Records Bureau Checks	14,000	0
255	Advertising	1,000	1,000
0	Appropriation to Reserve	0	3,020
880	Recharge from Democratic Representation Central, Departmental and Support Services	880	880
13,407	Corporate Services	15,780	13,840
115,005	Health and Environmental Services	111,680	119,210
<u>173,993</u>	TOTAL EXPENDITURE	<u>162,120</u>	<u>155,230</u>
INCOME			
Fees and Charges - Licences			
(165,499)	Taxi Licencing and CRB Checks	(162,120)	(155,230)
(8,494)	Contribution from Reserve	0	0
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
	ACTION ON DOGS		
	EXPENDITURE		
	Supplies and services		
9,675	Other - Kennelling	13,000	11,000
	Central Department and Support Services		
1,285	Corporate Services	660	600
9,298	Health and Environmental Services	10,320	11,200
<u>20,258</u>	TOTAL EXPENDITURE	<u>23,980</u>	<u>22,800</u>
	INCOME		
(1,042)	Charges For Services	(1,580)	(1,200)
<u>19,216</u>	NET EXPENDITURE carried to Portfolio Summary	<u>22,400</u>	<u>21,600</u>

MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES

	EXPENDITURE		
(738)	Abandoned Vehicles (net)	(1,000)	(1,000)
387	Clearance of Private Sewers	1,750	1,750
3,261	Dangerous Buildings	4,840	3,810
4,734	National Assistance Act Burials (net)	0	0
	Sampling of Food, Drugs, Asbestos, Water etc. (net)	0	0
(614)	Swavesey Byways (net)	1,280	1,280
804	Zoo and Wild Animal Licensing	9,380	9,350
14,105	Health Promotion (net)	35,000	35,000
21,701	HECA	14,590	10,790
10,780	Miscellaneous Licensing Provisions	29,770	21,260
26,956			
<u>81,376</u>	TOTAL EXPENDITURE	<u>95,610</u>	<u>82,240</u>
	Fees and Charges - Licences		
(3,971)	Animal Welfare	(2,500)	(4,100)
(5,131)	Zoo and Wild Animal	0	(2,000)
(17,026)	Miscellaneous Licensing Provisions	(8,150)	(18,700)
<u>55,248</u>	NET EXPENDITURE carried to Portfolio Summary	<u>84,960</u>	<u>57,440</u>

Central, Departmental and Support Services - Incorporated Within the Above Figures

3,261	Dangerous Buildings	4,840	3,900
8,974	Zoo and Animal Licensing	9,380	8,910
10,780	HECA	10,290	10,770
26,956	Miscellaneous Licensing Provisions	36,380	20,800
<u>49,971</u>		<u>60,890</u>	<u>44,380</u>

MOBILE WARDEN SCHEMES

	EXPENDITURE		
17,945	Miscellaneous	18,550	19,000
	Central Departmental & Support Services		
199	Corporate Services	170	180
1,435	Affordable Homes	1,410	1,420
5,911	Health and Environmental Services	6,190	4,430
57	Planning and New Communities	50	0
<u>25,547</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>26,370</u>	<u>25,030</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
COMMUNITY DEVELOPMENT			
EXPENDITURE			
	Supplies and Services		
11,774	Community Development Projects	30,000	30,000
	Central, Departmental and Support Services		
0	Chief Officers	0	2,070
5,740	Corporate Services	5,730	3,830
122,829	Planning and New Communities	28,280	24,790
9,854	Affordable Homes	9,970	10,060
11,300	Health and Environmental Services	102,750	132,250
<u>161,497</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>176,730</u>	<u>203,000</u>
SPORTS DEVELOPMENT			
EXPENDITURE			
	Supplies and Services		
10,000	Sport Performers Grants	10,000	10,000
81,643	Sports Development Projects (net)	78,730	78,730
	Central, Departmental and Support Services		
0	Chief Officers	0	5,170
3,630	Corporate Services	3,440	930
59,337	Planning and New Communities	6,120	5,730
11,822	Health and Environmental Services	51,570	54,990
<u>166,432</u>	TOTAL EXPENDITURE	<u>149,860</u>	<u>155,550</u>
	INCOME		
(12,015)	Events and Activities inc Sponsorship	0	0
(15,000)	Local Authority Contributions	0	0
(135)	Contributions From Reserve	0	0
<u>139,282</u>	TOTAL NET EXPENDITURE carried to Portfolio Summary	<u>149,860</u>	<u>155,550</u>

Cost Centre Managers for Environmental Services

Cost Centre Manager

Services

Awarded Watercourses	P Matthews
Footway Lighting	P Quigley
Waste Management Policy	P Quigley
Refuse Collection and Recycling Service	M Hill
Street Cleansing Policy	P Quigley
Street Cleansing Service	M Hill
Envirocrime Enforcement Policy	M Bebbington
Food Safety	M Bebbington
Environmental Health General	M Bebbington
Environmental Protection	P Quigley
Emergency Planning	M Hill
Licensing Act 2003 and Gambling Act 2005	M Bebbington
Taxi Licencing	M Bebbington
Action on Dogs	M Bebbington
Miscellaneous Services :	
Animal Welfare	M Bebbington
Abandoned Vehicles	M Bebbington
Clearance of Private Sewers	M Bebbington
Dangerous Buildings	A Beyer
National Assistance Act Burials	M Bebbington
Sampling of Food, Drugs, etc.	M Bebbington
Swavesey Byways	P Matthews
Zoo and Wild Animal Licencing	M Bebbington
Health Promotions	G Barron
HECA	G Barron
Miscellaneous Licencing Provisions	M Bebbington
Mobile Wardens Scheme	G Barron
Community Development	G Barron
Sports Development	G Barron

Actual 2013/2014 £	HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT	Estimate 2014/2015 £	Estimate 2015/2016 £
	EXPENDITURE		
	Premises Related Expenses		
1,252	Rents Rates etc.	5,000	4,000
2,869,608	Administration (Net Expenditure)	2,960,970	3,441,120
	Support Services (Net Expenditure)		
186,276	Sheltered Housing	339,730	477,640
310	Visiting Support	27,550	0
511	Alarms	(400)	3,360
79,006	Flats - Communal Areas	62,830	44,040
127,453	Outdoor Maintenance	123,210	99,930
3,353	Sewage	1,460	2,580
261,772	Tenant Participation	310,350	378,500
104,907	Reprovision and New Homes Programme	125,890	155,790
	Other Expenditure		
894	Registration of HRA Land	1,000	1,000
3,538,914	Contribution to Housing Repairs Account	3,994,400	4,145,200
79,870	Provision for Bad or Doubtful Debts	100,000	100,000
18,087	Discretionary Housing Benefit Payments	50,000	0
	Unallocated Recharges		
0	Unallocated Vacancy Saving	(50,000)	(50,000)
388,497	Corporate Management	383,030	372,870
75,450	Democratic Representation Charge	79,660	81,100
28,611	Treasury Management Charge	29,100	27,540
14,121	Equality and Diversity	19,000	13,810
4,000,000	Transfer to/(from) Reserves	1,000,000	(1,000,000)
	Capital Charges		
7,192,805	Interest on Self Finance Debt	7,192,800	7,192,800
2,549,102	Revenue Funding of Capital Expenditure	6,346,840	8,003,500
5,548,118	Net Depreciation	5,658,500	5,784,100
<u>27,068,916</u>	TOTAL EXPENDITURE	<u>28,760,920</u>	<u>29,278,880</u>
	INCOME		
(26,703,253)	Gross Rent Income from Dwellings	(28,000,000)	(28,600,000)
(404,006)	Other Income	(350,000)	(370,000)
<u>(27,107,259)</u>	TOTAL INCOME	<u>(28,350,000)</u>	<u>(28,970,000)</u>
(38,343)	Net Cost of Services	410,920	308,880
(26,798)	Interest Receivable	(37,000)	(54,000)
<u>(65,141)</u>	Deficit/(Surplus) for the year	<u>373,920</u>	<u>254,880</u>
(2,427,476)	Working Balance brought forward 1st April	(2,407,800)	(2,273,500)
(2,492,617)	Working Balance carried forward 31st March	(2,033,880)	(2,018,620)
(7,500,000)	Investment/Repayment Reserve at 31st March	(7,000,000)	(7,500,000)
(1,000,000)	Self Insurance Reserve at 31st March	(1,000,000)	(1,000,000)
	Analysis of Total Net Expenditure		
(3,831,941)	Net Direct Income (including recharges to/from GF)	(3,246,460)	(3,661,380)
506,679	Unallocated Recharges	460,790	445,320
3,260,121	Recharges from Staffing and Overhead Accounts	3,159,590	3,470,940
<u>(65,141)</u>		<u>373,920</u>	<u>254,880</u>

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT REPAIRS A/C	Estimate 2014/2015 £	Estimate 2015/2016 £
	EXPENDITURE		
	Maintenance and Improvements - Capital Funded		
260,242	Change of Tenancies - Capital	488,250	600,000
415,125	Rewiring	525,000	300,000
2,201,179	Heating New & Replacement	2,310,000	2,356,200
1,647,339	Energy Conservation	1,575,000	1,500,000
0	Improvements to Non-traditional Houses	1,100,000	550,000
84,146	Estate Roads, Paths, Fencing and Lighting	78,750	80,300
31,113	Parking Facilities	78,750	80,300
155,880	Garage Refurbishment Scheme	120,000	122,400
123,548	UPVC Windows and Doors	250,000	255,000
188,759	Re-roofing	210,000	420,000
1,449,227	Kitchen & Bathroom Replacement	1,500,000	1,000,000
70,028	Full Refurbishment	400,000	700,000
36,284	Asbestos Removal	31,500	32,100
34	New Foundations etc.	50,000	200,000
44,142	Water/Drainage Upgrades	21,000	75,000
678,498	Disabled Adaptations	840,000	800,000
<u>7,385,544</u>	Total Maintenance and Improvements - Capital Funded	<u>9,578,250</u>	<u>9,071,300</u>
	Non Response Maintenance - Revenue Funded		
33,624	Internal Paintwork	40,000	40,800
443,483	Cyclical Works - Revenue	525,000	535,500
472,622	Heating Service Contracts	420,000	428,400
58,757	Asbestos Surveys/Removals	115,500	117,800
96,292	Thermostat & other Electrical Surveys	126,000	128,500
0	Water/Drainage	5,250	12,000
41,894	Garden Works	48,300	49,300
21,001	Specialist Investigations	150,000	153,000
0	Properties Awaiting Sale	7,350	7,500
1,595	Compensation for Tenants Improvements	13,650	13,900
1,475	Fire and Extreme Weather	15,750	16,100
<u>1,170,743</u>	Total Maintenance and Improvements - Revenue Funded	<u>1,466,800</u>	<u>1,502,800</u>
<u>8,556,287</u>	Balance carried forward	<u>11,045,050</u>	<u>10,574,100</u>

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT REPAIRS A/C	Estimate 2014/2015 £	Estimate 2015/2016 £
<u>8,556,287</u>	Balance brought forward	<u>11,045,050</u>	<u>10,574,100</u>
	Responsive Repairs - Revenue Funded		
775,599	Change of Tenancies	770,000	808,500
1,103,843	Internal Works	1,121,800	1,177,900
22,049	Maintenance of Disabled Adaptions	44,000	46,200
646,935	External Works	660,000	693,000
267	Pest Control	1,000	1,000
0	Right to Repair	800	800
<u>2,548,693</u>	Total Responsive Repairs - Revenue Funded	<u>2,597,600</u>	<u>2,727,400</u>
<u>11,104,980</u>	TOTAL EXPENDITURE	<u>13,642,650</u>	<u>13,301,500</u>
	INCOME		
(3,538,914)	Transfer from Housing Revenue Account	(3,994,400)	(4,145,200)
128,973	Depreciation Reserve	(4,901,680)	(5,180,050)
(109,850)	Capital Grants & Contributions	(50,000)	(160,000)
(7,404,667)	Capital Expenditure funded from Revenue	(4,626,570)	(3,731,250)
(180,522)	Revenue Grants and Contributions	(70,000)	(85,000)
<u>(11,104,980)</u>	TOTAL INCOME	<u>(13,642,650)</u>	<u>(13,301,500)</u>
	REPAIRS ADMINISTRATION		
	EXPENDITURE		
	Direct Employee Expenses		
4,123	Liabilities re Former Employees	4,700	4,000
	Supplies and Services		
9,500	Procurement Framework	9,500	9,500
0	Repairs IT systems	5,000	5,000
13,224	Mears Apprentices	18,000	20,000
1,400	Legal Advice	5,000	20,000
	Central, Departmental and Support Services - Revenue		
2,408	Chief Officers	2,410	3,500
83,837	Corporate Services	97,570	101,630
868,055	Affordable Homes	797,680	1,045,600
1,599	Health & Environmental Services	1,630	460
46,076	Central, Departmental and Support Services - Capital	51,220	4,050
<u>1,030,222</u>	TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE	<u>992,710</u>	<u>1,213,740</u>
(12,993)	Contributions	0	0
(46,076)	Depreciation Reserve	(51,220)	(4,050)
<u>971,153</u>		<u>941,490</u>	<u>1,209,690</u>

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION	Estimate 2014/2015 £	Estimate 2015/2016 £
	EXPENDITURE		
	Premises Related Expenses		
63,621	Rent, Rates, etc.	80,000	140,000
	Supplies and Services		
	Services		
2,725	Legal Fees	5,000	5,000
21,280	Bank Charges	20,000	20,000
13,841	Valuation	20,000	18,000
	Miscellaneous Expenses		
	Payments to Tenants re Management Moves		
2,524	to Smaller Properties	50,000	50,000
18,652	for Redevelopment	50,000	100,000
19,895	Service Improvement	50,000	70,000
864	New Tenant Support Scheme	5,000	5,000
0	Tenants Handbook	1,000	1,000
	Central, Departmental and Support Services		
14,447	Chief Officers	14,440	17,350
0	Health and Environmental Services	5,710	3,620
407,987	Corporate Services	395,440	427,210
1,094,970	Affordable Homes	1,061,660	1,098,490
	Departmental Administration		
142,124	- Choice Based Lettings	156,800	147,000
34,042	- Housing Advisory Service	33,700	33,400
81,211	Recharge from Sheltered Housing	79,000	129,800
<u>1,918,183</u>	TOTAL EXPENDITURE	<u>2,027,750</u>	<u>2,265,870</u>
	INCOME		
(15,594)	Fees and Charges	(4,000)	(30,000)
(4,134)	Contribution from General Fund	(4,270)	(4,440)
<u>1,898,455</u>	GENERAL ADMINISTRATION NET EXPENDITURE	<u>2,019,480</u>	<u>2,231,430</u>
	TOTAL ADMINISTRATION EXPENDITURE		
971,153	Repairs Administration	941,490	1,209,690
1,898,455	General Administration	2,019,480	2,231,430
<u>2,869,608</u>	NET EXPENDITURE carried to HRA Summary	<u>2,960,970</u>	<u>3,441,120</u>

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2014/2015 £	Estimate 2015/2016 £
	SHELTERED HOUSING		
	EXPENDITURE		
	Employees		
	Salaries		
406,731	Sheltered Housing Officers	393,000	432,800
	Wages		
54,716	Cleaning	61,800	68,000
0	Appointment of New Staff	2,100	2,100
1,372	Agency Staff	0	0
	Premises Related Expenses		
6,328	Rents	0	0
	Repairs and Maintenance		
91,629	Buildings	79,500	79,500
10,407	Smoke Detector Maintenance	15,000	15,000
11,591	Maintenance of Security Systems	16,500	14,000
26,581	Grass Cutting	30,000	30,000
45,702	Other Outdoor Maintenance	46,100	46,100
87,400	Energy Costs	82,500	80,000
14,860	NNDR & Council Tax	12,000	12,000
13,169	Water Services	15,360	15,500
	Cleaning and Domestic Supplies		
3,481	Consumable Supplies	4,000	4,000
2,734	Cleaning	10,000	10,000
5,901	Communal Room Insurance	3,830	4,830
	Transport Related Expenses		
26,153	Car Allowances	24,000	27,000
	Supplies and Services		
654	Alarms - Replacement	5,000	5,000
98,363	- Running Costs	108,000	100,000
29,281	Equipment & Furniture	60,000	60,000
	Agency & Contracted Services		
	Communications and Computing		
349	Postages	500	500
27,747	Telephones & Pagers (net)	48,900	35,700
0	Computer Equipment	7,000	7,000
	Expenses		
4,628	Sheltered Housing Officer - Training	15,000	1,000
1,579	Miscellaneous Expenses	1,900	1,900
0	Contribution - Services for Older People	4,600	0
550	Subscriptions to Professional Bodies	370	380
<hr/> 971,906	Balance carried forward	<hr/> 1,046,960	<hr/> 1,052,310

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2014/2015 £	Estimate 2015/2016 £
	SHELTERED HOUSING		
	EXPENDITURE Continued		
971,906	Balance brought forward	1,046,960	1,052,310
	Central, Departmental and Support Services - Revenue		
0	Chief Officer	0	1,030
58,219	Corporate Services	51,230	54,700
156,786	Affordable Homes	145,640	163,720
5,843	Central, Departmental and Support Services - Capital	5,600	0
	Capital Financing Costs		
74,014	Communal Area Improvements	700,000	600,000
<u>1,266,768</u>	TOTAL EXPENDITURE	<u>1,949,430</u>	<u>1,871,760</u>
	INCOME		
	Fees and Charges		
(851,296)	Service Charge	(760,000)	(600,000)
(12,123)	Other	(10,000)	(16,000)
(15,400)	Contribution from General Fund	(16,100)	(5,000)
(121,816)	Recharge from Other Cost Centres	(118,000)	(173,120)
<u>(1,000,635)</u>	TOTAL INCOME	<u>(904,100)</u>	<u>(794,120)</u>
<u>266,133</u>	NET EXPENDITURE	<u>1,045,330</u>	<u>1,077,640</u>
(79,857)	Depreciation Reserve	(705,600)	(600,000)
<u>186,276</u>	NET EXPENDITURE carried to HRA Summary	<u>339,730</u>	<u>477,640</u>
	VISITING SUPPORT SERVICE		
	EXPENDITURE		
	Employees		
239,238	Salaries	270,000	251,800
25,302	Agency Staff	0	0
	Transport Related Expenses		
15,425	Car Allowances	36,000	20,000
	Communications and Computing		
1,151	Telephones & Pagers (net)	1,100	1,100
0	Computer Equipment	5,000	5,000
	Expenses		
3,080	Sheltered Housing Officer - Training	9,000	8,000
155	Miscellaneous Expenses	1,100	1,100
0	Subscriptions to Professional Bodies	300	0
	Central, Departmental and Support Services - Revenue		
7,174	Affordable Homes	7,050	7,100
<u>291,526</u>	TOTAL EXPENDITURE	<u>329,550</u>	<u>294,100</u>
	INCOME		
(291,216)	Grant Funding	(302,000)	(294,100)
<u>(291,216)</u>	TOTAL INCOME	<u>(302,000)</u>	<u>(294,100)</u>
<u>310</u>	NET EXPENDITURE carried to HRA Summary	<u>27,550</u>	<u>0</u>

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2014/2015 £	Estimate 2015/2016 £
	COMMUNITY LIFELINE SERVICE		
-	EXPENDITURE		
	Supplies and Services		
	Alarm Systems		
30,440	- Purchase	20,000	20,000
31,101	- Repair & Maintenance	36,000	36,000
	Miscellaneous Expenses		
0	Contribution - Services for Older People	2,000	0
	Central Departmental and Support Services		
0	Chief Officers	0	1,550
3,306	Corporate Services	3,300	5,540
140,485	Affordable Homes	166,680	173,700
<u>205,332</u>		<u>227,980</u>	<u>236,790</u>
	INCOME		
(202,641)	Fees and Charges	(230,000)	(220,000)
(2,180)	Contribution to/(from) General Fund	1,620	(13,430)
<u>(204,821)</u>		<u>(228,380)</u>	<u>(233,430)</u>
<u>511</u>	NET SURPLUS carried to HRA Summary	<u>(400)</u>	<u>3,360</u>
	FLATS - COMMUNAL AREAS		
	EXPENDITURE		
	Premises Related Expenditure		
37,140	Repairs and Maintenance	11,470	10,380
3,040	Major Works	30,000	30,000
4,179	Energy Costs	5,500	4,830
	Other		
12,430	Insurance	14,700	14,700
	Central Departmental and Support Services		
0	Chief Officer	0	520
6,362	Corporate Services	4,930	4,860
3,748	Health & Environmental Services	3,820	930
59,265	Affordable Homes	53,970	39,190
<u>126,164</u>		<u>124,390</u>	<u>105,410</u>
	INCOME		
(44,118)	Fees and Charges	(31,560)	(31,370)
(3,040)	Depreciation Reserve	(30,000)	(30,000)
<u>79,006</u>	NET EXPENDITURE carried to HRA Summary	<u>62,830</u>	<u>44,040</u>
	OUTDOOR MAINTENANCE		
	EXPENDITURE		
	Premises Related Expenses		
	Repairs and Maintenance		
	Other Housing Sites		
81,540	Grass Cutting	69,000	69,000
68,760	Other	94,860	94,860
	Central, Departmental and Support Services		
1,204	Chief Officer	1,200	1,230
6,221	Corporate Services	6,020	7,100
3,609	Planning and New Communities	3,430	3,380
89,159	Affordable Homes	83,380	42,600
10,408	Health and Environmental Services	10,100	460
<u>260,901</u>	TOTAL EXPENDITURE	<u>267,990</u>	<u>218,630</u>
	INCOME		
(127,900)	Contribution from General Fund	(139,000)	(112,700)
(5,548)	Other Income	(5,780)	(6,000)
<u>(133,448)</u>	TOTAL INCOME	<u>(144,780)</u>	<u>(118,700)</u>
<u>127,453</u>	NET EXPENDITURE carried to HRA Summary	<u>123,210</u>	<u>99,930</u>

Actual 2013/2014 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2014/2015 £	Estimate 2015/2016 £
	SEWAGE DISPOSAL & CESSPOOL EMPTYING		
	EXPENDITURE		
	Premises Related Expenses		
3,618	Repairs and Maintenance	5,000	8,000
0	Recharge from Cesspool Emptying A/c	200	100
	Energy Costs		
305	Electricity	600	500
39,049	Water Services	41,000	43,400
	Miscellaneous Expenses		
290	Other	300	300
	Central Departmental and Support Services		
399	Corporate Services	350	350
10,588	Affordable Homes	8,010	4,930
<u>54,249</u>	TOTAL EXPENDITURE	<u>55,460</u>	<u>57,580</u>
	INCOME		
(50,896)	Fees and Charges	(54,000)	(55,000)
<u>3,353</u>	NET EXPENDITURE carried to HRA Summary	<u>1,460</u>	<u>2,580</u>
	TENANT PARTICIPATION		
	EXPENDITURE		
	Premises Related Expenses		
0	Other	20,000	70,000
	Miscellaneous Expenses		
34,965	Support for Tenant Groups	60,000	60,000
15,220	Tenants Reports & Newsletters	17,000	17,000
1,342	Best Kept Garden Awards	2,000	2,000
0	Subscriptions	1,900	1,900
0	Consultation	5,000	5,000
	Central Departmental and Support Services		
6,020	Chief Officer	6,020	10,300
12,167	Corporate Services	11,460	6,810
151,453	Affordable Homes	147,970	162,290
40,605	Recharges from Sheltered Housing	39,000	43,200
<u>261,772</u>	NET EXPENDITURE carried to HRA Summary	<u>310,350</u>	<u>378,500</u>
	REPROVISION AND NEW HOMES PROGRAMME		
	EXPENDITURE		
	Expenses		
17,312	Legal Fees	10,000	15,000
10,888	Architects Fees	40,000	40,000
22,305	Other	13,000	20,000
	Central, Departmental and Support Services		
0	Chief Officers	0	5,690
4,302	Corporate Services	3,990	4,040
50,100	Affordable homes	58,900	71,060
<u>104,907</u>	TOTAL EXPENDITURE carried to HRA Summary	<u>125,890</u>	<u>155,790</u>

Actual 2013/2014 £	HOUSING PORTFOLIO HOUSING GENERAL FUND	Estimate 2014/2015 £	Estimate 2015/2016 £
NET EXPENDITURE SUMMARY			
	Loans for House Repair, Purchase and Improvement	2,720	3,360
8,618			
82,023	Housing Association Support	57,710	84,330
365,148	Homelessness	405,140	412,210
276,375	Lettings & Advisory Service	264,290	269,670
113,939	Strategic Housing	126,790	101,790
0	Sub-Regional Homelink Service	0	0
56,486	Equality & Diversity	54,460	55,240
45,424	Travellers Sites - Whaddon & Milton	45,870	60,090
92,548	Improvement Grants	69,500	72,340
97,583	General Fund Sheltered Properties	102,520	111,160
	Recharge from/(to) HRA		
127,900	- Outdoor Maintenance	139,000	112,700
15,400	- Sheltered Housing	16,100	5,000
2,180	- Piper Lifeline Alarms	(1,620)	13,430
4,134	- Service Strategy and Regulation	4,270	4,440
<u>1,287,758</u>	TOTAL NET EXPENDITURE	<u>1,286,750</u>	<u>1,305,760</u>
Analysis of Total Net Expenditure			
	Net Direct Costs (including Recharges from HRA)	23,070	17,020
31,839			
74,122	Capital Charge - Depreciation	74,120	83,760
1,181,797	Recharges from Staffing and Overhead Accounts	1,189,560	1,204,980
<u>1,287,758</u>		<u>1,286,750</u>	<u>1,305,760</u>

Actual 2013/2014 £	HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT	Estimate 2014/2015 £	Estimate 2015/2016 £
	EXPENDITURE		
	Premises Related Expenses		
265	Premises Insurance	10	10
	Agency Services		
0	DSS Mortgage Collection Service	10	0
5,464	Mortgage Management Service	0	0
	Central, Departmental and Support Services		
2,878	Corporate Services	2,680	3,340
11	Affordable Homes	20	10
<u>8,618</u>	NET EXPENDITURE carried to Portfolio Summary	<u>2,720</u>	<u>3,360</u>
	 HOUSING ASSOCIATION SUPPORT		
	EXPENDITURE		
	Supplies and Services		
1,300	Valuations	5,000	5,000
	Central Departmental and Support Services		
3,229	Corporate Services	3,180	3,240
78,224	Affordable Homes	54,530	81,090
<u>82,753</u>	TOTAL EXPENDITURE	<u>62,710</u>	<u>89,330</u>
	INCOME		
(730)	Contributions	(5,000)	(5,000)
<u>82,023</u>	NET EXPENDITURE carried to Portfolio Summary	<u>57,710</u>	<u>84,330</u>
	 HOMELESSNESS		
	EXPENDITURE		
	Agency and Contracted Services		
112,425	Payments for Accommodation	120,000	120,000
8,272	Storage of Household Goods etc.	10,000	10,000
	Other		
14,167	Private Renting Service	70,000	70,000
13,496	Homelessness Strategy Fund - Prevention Measures	30,000	22,000
10,699	Grants to Organisations	10,900	11,120
31,590	Provision for Bad or Doubtful Debts	1,000	10,000
	Central, Departmental and Support Services		
0	Chief Officers	0	520
12,600	Corporate Services	12,400	12,330
224,813	Affordable Homes	235,640	241,040
0	Health and Environmental Services	200	200
<u>428,062</u>	TOTAL EXPENDITURE	<u>490,140</u>	<u>497,210</u>
	INCOME		
(54,756)	Government Grant	(70,000)	(70,000)
(8,158)	Other Net Contributions	(15,000)	(15,000)
<u>365,148</u>	NET EXPENDITURE carried to Portfolio Summary	<u>405,140</u>	<u>412,210</u>

Actual 2013/2014 £	HOUSING GENERAL FUND LETTINGS & ADVISORY SERVICE	Estimate 2014/2015 £	Estimate 2015/2016 £
	EXPENDITURE		
	Miscellaneous Expenses		
10,250	Contribution to Regional CBL Expenditure	10,500	10,700
26,890	Advertising, etc.	31,000	27,000
	Central, Departmental and Support Services		
6,623	Corporate Services	6,950	5,620
417,831	Affordable Homes	414,340	414,750
<u>461,594</u>	TOTAL EXPENDITURE	<u>462,790</u>	<u>458,070</u>
	INCOME		
(9,053)	Fees and Charges	(8,000)	(8,000)
(176,166)	Recharge to Other Services	(190,500)	(180,400)
<u>276,375</u>	NET EXPENDITURE carried to Portfolio Summary	<u>264,290</u>	<u>269,670</u>
	STRATEGIC HOUSING		
	EXPENDITURE		
	Expenses		
4,175	Contribution to Housing Market Assessment	4,180	4,180
2,000	Other Contributions	8,500	8,500
	Central, Departmental and Support Services		
0	Chief Officers	0	1,030
3,429	Corporate Services	9,940	9,280
13,099	New Communities & Planning	11,390	8,690
80,601	Affordable Homes	81,430	64,100
10,635	Health and Environmental Services	11,350	6,010
<u>113,939</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>126,790</u>	<u>101,790</u>
	SUB REGIONAL HOMELINK SERVICE		
	EXPENDITURE		
	Supplies & Services		
41,199	Miscellaneous	5,000	10,730
	Central, Departmental and Support Services		
3,193	Corporate Services	2,660	2,810
97,346	Affordable Homes	108,830	113,430
<u>141,738</u>	TOTAL EXPENDITURE	<u>116,490</u>	<u>126,970</u>
	INCOME		
(131,488)	Recharges to Other Organisations	(105,990)	(116,270)
(10,250)	Recharges to Other Services	(10,500)	(10,700)
<u>(141,738)</u>	TOTAL INCOME	<u>(116,490)</u>	<u>(126,970)</u>
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>

Actual 2013/2014 £	HOUSING GENERAL FUND	Estimate 2014/2015 £	Estimate 2015/2016 £
	EQUALITY & DIVERSITY		
	EXPENDITURE		
	Supplies & Services		
650	Miscellaneous	5,000	5,000
	Central Departmental & Support Services		
68,931	Corporate Services	76,460	64,050
1,026	Affordable Homes	0	0
<u>70,607</u>	TOTAL EXPENDITURE	<u>81,460</u>	<u>69,050</u>
	INCOME		
0	Contribution From Other Local Authorities	(8,000)	0
(14,121)	less recharge to Housing Revenue Account	(19,000)	(13,810)
<u>56,486</u>	NET EXPENDITURE carried to Portfolio Summary	<u>54,460</u>	<u>55,240</u>
	TRAVELLERS SITES- WHADDON & MILTON		
	EXPENDITURE		
	Premises Related Expenses		
12,323	Repair and Maintenance of Buildings and Grounds	34,820	19,000
324	Council Tax	0	250
530	Electricity	880	1,500
6,452	Water Services	6,600	6,800
171	Insurance	150	170
	Supplies and Services		
10,444	Professional Consultancy	0	0
300	Miscellaneous Expenses	1,000	990
5,424	Equipment	9,260	7,200
4,700	Other		
	Agency, Contracted Services and Transfer Payments		
25,296	Cambridgeshire County Council	0	29,500
	Central, Departmental and Support Services		
3,128	Corporate Services	3,060	3,100
83,929	Affordable Homes	85,600	100,600
0	Health and Environmental Services	400	400
<u>153,021</u>	TOTAL EXPENDITURE	<u>141,770</u>	<u>169,510</u>
	INCOME		
(87,318)	Rents	(89,600)	(103,000)
(7,333)	Recoverable Charges	(6,300)	(6,420)
(12,946)	Contribution from Cambridgeshire County Council		0
<u>45,424</u>	NET EXPENDITURE carried to Portfolio Summary	<u>45,870</u>	<u>60,090</u>
	IMPROVEMENT GRANTS ETC		
	EXPENDITURE		
	Supplies and Services		
4,913	Miscellaneous	1,000	3,000
	Central, Departmental and Support Services		
8,291	Corporate Services	7,510	7,590
57,329	Affordable Homes	56,030	57,320
4,651	Health and Environmental Services	4,960	4,430
<u>75,184</u>	TOTAL EXPENDITURE	<u>69,500</u>	<u>72,340</u>
	INCOME		
17,364	Share of HIA Partnership Surplus	0	0
<u>92,548</u>	NET EXPENDITURE carried to Portfolio Summary	<u>69,500</u>	<u>72,340</u>

Actual 2013/2014 £	HOUSING GENERAL FUND GENERAL FUND SHELTERED PROPERTIES	Estimate 2014/2015 £	Estimate 2015/2016 £
	EXPENDITURE		
	Premises Related Expenses		
294	Insurance	400	400
10,635	Council Tax	8,000	12,000
	Supplies and Services		
210,342	Miscellaneous Expenses	200,000	210,000
	Capital Charges		
74,122	Depreciation	74,120	83,760
<hr/>		<hr/>	<hr/>
295,393	TOTAL EXPENDITURE	282,520	306,160
	INCOME		
(197,809)	Service Charges	(180,000)	(195,000)
<hr/>		<hr/>	<hr/>
97,583	NET EXPENDITURE carried to Portfolio Summary	102,520	111,160

Cost Centre Managers for Housing Portfolio

**Cost Centre
Manager**

Services

Housing Revenue Account

Housing Repairs and Maintenance	A Goddard
Administrative Expenses	A Goddard
Rents	K Brown
Sheltered Housing	T Cassidy
Other Alarm Systems	T Cassidy
Flats - Communal Areas	A Goddard
Outdoor Maintenance	A Goddard
Sewerage Disposal and Cesspool Emptying	A Goddard
Tenant Participation	S Hills

General Fund

Loans for House Purchase Repair and Improvement	K Brown
Housing Association Support	S Hills
Homelessness	S Carter/H Woods
Lettings and Advisory Service	S Carter/H Woods
Strategic Housing	S Hills
Sub-Regional Homelink Service	S Carter/H Woods
Equality and Diversity	R May
Travellers Sites	A Goddard
Improvement Grants	S Hills
General Fund Sheltered Properties	A Goddard

Actual 2013/2014 £	PLANNING PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
NET EXPENDITURE SUMMARY			
865,473	Development Control	1,551,670	1,021,710
75,580	Building Control Service	71,040	84,640
23,210	Open Space Agreement Cherry Hinton	0	0
422,605	Consultancy Unit (previously Conservation)	217,950	615,730
24,937	Museums	20,170	12,030
189,625	Travellers Issues (All Sites)	196,470	138,610
23,366	Illegal Encampments	25,420	67,230
<u>1,624,796</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>2,082,720</u>	<u>1,939,950</u>
 Analysis of Total Net Expenditure			
243,409	Direct Costs - Expenditure	249,060	245,290
282,585	Direct Costs - Transfers to Reserves	0	41,400
(2,118,777)	Direct Costs - Income from Fees & Charges	(1,323,330)	(1,417,330)
(20,848)	Direct Costs - Transfers from Reserves	(53,920)	0
(4,125)	Direct Costs - met by Housing & Planning Delivery Grant	(7,900)	0
<u>(1,617,756)</u>	Net Direct Costs	<u>(1,136,090)</u>	<u>(1,130,640)</u>
	Recharges met by Housing & Planning		
(253,957)	Delivery Grant	7,900	0
0	Costs met by Right to Build Vanguard Project grant	0	(10,000)
16,073	Capital charges	15,360	8,660
3,480,436	Recharges from Staffing and Overhead Accounts	3,195,550	3,071,930
<u>1,624,796</u>		<u>2,082,720</u>	<u>1,939,950</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
DEVELOPMENT CONTROL			
EXPENDITURE			
	Transport Related Expenses		
295	Coach Expenses	370	380
	Services (Appendix)		
	Hired & Contracted Legal Services		
14,541	Appeals	25,970	30,000
8,190	Costs Awarded Against the Council	1,110	5,000
	Contracted Consultants		
0	D.C. Agricultural Appraisals	3,000	3,090
9,502	Advice on Current Applications	14,070	15,070
4,125	Archaeology Advisory Service	7,900	7,900
	Miscellaneous Expenses		
14,749	Advertising	16,500	16,990
0	Licences	0	1,280
0	Community Infrastructure Levy - Payments to Parish Councils	0	9,000
	Central, Departmental and Support Services		
0	Chief Officers	0	520
234,557	Corporate Services	227,040	147,940
2,253,780	Planning and New Communities	2,084,020	1,688,950
3,878	Affordable Homes	4,010	5,500
130,916	Health & Environmental Services	149,510	135,620
	Capital Financing Costs		
179,461	Contribution to Planning Fee Reserve	0	0
16,073	Capital Charges	15,360	8,660
<u>2,870,067</u>	TOTAL EXPENDITURE	<u>2,548,860</u>	<u>2,075,900</u>
INCOME			
(33)	Sales - Miscellaneous	(50)	(50)
(1,175)	Sales - Local Plan	(140)	(140)
(57,313)	Section 106 Costs Recoverable	(40,000)	(40,000)
(47,915)	Section 106 Administration Fees	(25,000)	(25,000)
(1,336)	Legal Costs Recoverable	(10,000)	(10,000)
(1,550,076)	Fees	(877,000)	(900,000)
(112,714)	Pre-application fees	(45,000)	(60,000)
0	Community Infrastructure Levy (CIL)	0	(36,000)
0	Transfer to Community Infrastructure Levy Reserve	0	27,000
(234,032)	Transfer from Planning Delivery Grant Reserves	0	0
0	Right to Build Vanguard Project grant	0	(10,000)
<u>(2,004,594)</u>	TOTAL INCOME	<u>(997,190)</u>	<u>(1,054,190)</u>
<u>865,473</u>	NET EXPENDITURE	<u>1,551,670</u>	<u>1,021,710</u>
	carried to Portfolio summary		

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
BUILDING CONTROL SERVICE			
EXPENDITURE			
Premises Related Expenditure			
Services			
1,509	Engineering Consultants Fees	3,000	3,000
0	Other Local Authorities	1,000	1,000
27,964	Transfer to Reserves	0	14,400
Central, Departmental and Support Services			
26,182	Corporate Services	24,950	20,060
357,550	Planning and New Communities	381,480	386,180
<u>413,205</u>	TOTAL EXPENDITURE	<u>410,430</u>	<u>424,640</u>
INCOME			
0	Transfer from Reserves	(19,390)	0
(337,625)	Statutory / Local Fees	(320,000)	(340,000)
<u>(337,625)</u>	TOTAL INCOME	<u>(339,390)</u>	<u>(340,000)</u>
<u>75,580</u>	NET EXPENDITURE	<u>71,040</u>	<u>84,640</u>
carried to Portfolio summary			
Analysis of NET EXPENDITURE			
(27,964)	Fee - earning deficit/(surplus) for the year	19,390	(14,400)
27,964	Transfer from/to Reserves	(19,390)	14,400
0	Fee - earning (net)	0	0
75,580	Non Fee - earning for the year	82,010	84,640
<u>75,580</u>		<u>82,010</u>	<u>84,640</u>
OPEN SPACE AGREEMENT CHERRY HINTON			
EXPENDITURE			
Premises Related Expenses			
29,350	Maintenance of Grounds	6,140	6,140
<u>29,350</u>	TOTAL EXPENDITURE	<u>6,140</u>	<u>6,140</u>
INCOME			
(6,140)	Interest on Balances	(6,140)	(6,140)
<u>23,210</u>	NET EXPENDITURE	<u>0</u>	<u>0</u>
carried to Portfolio summary			

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
	CONSULTANCY UNIT (previously CONSERVATION)		
	EXPENDITURE		
	Premises Related Expenses		
13,593	Maintenance of Buildings & Grounds	5,600	11,000
824	Insurance	920	900
	Supplies and Services		
11,896	Biodiversity Partnership	6,000	6,000
0	Conservation Awards - Publicity etc.	530	530
3,300	Environmental Records Centre	3,300	3,300
50,820	Consultancy	0	55,000
0	Wildlife Enhancement Projects	0	10,500
	Central, Departmental and Support Services		
0	Chief Officers	0	520
11,169	Corporate Services	8,350	10,820
357,102	Planning and New Communities	191,090	515,520
831	Affordable Homes	560	0
1,570	Health & Environmental Services	1,600	1,640
451,105	TOTAL EXPENDITURE	217,950	615,730
	INCOME		
(4,450)	Other Recoverable Charges(Duxford Chapel)	0	0
(24,050)	Transfer from Reserves (HPDG)	0	0
(28,500)	TOTAL INCOME	0	0
422,605	TOTAL NET EXPENDITURE (excluding capital grants) carried to Portfolio Summary	217,950	615,730
	MUSEUMS		
	EXPENDITURE		
	Supplies and Services		
17,875	Grants	15,650	11,650
	Central, Departmental and Support Services		
6,800	Planning and New Communities	4,250	10
262	Corporate Services	270	370
24,937	NET REVENUE EXPENDITURE carried to Portfolio Summary	20,170	12,030

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
TRAVELLERS ISSUES (ALL SITES)			
EXPENDITURE			
	Supplies and Services		
62,840	Enforcement Action including Injunctions	138,000	47,560
75,160	Transfer to Reserves	0	0
	Central, Departmental and Support Services		
18,014	Corporate Services	19,180	22,460
44,584	Planning and New Communities	63,070	58,590
9,875	Affordable Homes	10,750	10,000
<u>210,473</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>231,000</u>	<u>138,610</u>
INCOME			
	Transfer from Reserves		
(20,848)	Enforcement Officer	(34,530)	0
<u>(20,848)</u>	TOTAL INCOME	<u>(34,530)</u>	<u>0</u>
<u>189,625</u>	NET EXPENDITURE carried to Portfolio Summary	<u>196,470</u>	<u>138,610</u>
ILLEGAL ENCAMPMENTS			
EXPENDITURE			
	Central, Departmental and Support Services		
0	Planning and New Communities	0	49,760
2,793	Affordable Homes	2,830	2,870
20,573	Health and Environmental Services	22,590	14,600
<u>23,366</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>25,420</u>	<u>67,230</u>

Cost Centre Managers for Planning Portfolio

**Cost Centre
Manager**

Services

Development Control
Building Control Service
Open Spaces Agreement Cherry Hinton
Footpath Diversions
Conservation
Museums
Economic Development
Tourism Initiatives
Travellers Issues
Illegal Encampments

J Mills
A. Beyer
A Goddard
F McMillan
J Green
J Green
N Kritzinger
N Kritzinger
J Mills
S Walford

Actual 2013/2014 £	STRATEGIC PLANNING & TRANSPORTATION PORTFOLIO	Estimate 2014/2015 £	Estimate 2015/2016 £
	NET EXPENDITURE SUMMARY		
517,359	Growth Agenda/New Communities	509,270	510,450
167,778	Northstowe	50,830	80,720
769,227	Planning Policy	697,100	935,340
73,333	Arts	7,830	0
59,876	Transport Initiatives & Policy	66,620	81,740
<u>1,587,573</u>	TOTAL NET EXPENDITURE (CARRIED TO General Fund Summary)	<u>1,331,650</u>	<u>1,608,250</u>
	Analysis of Total Net Expenditure		
142,485	Net Direct Costs	(6,390)	104,810
1,445,088	Recharges from Staffing and Overheads A/cs	1,338,040	1,503,440
<u>1,587,573</u>		<u>1,331,650</u>	<u>1,608,250</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
GROWTH AGENDA			
EXPENDITURE			
Services			
0	Rents	0	700
43,626	Consultancy	20,000	19,300
0	Provision for future resource requirements	195,000	0
Central Departmental and Support Services			
0	Chief Officers	0	1,030
28,481	Corporate Services	30,930	27,600
435,576	Planning and New Communities	374,490	599,390
2,232	Affordable Homes	2,610	6,840
56,764	Health and Environmental Services	81,240	100,590
<u>566,679</u>	TOTAL EXPENDITURE	<u>704,270</u>	<u>755,450</u>
INCOME			
(49,320)	Transfer from Reserves (HPDG - salaries and on costs)	0	0
0	Charges for services	(195,000)	(195,000)
0	Site Delivery Fund grant	0	(50,000)
<u>517,359</u>	NET EXPENDITURE carried to Portfolio Summary	<u>509,270</u>	<u>510,450</u>
NORTHSTOWE			
0	Northstowe Viability Study	30,000	0
25,630	Consultancy	20,000	30,000
0	Catering	0	50
0	Rents	0	750
0	Transfer to Reserves	198,410	0
Central, Departmental and Support Services			
0	Chief Officers	0	3,620
7,125	Corporate Services	7,850	7,430
131,733	Planning and New Communities	116,610	113,650
0	Affordable Homes	0	2,210
3,290	Health and Environmental Services	12,960	16,870
<u>167,778</u>	TOTAL EXPENDITURE	<u>385,830</u>	<u>174,580</u>
INCOME			
0	Section 106 Income	(60,000)	0
0	Fees	(275,000)	(40,000)
0	Transfer from Reserves	0	(53,860)
<u>167,778</u>	NET EXPENDITURE carried to Portfolio Summary	<u>50,830</u>	<u>80,720</u>

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
PLANNING POLICY			
EXPENDITURE			
Services			
4,175	Strategic Housing Market Assessment	4,200	4,200
11,000	Community Infrastructure Levy	0	0
0	County Research Service	7,500	7,670
0	Consultation Database	5,000	5,000
0	Joint Strategic Planning Unit	0	10,000
0	Neighbourhood Planning	0	15,000
76,055	Local Plan	30,000	337,500
Central, Departmental and Support Services			
0	Chief Officers	0	5,170
34,044	Corporate Services	32,840	22,250
632,504	Planning and New Communities	579,610	491,510
5,498	Affordable Homes	5,550	8,600
33,801	Health and Environmental Services	32,400	28,440
<u>797,077</u>	TOTAL EXPENDITURE	<u>697,100</u>	<u>935,340</u>
INCOME			
(27,850)	Transfer from Reserves (HPDG)	0	0
<u>769,227</u>	NET EXPENDITURE carried to Portfolio Summary	<u>697,100</u>	<u>935,340</u>
ARTS DEVELOPMENT			
Supplies and Services			
4,100	Arts Partnership Support	0	0
978	Arts Development Projects	0	0
53,999	Dual Use Arts Programme	0	0
Central, Departmental and Support Services			
313	Corporate Services	510	0
18,922	Planning and New Communities	5,170	0
0	Health and Environmental Services	2,150	0
<u>78,312</u>		<u>7,830</u>	<u>0</u>
INCOME			
(4,979)	Contribution from Reserves	0	0
<u>73,333</u>	NET EXPENDITURE carried to Portfolio Summary	<u>7,830</u>	<u>0</u>
TRANSPORT INITIATIVES and POLICY			
EXPENDITURE			
Services			
5,071	Community Transport	13,500	13,500
Central, Departmental and Support Services			
0	Chief Officers	0	2,590
2,574	Corporate Services	2,530	10
44,566	Planning and New Communities	18,710	17,740
7,665	Health and Environmental Services	31,880	47,900
<u>59,876</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>66,620</u>	<u>81,740</u>

Cost Centre Managers for Strategic Planning and Transportation Portfolio

Services

Growth Agenda
Northstowe
Planning Policy
Arts
Transport Initiatives

**Cost Centre
Manager**

P Mumford
L Bowser
C Hunt
G Barron
G Barron

CAPITAL PROGRAMME

(at outturn prices, with grants adjusted to commitments basis)

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £
2,842,683	General Fund	11,862,500	5,663,000	3,666,000	5,283,400	3,190,700	7,744,700
10,094,997	Housing Revenue Account	14,016,840	15,705,350	14,962,000	14,636,000	14,763,000	14,691,000
<u>12,937,680</u>	Total Capital Expenditure	<u>25,879,340</u>	<u>21,368,350</u>	<u>18,628,000</u>	<u>19,919,400</u>	<u>17,953,700</u>	<u>22,435,700</u>
	Financed by :						
(3,461,840)	Capital Receipts	(3,138,000)	(3,584,080)	(3,882,150)	(3,749,650)	(3,788,650)	(3,725,400)
0	Housing & Planning Delivery Grant	(226,000)	(132,670)	(84,600)	(84,600)	(84,600)	(84,600)
(904,005)	Other Grants and Contributions	(1,856,580)	(1,950,000)	(740,000)	(740,000)	(740,000)	(740,000)
(5,548,118)	HRA Depreciation Reserve	(5,658,500)	(5,784,100)	(5,917,500)	(8,000,000)	(8,000,000)	(8,000,000)
(540,301)	Reserves	(813,420)	(820,000)	(430,000)	(409,400)	(344,700)	(444,700)
(2,549,102)	Housing Revenue Account (Revenue Contribution)	(6,346,840)	(8,003,500)	(6,871,750)	(4,435,750)	(4,480,750)	(4,441,000)
(42,500)	General Fund (Revenue Contribution)	0	0	0	0	0	0
(259,388)	Cash Overdrawn re Commercial vehicles	(840,000)	(1,094,000)	(702,000)	(2,500,000)	(515,000)	0
432,474	Cash Overdrawn re GF Equity Share Properties	0	0	0	0	0	0
0	Borrowing	(7,000,000)	0	0	0	0	0
0	New Homes Bonus Infrastructure Reserve	0	0	0	0	0	(5,000,000)
(64,901)	Financing Adjustment	0	0	0	0	0	0
<u>(12,937,680)</u>		<u>(25,879,340)</u>	<u>(21,368,350)</u>	<u>(18,628,000)</u>	<u>(19,919,400)</u>	<u>(17,953,700)</u>	<u>(22,435,700)</u>
(1)							
	Capital Receipts						
(503,317)	brought forward	(345,810)	(601,060)	(675,330)	(470,170)	(322,830)	(211,170)
-	Brought forward adjustment	(157,510)	(235,220)	0	0	0	0
-	Adj for actuals and prior year additions etc received in year from	74,260	0	0	0	0	0
(3,449,379)	RTB sales	(2,500,000)	(3,100,000)	(3,100,000)	(3,100,000)	(3,100,000)	(3,100,000)
0	Equity Share Sales						
	HRA	(100,000)	0	0	0	0	0
(1,577,352)	General Fund	(1,400,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)
(136,693)	Other	(100,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
395,851	transferred to CLG pool	470,000	480,000	480,000	480,000	480,000	480,000
3,461,840	used in year to finance expenditure	3,138,000	3,584,080	3,882,150	3,749,650	3,788,650	3,725,400
432,474	adjustment to cash overdrawn	300,000	20,000	20,000	20,000	20,000	20,000
540,301	transfer to/(from) reserve	20,000	626,870	373,010	447,690	373,010	532,160
<u>(836,276)</u>	Capital Receipts Year End Balance	<u>(601,060)</u>	<u>(675,330)</u>	<u>(470,170)</u>	<u>(322,830)</u>	<u>(211,170)</u>	<u>(3,610)</u>

**CAPITAL PROGRAMME
HOUSING REVENUE ACCOUNT**
(at outturn prices)

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £
	Capital Expenditure						
322,590	Repurchase of HRA Shared Ownership Homes	400,000	300,000	300,000	300,000	300,000	300,000
0	Reprovison of Existing Homes	500,000	1,200,000	1,200,000	750,000	700,000	500,000
2,257,890	Provision of New Homes	2,750,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
7,514,517	Improvement of Housing Stock	10,366,840	9,705,350	8,962,000	9,086,000	9,263,000	9,391,000
<u>10,094,997</u>	HRA Capital Expenditure	<u>14,016,840</u>	<u>15,705,350</u>	<u>14,962,000</u>	<u>14,636,000</u>	<u>14,763,000</u>	<u>14,691,000</u>
	Financed by:						
(1,680,000)	Housing Capital Receipts	(2,000,000)	(2,000,000)	(2,300,000)	(2,300,000)	(2,300,000)	(2,300,000)
(5,548,118)	Depreciation Reserve	(5,658,500)	(5,784,100)	(5,917,500)	(8,000,000)	(8,000,000)	(8,000,000)
(2,454,301)	Revenue	(6,308,340)	(7,761,250)	(6,694,500)	(4,286,000)	(4,413,000)	(4,341,000)
(412,578)	Other Grants and Contributions Receivable	(50,000)	(160,000)	(50,000)	(50,000)	(50,000)	(50,000)
<u>(10,094,997)</u>		<u>(14,016,840)</u>	<u>(15,705,350)</u>	<u>(14,962,000)</u>	<u>(14,636,000)</u>	<u>(14,763,000)</u>	<u>(14,691,000)</u>

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £
	Finance and Staffing Portfolio						
0	Advance funding for housing company pilot scheme	7,000,000	0	0	0	0	0
0	Contribution towards A14 upgrade	0	0	0	0	0	5,000,000
0		7,000,000	0	0	0	0	5,000,000
	# Note: Subject to the development of appropriate business cases; some expenditure may fall into 2015/16						
	Corporate and Customer Services Portfolio						
	ICT Development:						
17,588 +	PC Refresh Programme	10,000	35,000	10,000	10,000	35,000	10,000
21,831 +	New Server Technologies	10,000	80,000	10,000	10,000	20,000	10,000
8,400 +	Share Point Portal Server	5,000	0	5,000	5,000	5,000	5,000
0 +	Government Connect	5,000	5,000	5,000	5,000	5,000	5,000
19,011 +	Mobile Working Initiatives	0	0	0	0	0	0
150,222 +	Network Infrastructure upgrade	100,000	100,000	0	0	0	0
0 +	Network security	10,000	10,000	10,000	10,000	20,000	10,000
0 +	Terminal Services Cluster	5,000	0	25,000	25,000	0	0
48,471 +	Housing management system	0	100,000	100,000	100,000	0	0
0 +	NDL systems integration	0	0	0	0	10,000	0
5,800 +	Replacement CMS (website)	0	0	50,000	50,000	0	0
0 +	MS Office suite	0	25,000	0	0	0	0
0 +	MS Exchange server	0	0	50,000	50,000	0	0
13,089 +	GIS Development Programme	0	25,000	0	0	40,000	0
0 +	Financial Management System (FMS)	5,000	5,000	5,000	5,000	6,000	5,000
1,500 +	HR and Payroll	0	0	0	0	0	0
3,685 +	Cash Receipting System	4,000	4,000	4,000	4,000	5,000	0
0 +	NLIS / Land Charges System	0	5,000	0	0	0	0
3,174 +	Council Chamber PA System	0	0	0	0	60,000	0
0 +	Windows Server 2003 Replacement	0	35,000	0	0	0	0
0 +	Storage Array for Information@Work	0	25,000	0	5,000	0	5,000
0 +	Major Systems Upgrade (Planning & New Communities and H & ES	0	0	150,000	0	0	0
0 +	VM (virtual machine) Server Environment	0	180,000	0	0	50,000	0
0 +	CPSN Procurement	0	0	0	20,000	0	0
0 +	Aerial Photography Refresh	0	0	15,000	0	15,000	0
0 +	SQL Server Replacement	0	0	0	0	0	50,000
0 +	VDI / Thin Client Replacement	0	0	0	0	0	300,000
0 +	Active Directory Server Environment	0	20,000	0	0	0	0
0 +	Replacement Firewall and Service Gateways	0	0	0	0	60,000	0
0 +	Fixed Wire and WiFi Network Expansion	0	20,000	20,000	0	0	0
	New Waterbeach Depot						
40,396 +	Security etc	0	0	0	0	0	0
0 +	Photovoltaic (solar) panels - Waterbeach Depot	0	80,000	0	0	0	0
	South Cambridgeshire Hall						
9,734 +	Internal improvements	0	0	0	0	0	0
0 +	Car Park Barrier	8,000	0	0	0	0	0
0 +	Security - CCTV	20,000	0	0	0	0	0
0 +	Audio/visual aids - Meeting Rooms	10,000	0	0	0	0	0
0 +	Secure access door control system	0	0	25,000	0	0	0
0 +	Installation of LED lighting systems to SCDC premises	0	25,000	0	0	0	0
0 +	Photovoltaic (solar) panels - Cambourne car park	0	450,000	0	0	0	0
0 +	South Cambs Hall fixed wiring-inspection and improvements	0	30,000	0	0	0	0
0 +	Data Centre environmental controls	0	40,000	0	0	0	0
342,901		192,000	1,299,000	484,000	299,000	331,000	400,000

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £
Environmental Services Portfolio							
	Refuse Collection Service						
0 +	DSO Supervisors Vehicles	0	0	0	29,400	14,700	14,700
141,798 +	Collection Vehicles	640,000	444,000	677,000	2,380,000	317,000	0
42,500 +	CCTV Cameras	0	0	0	0	0	0
Awarded Watercourses							
0 +	Flail Mowers	0	50,000	100,000	0	0	0
0 +	Excavator	90,000	0	0	0	0	0
0 +	4 x 4's	0	40,000	0	0	0	0
Street Cleansing							
0 +	Swingo Street Sweepers	0	75,000	75,000	75,000	0	0
117,590 +	Additional Vehicles	200,000	25,000	0	120,000	198,000	0
Environmental Protection							
0 +	Air Quality Monitoring Equipment	0	0	0	50,000	0	0
<u>301,888</u>		<u>930,000</u>	<u>634,000</u>	<u>852,000</u>	<u>2,654,400</u>	<u>529,700</u>	<u>14,700</u>
Housing Portfolio							
14,104 +	Required GF Share of HRA Capital Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
1,144,878 +	Repurchase of General Fund Sheltered Properties	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
236,910	Grants for the provision of Social Housing	400,000	400,000	400,000	400,000	400,000	400,000
0	Empty Homes Grants	50,000	50,000	50,000	50,000	50,000	50,000
0 +	Travellers Sites	1,400,000	1,400,000	0	0	0	0
Improvement Grants/Loans							
109,596	Home Repairs Assistance	100,000	100,000	100,000	100,000	100,000	100,000
Disabled Facilities							
657,646	Mandatory	660,000	660,000	660,000	660,000	660,000	660,000
7,672	Discretionary	10,000	10,000	10,000	10,000	10,000	10,000
<u>2,170,806</u>		<u>3,730,000</u>	<u>3,730,000</u>	<u>2,330,000</u>	<u>2,330,000</u>	<u>2,330,000</u>	<u>2,330,000</u>
Leader's Portfolio							
2,568 +	Photovoltaic Panels/Sustainability	0	0	0	0	0	0
24,520	Rampton Drift Demonstrator Project	0	0	0	0	0	0
<u>27,088</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Planning Portfolio							
0	Wildlife Enhancement Scheme	10,500	0	0	0	0	0
0		10,500	0	0	0	0	0
<u>2,842,683</u>	Gross Capital Expenditure (General Fund)	<u>11,862,500</u>	<u>5,663,000</u>	<u>3,666,000</u>	<u>5,283,400</u>	<u>3,190,700</u>	<u>7,744,700</u>

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £
<u>2,842,683</u>	Gross Capital Expenditure (General Fund)	<u>11,862,500</u>	<u>5,663,000</u>	<u>3,666,000</u>	<u>5,283,400</u>	<u>3,190,700</u>	<u>7,744,700</u>
	Analysed by:						
1,806,339	Fixed Assets	3,632,000	4,443,000	2,446,000	4,063,400	1,970,700	1,524,700
1,036,344	Revenue Expenditure funded from Capital under Statute	8,230,500	1,220,000	1,220,000	1,220,000	1,220,000	6,220,000
<u>2,842,683</u>	Gross Capital Expenditure (General Fund)	<u>11,862,500</u>	<u>5,663,000</u>	<u>3,666,000</u>	<u>5,283,400</u>	<u>3,190,700</u>	<u>7,744,700</u>
	Financed by:						
(1,781,840)	Capital Receipts	(1,138,000)	(1,584,080)	(1,582,150)	(1,449,650)	(1,488,650)	(1,425,400)
(248,717)	Specified Government Grant (DCLG)	0	0	0	0	0	0
(236,910)	106 Agreement Contribution (ring fenced for Housing)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
0	Housing Capital Grant	(1,100,000)	(1,100,000)	0	0	0	0
0	Cambridgeshire County Council	(256,580)	(240,000)	(240,000)	(240,000)	(240,000)	(240,000)
0	Housing & Planning Delivery Grant	(226,000)	(132,670)	(84,600)	(84,600)	(84,600)	(84,600)
(42,500)	Revenue	0	0	0	0	0	0
(5,800)	Other Grant Funding	0	0	0	0	0	0
(540,301)	Housing Capital Reserve	(723,420)	(730,000)	(330,000)	(330,000)	(330,000)	(430,000)
0	Other Reserves	(90,000)	(90,000)	(100,000)	(79,400)	(14,700)	(14,700)
(94,801)	Revenue contribution from HRA towards software etc.	(38,500)	(242,250)	(177,250)	(149,750)	(67,750)	(100,000)
(259,388)	Internal Borrowing	(840,000)	(1,094,000)	(702,000)	(2,500,000)	(515,000)	0
432,474	Cash Overdrawn - re Equity Share properties	0	0	0	0	0	0
(64,901)	Net Capital Financing Adjustment (Other)	0	0	0	0	0	0
0	Borrowing	(7,000,000)	0	0	0	0	0
0	New Homes Bonus Infrastructure Reserve	0	0	0	0	0	(5,000,000)
<u>(2,842,683)</u>	Total Capital Financing	<u>(11,862,500)</u>	<u>(5,663,000)</u>	<u>(3,666,000)</u>	<u>(5,283,400)</u>	<u>(3,190,700)</u>	<u>(7,744,700)</u>

Cost Centre Managers for Capital Programme

Cost Centre Manager

Housing Revenue Account

Repurchase of HRA dwellings	A Goddard
Reprovision of Existing Homes	S Hills
New Homes Programme	S Hills
Improvement of Housing Stock	A Goddard and T Cassidy

General Fund

Corporate and Customer Services Portfolio

ICT Development	S Rayment
Contact Centre	D Graham

Planning and Economic Development Portfolio

Conservation:	J Green
Other Planning Services:	J Mills

Environmental Services Portfolio

Awarded Watercourses	P Matthews
Commercial Services	M Hill
Environmental Protection	P Quigley

Housing Portfolio

Capital Apportionments of HRA Expenditure	A Goddard
Repurchase of General Fund Sheltered Homes	A Goddard
Grants to Housing Associations	S Hills
Empty Homes Grants	S Hills
Travellers Sites	A Goddard
Improvement Grants	S Hills

Planning Policy and Localism Portfolio

Village Sports Facilities	G Barron
Community Facilities	G Barron
Arts Capital Grants	G Barron
Growth Area	J Green
Rampton Drift	J Mills

Leader's Portfolio

Photovoltaic Cells	S Hills
--------------------	---------

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
SUMMARY OF ALL DEPARTMENTAL EXPENDITURE (excluding Wardens and DSO staff)			
EXPENDITURE			
13,558,069	Employees	13,182,930	13,510,240
1,617	Premises Related Expenses	1,900	1,900
189,332	Transport Related Expenses	241,830	214,320
416,394	Supplies and Services	369,960	418,340
653,332	Communications and Computing Expenses	665,190	692,670
78,222		117,670	113,720
26,817	Grants and Subscriptions	23,820	23,210
6,355	Miscellaneous	8,550	27,050
5,556	Agency and Contracted Services	0	3,550
302,001	Capital Financing Costs	280,110	277,110
(213,871)	Income	(71,920)	(50,790)
15,023,824	TOTAL NET EXPENDITURE	14,820,040	15,231,320
0	Unallocated reduction for vacancies	(500,000)	(500,000)
15,023,824	TOTAL DIRECT EXPENDITURE SUMMARY	14,320,040	14,731,320
334 / 299.16	Employees Headcount / FTE	367 / 319.51	360 / 327.96

Actual 2013/2014 £		Estimate 2014/2015 £	Estimate 2015/2016 £
DEPARTMENTAL EXPENDITURE MEMORANDUM			
CHIEF OFFICERS			
EXPENDITURE			
269,710	Employees	94,270	208,780
1,735	Transport Related Expenses	150	1,170
905	Supplies and Services	580	5,030
187	Communications and Computing	200	2,280
1,163	Expenses	1,650	3,150
398	Grants and Subscriptions	0	0
145	Miscellaneous	150	150
0	Agency & Contracted Services	0	3,550
0	Capital Financing Costs	0	1,700
274,243	TOTAL NET EXPENDITURE	97,000	225,810
4 / 3.32	Employees Headcount / FTE	3 / 2.00	6 / 5.00
CORPORATE SERVICES			
EXPENDITURE			
5,043,471	Employees	5,248,850	5,143,830
1,617	Premises Related Expenses	1,900	1,900
23,378	Transport Related Expenses	27,080	24,970
278,088	Supplies and Services	233,520	271,470
602,287	Communications and Computing	602,350	629,700
21,813	Expenses	44,550	40,830
16,012	Grants and Subscriptions	15,790	16,060
280	Miscellaneous	1,000	1,000
299,318	Capital Financing Costs	277,430	271,430
(164,985)	Income	(51,920)	(20,050)
6,121,279	TOTAL NET EXPENDITURE	6,400,550	6,381,140
143 / 123.66	Employees Headcount / FTE	152 / 132.25	144 / 129.84
PLANNING AND NEW COMMUNITIES			
EXPENDITURE			
3,643,077	Employees	3,070,550	3,128,770
48,011	Transport Related Expenses	67,020	61,360
99,015	Supplies and Services	70,940	72,490
23,271	Communications and Computing	16,640	16,900
11,460	Expenses	11,200	13,900
2,676	Grants and Subscriptions	2,590	2,630
3,195	Miscellaneous	4,000	4,200
(330)	Income	0	0
3,830,375	TOTAL NET EXPENDITURE	3,242,940	3,300,250
76 / 72.93	Employees Headcount / FTE	78 / 73.12	78 / 73.77

Actual
2013/2014
£

Estimate
2014/2015
£

Estimate
2015/2016
£

DEPARTMENTAL EXPENDITURE MEMORANDUM

AFFORDABLE HOMES

EXPENDITURE

2,853,031	Employees	2,735,910	2,940,310
57,983	Transport Related Expenses	73,280	68,050
13,601	Supplies and Services	19,040	24,380
15,518	Communications and Computing	28,810	27,910
26,868	Expenses	27,170	24,180
3,288	Grants and Subscriptions	3,040	3,620
2,597	Miscellaneous	2,900	2,900
(38,627)	Income	(20,000)	(30,740)

2,934,259

TOTAL NET EXPENDITURE

2,870,150

3,060,610

71 / 64.01

Employees Headcount / FTE

75 / 67.33

82 / 72.37

HEALTH AND ENVIRONMENTAL SERVICES

EXPENDITURE

1,748,780	Employees	2,033,350	2,088,550
58,225	Transport Related Expenses	74,300	58,770
24,785	Supplies and Services	45,880	44,970
12,069	Communications and Computing	17,190	15,880
16,918	Expenses	33,100	31,660
4,443	Grants and Subscriptions	2,400	900
138	Miscellaneous	500	18,800
5,556	Agency and Contracted Services	0	0
2,683	Capital Financing Costs	2,680	3,980
(9,929)	Income	0	0

1,863,668

TOTAL NET EXPENDITURE

2,209,400

2,263,510

40 / 35.24

Employees Headcount / FTE

59 / 44.81

50 / 46.98

PRECAUTIONARY ITEMS

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

<u>Precautionary Items for 2014/15</u>	Total Approved £	Used in 2014/15 to Jan 2015 £
Homelessness - additional accommodation	140,000	0
Planning Appeals and Inquiries	50,000	0
Neighbourhood Planning	30,000	0
Local Plan (Expert Witnesses)	30,000	0
Total	<u>250,000</u>	<u>0</u>

Precautionary Items for 2015/16

	£
Homelessness - additional accommodation	140,000
Planning Appeals and Inquiries	75,000
Neighbourhood Planning	15,000
Awarded Watercourses - emergency works	15,000
Footway Lighting	10,000
Contaminated Land - remedial works	82,000
Clearance of Private Sewers	6,000
National Assistance Burials Act	5,000
District Emergencies	50,000
Environmental Health Legal Costs	10,000
District Elections - By-election costs	4,000
Total	<u>412,000</u>