

Appendix B(2)

	2019-20 Estimate	2020-21 Estimate
<u>CORPORATE SERVICES SUBJECTIVE ANALYSIS</u>		
Staffing Costs	5,238,480	3,442,495
Transport Related Expenditure	11,890	3,430
Supplies and Services	1,189,160	1,461,710
Transfer Payments	19,226,874	18,852,551
Capital Financing Costs	1,730	1,730
Overhead and Internal Support Services	1,554,056	2,181,637
Gross Expenditure	27,222,190	25,943,553
Gross Income	(21,149,490)	(20,662,262)
Internal Recharges	(1,217,090)	(734,698)
External Income	(19,932,400)	(19,927,564)
TOTAL NET EXPENDITURE	6,072,700	5,281,291

COMMUNICATIONS

Staffing Costs	228,850	240,332
Transport Related Expenditure	1,000	500
Supplies and Services	149,480	143,780
Capital Financing Costs	1,730	1,730
Overhead and Internal Support Services	76,240	72,312
Gross Expenditure	457,300	458,654
Gross Income	(170,350)	(155,770)
Sale Of Goods And Services	(29,300)	(26,600)
Recharge To Other Revenue Accounts	(141,050)	(129,170)
TOTAL NET EXPENDITURE	286,950	302,884

	2019-20 Estimate	2020-21 Estimate
<u>ELECTIONS</u>		
Gross Expenditure	0	0
Gross Income	0	0
TOTAL NET EXPENDITURE	0	0
<u>REGISTER OF ELECTORS</u>		
Staffing Costs	145,040	167,683
Transport Related Expenditure	230	330
Supplies and Services	127,120	118,660
Overhead and Internal Support Services	70,590	82,398
Gross Expenditure	342,980	369,071
Gross Income	0	(2,500)
Sale Of Goods And Services		(2,500)
TOTAL NET EXPENDITURE	342,980	366,571
<u>DEMOCRATIC REPRESENTATION</u>		
Staffing Costs	294,140	306,908
Transport Related Expenditure	680	1,750
Supplies and Services	457,460	427,050
Transfer Payments	82,694	77,270
Overhead and Internal Support Services	422,126	486,090
Gross Expenditure	1,257,100	1,299,068
Gross Income	(84,690)	(319,903)
51202 - Sale Of Goods A	(70)	(480)
53100 - Costs Recovered	(1,120)	0
58060 - Recharge To Oth	(83,500)	(319,423)
TOTAL NET EXPENDITURE	1,172,410	979,165

	2019-20 Estimate	2020-21 Estimate
<u>POLICY & PERFORMANCE</u>		
Staffing Costs	207,410	184,671
Transport Related Expenditure	160	250
Supplies and Services	9,640	5,710
Overhead and Internal Support Services	37,220	72,213
Gross Expenditure	254,430	262,844
Gross Income	0	0
TOTAL NET EXPENDITURE	254,430	262,844

<u>CORPORATE MANAGEMENT</u>		
Staffing Costs	2,468,750	645,912
Transport Related Expenditure	4,050	600
Supplies and Services	130,470	131,050
Overhead and Internal Support Services	155,550	243,871
Gross Expenditure	2,758,820	1,021,433
Gross Income	(988,220)	(261,605)
58060 - Recharge To Oth	(988,220)	(261,605)
TOTAL NET EXPENDITURE	1,770,600	759,828

	2019-20 Estimate	2020-21 Estimate
<u>COST OF COLLECTING BUSINESS RATES</u>		
Staffing Costs	329,420	335,325
Transport Related Expenditure	2,470	0
Supplies and Services	85,740	93,695
Overhead and Internal Support Services	112,510	205,668
Gross Expenditure	530,140	634,688
Gross Income	(246,830)	(272,826)
51104 - Other Contribut	(230,000)	(239,806)
53100 - Costs Recovered	(16,830)	(33,020)
TOTAL NET EXPENDITURE	283,310	361,862

COST OF COLLECTING COUNCIL TAX

Staffing Costs	535,940	505,832
Transport Related Expenditure	2610	0
Supplies and Services	187,370	224,085
Overhead and Internal Support Services	344,350	537,434
Gross Expenditure	1,070,270	1,267,351
Gross Income	(225,900)	(247,460)
53100 - Costs Recovered	(225,900)	(247,460)
TOTAL NET EXPENDITURE	844,370	1,019,891

	2019-20 Estimate	2020-21 Estimate
<u>HOUSING & COUNCIL TAX SUPPORT</u>		
Staffing Costs	960,160	844,760
Transport Related Expenditure	690	0
Supplies and Services	29,320	67,130
Transfer Payments	18,660,060	18,674,635
Overhead and Internal Support Services	335,350	414,775
Gross Expenditure	19,985,580	20,001,300
Gross Income	(19,429,180)	(19,377,698)
Government Grant	(19,429,180)	(19,377,698)
TOTAL NET EXPENDITURE	556,400	623,602
<u>RENT ALLOWANCES</u>		
Transfer Payments	272,560	23,330
<u>RENT REBATES</u>		
Transfer Payments	211,560	77,316
<u>TREASURY MANAGEMENT</u>		
Supplies and Services	8,560	21,050
Overhead and Internal Support Services	60	29,857
Gross Expenditure	8,620	50,907
Gross Income	(4,320)	(24,500)
58060 - Recharge To Oth (HRA)	(4,320)	(24,500)
TOTAL NET EXPENDITURE	4,300	26,407

	2019-20 Estimate	2020-21 Estimate
<u>INVESTMENT STRATEGY</u>		
Staffing Costs	68,770	211,072
Supplies and Services	0	225,000
Overhead and Internal Support Services	0	36,991
Gross Expenditure	68,770	473,063
Gross Income	0	0
TOTAL NET EXPENDITURE	68,770	473,063
<u>MISCELLANEOUS FINANCE</u>		
Supplies and Services	4,000	4,500
Overhead and Internal Support Services	60	28
Gross Expenditure	4,060	4,528
Gross Income	0	0
TOTAL NET EXPENDITURE	4,060	4,528

Appendix B(2)

2019-20
Estimate

2020-21
Estimate

HEALTH & ENVIRONMENTAL SERVICES SUBJECTIVE ANALYSIS

Staffing Costs	7,745,090	8,392,326
Premises Related Expenses	20,870	25,700
Transport Related Expenditure	1,768,900	1,687,540
Supplies and Services	3,316,680	3,383,183
Third Party Payments	94,080	94,500
Transfer Payments	14,150	16,320
Capital Financing Costs	448,570	448,570
Overhead and Internal Support Services	1,412,560	2,530,596
Gross Expenditure	14,820,900	16,578,735
Gross Income	(7,565,350)	(7,604,824)
Internal Recharges	0	0
External Income	(7,565,350)	(7,604,824)
TOTAL NET EXPENDITURE	7,255,550	8,973,911

GREATER CAMBRIDGE SHARED WASTE SERVICE

Staffing Costs	5,325,760	5,637,530
Transport Related Expenditure	1,577,940	1,490,740
Supplies and Services	2,438,310	2,314,210
Capital Financing Costs	223,370	223,370
Overhead and Internal Support Services	738,260	1,265,721
Gross Expenditure	10,303,640	10,947,891
Gross Income	(7,019,950)	(7,018,240)
Fees and Charges	(4,240,370)	(4,103,200)
Recoverable Charges	(1,263,140)	(1,269,000)
Recharge to CCC	(1,516,440)	(1,646,040)
TOTAL NET EXPENDITURE	3,283,690	3,929,651

	2019-20 Estimate	2020-21 Estimate
<u>STREET CLEANSING</u>		
Staffing Costs	462,520	463,535
Premises Related Expenses	1,690	1,690
Transport Related Expenditure	139,600	137,510
Supplies and Services	99,740	105,970
Capital Financing Costs	112,730	112,730
Overhead and Internal Support Services	74,570	132,018
Gross Expenditure	890,850	953,453
Gross Income	(15,700)	(14,500)
Fees & Charges Income	(15,700)	(14,500)
TOTAL NET EXPENDITURE	875,150	938,953

AWARDED WATERCOURSES

Staffing Costs	153,310	150,571
Premises Related Expenses	7,320	8,500
Transport Related Expenditure	25,350	35,370
Supplies and Services	23,920	20,440
Capital Financing Costs	106,540	106,540
Overhead and Internal Support Services	15,520	41,141
Gross Expenditure	331,960	362,562
Gross Income	0	0
TOTAL NET EXPENDITURE	331,960	362,562

	2019-20 Estimate	2020-21 Estimate
<u>WEBB'S HOLE SLUICE</u>		
Premises Related Expenses	7,510	7,510
Transfer Payments	13,090	0
Overhead and Internal Support Services	460	12
Gross Expenditure	21,060	7,522
Gross Income	0	0
TOTAL NET EXPENDITURE	21,060	7,522

SWAVESEY BYEWAYS

Supplies and Services	2,860	3,000
Transfer Payments	1,060	0
Overhead and Internal Support Services	90	3
Gross Expenditure	4,010	3,003
Gross Income	(2,580)	(1,980)
Contributn From Parish Council	0	(480)
Charge To Parish/Town Council	(2,580)	(1,500)
TOTAL NET EXPENDITURE	1,430	1,023

	2019-20 Estimate	2020-21 Estimate
<u>FOOTWAY LIGHTING</u>		
Staffing Costs	37,900	38,996
Transport Related Expenditure	330	0
Third Party Payments	83,610	84,000
Overhead and Internal Support Services	20,970	16,012
Gross Expenditure	142,810	139,008
Gross Income	0	0
TOTAL NET EXPENDITURE	142,810	139,008
<u>ENVIRONMENTAL PROTECTION</u>		
Staffing Costs	145,090	0
Transport Related Expenditure	1,120	0
Supplies and Services	47,790	78,550
Capital Financing Costs	5,930	5,930
Overhead and Internal Support Services	66,050	34,450
Gross Expenditure	265,980	118,930
Gross Income	(7,850)	(900)
51000 - Contributions F	(6,280)	0
53000 - Fees & Charges	(1,570)	(900)
TOTAL NET EXPENDITURE	258,130	118,030

	2019-20 Estimate	2020-21 Estimate
<u>ENVIRONMENTAL HEALTH GENERAL</u>		
Staffing Costs	476,100	631,732
Transport Related Expenditure	7,570	8,500
Supplies and Services	0	13,970
Overhead and Internal Support Services	142,090	337,074
Gross Expenditure	625,760	991,276
Gross Income	(75,110)	(45,762)
53100 - Costs Recovered	(75,110)	(45,762)
TOTAL NET EXPENDITURE	550,650	945,514

BUSINESS HUB

Gross Expenditure	0	0
Gross Income	(35,700)	(30,000)
53000 - Fees & Charges	(35,700)	(30,000)
TOTAL NET EXPENDITURE	(35,700)	(30,000)

	2019-20 Estimate	2020-21 Estimate
<u>FOOD SAFETY</u>		
Staffing Costs	173,140	158,070
Transport Related Expenditure	3,170	3,200
Supplies and Services	670	1,100
Overhead and Internal Support Services	46,580	66,283
Gross Expenditure	223,560	228,653
Gross Income	(2,090)	(2,000)
53000 - Fees & Charges	(2,090)	(2,000)
TOTAL NET EXPENDITURE	221,470	226,653
<u>ENFORCEMENT (ENVIROCRIME)</u>		
Staffing Costs	84,510	87,119
Transport Related Expenditure	4,420	4,770
Supplies and Services	4,640	2,500
Overhead and Internal Support Services	26,830	40,930
Gross Expenditure	120,400	135,319
Gross Income	(3,660)	(1,200)
51404 - Bailiff Fees In	(3,660)	(1,200)
TOTAL NET EXPENDITURE	116,740	134,119

	2019-20 Estimate	2020-21 Estimate
<u>ACTION ON DOGS</u>		
Third Party Payments	10,470	10,500
Overhead and Internal Support Services	2,160	2,329
Gross Expenditure	12,630	12,829
Gross Income	(730)	0
53000 - Fees & Charges	(730)	0
TOTAL NET EXPENDITURE	11,900	12,829

ANIMAL WELFARE LICENSING

Supplies and Services	650	0
Overhead and Internal Support Services	3,130	3,702
Gross Expenditure	3,780	3,702
Gross Income	(6,460)	(3,600)
53000 - Fees & Charges	0	(3,600)
53000 - Fees & Charges	(640)	0
53000 - Fees & Charges	(560)	0
53000 - Fees & Charges	(1,200)	0
53000 - Fees & Charges	(1,970)	0
53000 - Fees & Charges	(2,090)	0
TOTAL NET EXPENDITURE	(2,680)	102

	2019-20 Estimate	2020-21 Estimate
<u>LICENSING ACT</u>		
Staffing Costs	105,330	61,996
Premises Related Expenses	0	0
Transport Related Expenditure	2,180	1,500
Supplies and Services	3,990	0
Overhead and Internal Support Services	45,420	81,583
Gross Expenditure	156,920	145,079
Gross Income	(112,890)	(115,000)
53000 - Fees & Charges	(112,890)	(115,000)
TOTAL NET EXPENDITURE	44,030	30,079

TAXI LICENSING

Staffing Costs	168,430	233,090
Transport Related Expenditure	2,270	2,000
Supplies and Services	12,010	44,520
Overhead and Internal Support Services	63,210	111,974
Gross Expenditure	245,920	391,584
Gross Income	(188,790)	(245,000)
53000 - Fees & Charges	0	(60,000)
53000 - Fees & Charges	(188,790)	(185,000)
TOTAL NET EXPENDITURE	57,130	146,584

	2019-20 Estimate	2020-21 Estimate
<u>MISCELLANEOUS LICENSING</u>		
Overhead and Internal Support Services	5,830	1,790
Gross Expenditure	5,830	1,790
Gross Income	(13,960)	(14,460)
53000 - Fees & Charges	(6,500)	(7,000)
53000 - Fees & Charges	(7,460)	(7,460)
TOTAL NET EXPENDITURE	-8,130	-12,670

MISCELLANEOUS SERVICES

Supplies and Services	8,170	26,550
Overhead and Internal Support Services	220	61
Gross Expenditure	8,390	26,611
Gross Income	(4,760)	(21,750)
53000 - Fees & Charges	(1,050)	(1,050)
53100 - Costs Recovered		(12,200)
53000 - Fees & Charges	(3,710)	(8,500)
TOTAL NET EXPENDITURE	3,630	4,861

	2019-20 Estimate	2020-21 Estimate
<u>HECA</u>		
Overhead and Internal Support Services	60	0
Gross Expenditure	60	0
Gross Income	0	0
TOTAL NET EXPENDITURE	60	0

AGEING WELL

Supplies and Services	41,440	244,420
Overhead and Internal Support Services	2,770	25
Gross Expenditure	44,210	244,445
Gross Income	0	0
TOTAL NET EXPENDITURE	44,210	244,445

SUSTAINABILITY

Staffing Costs	32,260	48,138
Transport Related Expenditure	420	100
Supplies and Services	5,740	5,500
Overhead and Internal Support Services	11,920	15,286
Gross Expenditure	50,340	69,024
Gross Income	0	0
TOTAL NET EXPENDITURE	50,340	69,024

	2019-20 Estimate	2020-21 Estimate
<u>TRANSPORT INITIATIVES & POLICY</u>		
Staffing Costs	8,720	13,854
Transport Related Expenditure	390	0
Supplies and Services	14,340	30,650
Overhead and Internal Support Services	16,350	15,273
Gross Expenditure	39,800	59,777
Gross Income	(7,000)	(14,263)
53100 - Costs Recovered	(7,000)	(14,263)
TOTAL NET EXPENDITURE	32,800	45,514
<u>VOLUNTARY SECTOR GRANTS</u>		
Transport Related Expenditure	40	0
Supplies and Services	143,110	145,973
Overhead and Internal Support Services	3,530	37
Gross Expenditure	146,680	146,010
Gross Income	0	0
TOTAL NET EXPENDITURE	146,680	146,010

	2019-20 Estimate	2020-21 Estimate
<u>COMMUNITY SAFETY</u>		
Staffing Costs	50,580	35,440
Transport Related Expenditure	350	0
Supplies and Services	22,410	15,750
Overhead and Internal Support Services	12,410	15,283
Gross Expenditure	85,750	66,473
Gross Income	0	0
TOTAL NET EXPENDITURE	85,750	66,473
<u>COMMUNITY CHEST GRANTS</u>		
Staffing Costs	0	34,171
Transport Related Expenditure	100	0
Supplies and Services	58,140	58,140
Overhead and Internal Support Services	2,740	16,555
Gross Expenditure	60,980	108,866
Gross Income	0	0
TOTAL NET EXPENDITURE	60,980	108,866

	2019-20 Estimate	2020-21 Estimate
<u>NORTHSTOWE - HEALTHY NEW TOWN</u>		
Staffing Costs	56,660	59,990
Supplies and Services	0	15,000
Overhead and Internal Support Services	8,500	15,327
Gross Expenditure	65,160	90,317
Gross Income	0	0
TOTAL NET EXPENDITURE	65,160	90,317

LOCALISM

Staffing Costs	323,260	517,991
Transport Related Expenditure	570	800
Supplies and Services	36,880	51,440
Overhead and Internal Support Services	59,450	217,242
Gross Expenditure	420,160	787,473
Gross Income	(43,460)	(15,000)
53000 - Fees & Charges	(15,000)	(15,000)
53100 - Costs Recovered	(28,460)	0
TOTAL NET EXPENDITURE	376,700	772,473

	2019-20 Estimate	2020-21 Estimate
<u>HEALTH & WELLBEING</u>		
Staffing Costs	102,320	141,065
Premises Related Expenses	4,350	0
Transport Related Expenditure	2,960	3,050
Supplies and Services	127,650	54,000
Overhead and Internal Support Services	33,490	50,527
Gross Expenditure	270,770	248,642
Gross Income	(24,660)	(34,641)
51104 - Other Contribut	(10,360)	0
53000 - Fees & Charges	(14,300)	0
53000 - Fees & Charges		(2,000)
51104 - Other Contribut		(32,641)
TOTAL NET EXPENDITURE	246,110	214,001

MUSEUM GRANTS

Supplies and Services	8,500	8,500
Overhead and Internal Support Services	200	0
Gross Expenditure	8,700	8,500
Gross Income	0	0
TOTAL NET EXPENDITURE	8,700	8,500

	2019-20 Estimate	2020-21 Estimate
<u>EMERGENCY PLANNING</u>		
Staffing Costs	2,090	0
Supplies and Services	5,010	21,000
Overhead and Internal Support Services	160	2,897
Gross Expenditure	7,260	23,897
Gross Income	0	0
TOTAL NET EXPENDITURE	7,260	23,897

RENEWABLE ENERGY

Staffing Costs	37,110	76,013
Supplies and Services	200,000	120,000
Overhead and Internal Support Services	8,460	33,558
Gross Expenditure	245,570	229,571
Gross Income	0	0
TOTAL NET EXPENDITURE	245,570	229,571

CHILDREN, YOUNG PEOPLE & FAMILIES

Transport Related Expenditure	120	0
Supplies and Services	10,710	0
Overhead and Internal Support Services	1,130	0
Gross Expenditure	11,960	0
Gross Income	0	0
TOTAL NET EXPENDITURE	11,960	0

	2019-20 Estimate	2020-21 Estimate
<u>NORTHSTOWE - COMMUNITY WING</u>		
Premises Related Expenses	0	8,000
Supplies and Services	0	2,000
Overhead and Internal Support Services	0	1,545
Gross Expenditure	0	11,545
Gross Income	0	(11,545)
53400 - Hire of rooms	0	-11545
TOTAL NET EXPENDITURE	0	0

A14 HIGHWAY ENGLAND

Staffing Costs	0	3025
Overhead and Internal Support Services	0	11,958
Gross Expenditure	0	14,983
Gross Income	0	(14,983)
53100 - Costs Recovered	0	(14,983)
TOTAL NET EXPENDITURE	0	0

Appendix B(2)

2019-20
Estimate

2020-21
Estimate

HOUSING GENERAL FUND SUBJECTIVE ANALYSIS

Staffing Costs	1,563,794	1,914,208
Premises Related Expenses	39,680	44,220
Transport Related Expenditure	23,190	31,190
Supplies and Services	731,155	1,392,405
Transfer Payments	139,173	135,734
Capital Financing Costs	97,500	97,500
Overhead and Internal Support Services	476,618	787,823
Gross Expenditure	3,071,110	4,403,080
Gross Income	(1,578,470)	(2,782,030)
Internal Recharges	(213,450)	(166,013)
External Income	(1,365,020)	(2,616,017)
	1,492,640	1,621,050

HOUSING ASSOCIATION SUPPORT

Staffing Costs	103,700	100,112
Supplies and Services	5,000	5,000
Overhead and Internal Support Services	19,340	25,161
Gross Expenditure	128,040	130,273
Gross Income	(23,160)	(21,676)
Contributions	(5,000)	(5,000)
53100 - Costs Recovered	(18,160)	(16,676)
	104,880	108,597

	2019-20 Estimate	2020-21 Estimate
<u>HOMELESSNESS</u>		
Staffing Costs	615,670	557,002
Transport Related Expenditure	610	610
Supplies and Services	215,210	195,210
Transfer Payments	20,000	0
Overhead and Internal Support Services	199,270	238,987
Gross Expenditure	1,050,760	991,809
Gross Income	(465,210)	(487,743)
50000 - Government Gran	(400,650)	(436,258)
51104 - Other Contribut	(30,000)	(15,000)
Recharge to HRA	(28,560)	(28,563)
Recharge to Shire Homes	(6,000)	(7,922)
	585,550	504,066
<u>LETTING & ADVISORY SERVICE</u>		
Staffing Costs	157,400	156,173
Transport Related Expenditure	1,080	1,080
Supplies and Services	20,740	16,990
Overhead and Internal Support Services	54,290	70,962
Gross Expenditure	233,510	245,205
Gross Income	(122,960)	(124,260)
8/3/24/	(5,300)	(5,700)
8/5/10/	(117,660)	(118,560)
TOTAL NET EXPENDITURE	110,550	120,945

	2019-20 Estimate	2020-21 Estimate
<u>PRIVATE SECTOR LEASING SCHEME</u>		
Staffing Costs	73,110	117,756
Supplies and Services	241,080	262,000
Transfer Payments	0	9,208
Overhead and Internal Support Services	33,740	36,718
Gross Expenditure	347,930	425,682
Gross Income	(106,860)	(154,795)
Recharge to Shire Homes Lettings	(106,860)	(154,795)
TOTAL NET EXPENDITURE	241,070	270,887

SELF-BUILD VANGUARD

Staffing Costs	115,900	13,912
Overhead and Internal Support Services	43,570	12,041
Gross Expenditure	159,470	25,953
Gross Income	(139,440)	(13,915)
Government Grant	(15,000)	(13,915)
Costs Recovered	(124,440)	0
TOTAL NET EXPENDITURE	20,030	12,038

	2019-20 Estimate	2020-21 Estimate
<u>STRATEGIC HOUSING</u>		
Staffing Costs	99,090	143,993
Transport Related Expenditure	540	540
Supplies and Services	52,930	22,930
Overhead and Internal Support Services	19,660	25,600
Gross Expenditure	172,220	193,063
Gross Income	0	(18,890)
Recharge to HRA	0	(18,890)
TOTAL NET EXPENDITURE	172,220	174,173

SUB-REGIONAL HOMELINK SERVICE

Staffing Costs	75,350	79,273
Supplies and Services	26,500	28,500
Overhead and Internal Support Services	19,720	24,063
Gross Expenditure	121,570	131,836
Gross Income	(121,570)	(125,910)
Contributions F	(112,890)	(116,920)
Fees & Charges	(8,680)	(8,990)
TOTAL NET EXPENDITURE	0	5,926

	2019-20 Estimate	2020-21 Estimate
<u>EQUALITY & DIVERSITY</u>		
Supplies and Services	5,130	5,130
Overhead and Internal Support Services	730	0
Gross Expenditure	5,860	5,130
Gross Income	0	0
TOTAL NET EXPENDITURE	5,860	5,130

TRAVELLERS SITES

Staffing Costs	82,540	116,491
Premises Related Expenses	31,680	36,220
Transport Related Expenditure	5,460	5,560
Supplies and Services	5,210	5,290
Overhead and Internal Support Services	21,860	38,086
Gross Expenditure	146,750	201,647
Gross Income	(115,040)	(113,260)
Gross Rents (In	(57,550)	(58,530)
Gross Rents (In	(53,820)	(54,730)
Costs Recovered	(3,670)	
TOTAL NET EXPENDITURE	31,710	88,387

	2019-20 Estimate	2020-21 Estimate
<u>IMPROVEMENT GRANTS</u>		
Staffing Costs	42,260	43,059
Supplies and Services	4,730	663,730
Overhead and Internal Support Services	10,100	27,622
Gross Expenditure	57,090	734,411
Gross Income	0	(660,000)
Government Grants	0	(660,000)
TOTAL NET EXPENDITURE	57,090	74,411

VISITING SUPPORT SERVICE

Staffing Costs	198,774	214,108
Transport Related Expenditure	15,500	15,500
Supplies and Services	4,625	2,625
Transfer Payments	3,373	2,113
Overhead and Internal Support Services	44,728	65,093
Gross Expenditure	267,000	299,439
Gross Income	(267,000)	(267,000)
Grant Funding	(267,000)	(267,000)
TOTAL NET EXPENDITURE	0	32,439

	2019-20 Estimate	2020-21 Estimate
<u>GF SHELTERED PROPERTIES</u>		
Premises Related Expenses	8,000	8,000
Supplies and Services	150,000	135,000
Capital Financing Costs	97,500	97,500
Overhead and Internal Support Services	9,610	0
Gross Expenditure	265,110	240,500
Gross Income	(150,000)	(135,000)
Service Charges	(150,000)	(135,000)
TOTAL NET EXPENDITURE	115,110	105,500
<u>HOUSING COMPANY</u>		
Staffing Costs	0	311,599
Supplies and Services	0	500
Overhead and Internal Support Services	0	159,656
Gross Expenditure	0	471,755
Gross Income	(444,581)	(444,581)
Recharged to South Cambs Limited	0	(444,581)
TOTAL NET EXPENDITURE	0	27,174

	2019-20 Estimate	2020-21 Estimate
<u>COMMUNITY LIFELINE SERVICE</u>		
Staffing Costs	57,029	60,730
Transport Related Expenditure	7,900	7,900
Supplies and Services	34,500	49,500
Transfer Payments	67,230	2,113
Overhead and Internal Support Services	48,341	63,831
Gross Expenditure	215,000	184,074
Gross Income	(215,000)	(215,000)
53000 - Fees & Charges Income	(215,000)	(215,000)
TOTAL NET EXPENDITURE	0	(30,926)

RECHARGES FROM/(TO) HRA

Transfer Payments	115,800	122,300
Overhead and Internal Support Services	0	3
Gross Expenditure	115,800	122,303
Gross Income	(67,230)	0
Contribution From HRA - Lifeline Alarms	(67,230)	0
TOTAL NET EXPENDITURE	48,570	122,303

Appendix B(2)

	2019-20 Estimate	2020-21 Estimate (Restructured)
<u>PLANNING SUBJECTIVE ANALYSIS</u>		
Staffing Costs	5,780,200	6,324,868
Premises Related Expenses	23,410	23,210
Transport Related Expenditure	40,530	36,530
Supplies and Services	2,120,400	1,943,820
Third Party Payments	117,900	115,400
Overhead and Internal Support Services	2,301,460	1,728,003
Gross Expenditure	10,383,900	10,171,831
Gross Income	(5,145,350)	(5,857,401)
Internal Recharges	0	0
External Income	(5,145,350)	(5,857,401)
TOTAL NET EXPENDITURE	5,238,550	4,314,430

OPERATIONS MANAGEMENT - (Treated as a Support Service Charge in 2019/20)

Staffing Costs	0	820,353
Supplies and Services	0	180,080
Overhead and Internal Support Services	0	221,645
Gross Expenditure	0	1,222,078
Gross Income	0	(71,620)
53100 - Costs Recovered	0	(71,620)
TOTAL NET EXPENDITURE	0	1,150,458

	2019-20 Estimate	2020-21 Estimate
<u>DEVELOPMENT MANAGEMENT</u>		
Staffing Costs	2,628,730	1,896,164
Transport Related Expenditure	26,190	22,190
Supplies and Services	1,074,730	574,730
Overhead and Internal Support Services	1,273,460	530,253
Gross Expenditure	5,003,110	3,023,337
Gross Income	(3,703,220)	(3,874,623)
51000 - Contributions From Other Local Authorities (Income)	(350,320)	
51104 - Other Contributions & Reimbursements (Income)	0	(607,373)
53000 - Fees & Charges Income	(3,117,250)	(3,117,250)
53100 - Costs Recovered	(85,650)	0
54107 - Pre-Application Fees Income	(150,000)	(150,000)
TOTAL NET EXPENDITURE	1,299,890	(851,286)

	2019-20	2020-21
	Estimate	Estimate
<u>LAND CHARGES</u>		
Staffing Costs	206,220	438,682
Premises Related Expenses	160	160
Transport Related Expenditure	20	20
Supplies and Services	161,120	161,120
Overhead and Internal Support Services	85,550	181,637
Gross Expenditure	453,070	781,619
Gross Income	(630,450)	(630,450)
53000 - Fees & Charges Income	(385,070)	(385,070)
53001 - Fees & Charges Income (S)	(209,720)	(209,720)
53002 - Fees & Charges Income (Z)	(28,060)	(28,060)
53004 - Fees & Charges Income (B)	(7,600)	(7,600)
TOTAL NET EXPENDITURE	(177,380)	151,169

PLANNING POLICY

Staffing Costs	1,040,390	1,124,539
Premises Related Expenses	200	0
Transport Related Expenditure	3,610	3,610
Supplies and Services	559,420	562,120
Overhead and Internal Support Services	281,300	275,711
Gross Expenditure	1,884,920	1,965,980
Gross Income	(91,890)	(26,270)
53100 - Costs Recovered	(91,890)	(26,270)
TOTAL NET EXPENDITURE	1,793,030	1,939,710

	2019-20 Estimate	2020-21 Estimate
<u>PRE-PLANNING APPLICATION</u>		
Gross Expenditure	0	0
Gross Income	0	(215,828)
TOTAL NET EXPENDITURE	0	(215,828)
 <u>BUILDING CONTROL SERVICE</u>		
Supplies and Services	0	3,720
Third Party Payments	117,900	115,400
Overhead and Internal Support Services	1,190	1,935
Gross Expenditure	119,090	121,055
Gross Income	0	0
TOTAL NET EXPENDITURE	119,090	121,055

	2019-20 Estimate	2020-21 Estimate
<u>OPEN SPACE CHERRY HINTON</u>		
Supplies and Services	6,140	6,140
Overhead and Internal Support Services	0	3
Gross Expenditure	6,140	6,143
Gross Income	(6,140)	(6,140)
58501 - Interest Earned	(6,140)	(6,140)
TOTAL NET EXPENDITURE	0	3

BUILDING NEW ENVIRONMENTS

Staffing Costs	1,014,470	1,142,158
Premises Related Expenses	21,050	21,050
Transport Related Expenditure	2,760	2,760
Supplies and Services	78,880	78,820
Overhead and Internal Support Services	216,420	228,136
Gross Expenditure	1,333,580	1,472,924
Gross Income	(18,290)	(18,290)
53000 - Fees & Charges Income	(14,500)	(14,500)
53001 - Fees & Charges Income (S)	(3,790)	(3,790)
TOTAL NET EXPENDITURE	1,315,290	1,454,634

	2019-20 Estimate	2020-21 Estimate
<u>ENFORCEMENT ISSUES</u>		
Staffing Costs	168,010	305,381
Transport Related Expenditure	2,720	2,720
Supplies and Services	50,000	50,000
Overhead and Internal Support Services	64,320	72,124
Gross Expenditure	285,050	430,225
Gross Income	0	0
TOTAL NET EXPENDITURE	285,050	430,225

ECONOMIC DEVELOPMENT

Staffing Costs	0	80,520
Supplies and Services	66,220	185,700
Overhead and Internal Support Services	0	25,110
Gross Expenditure	66,220	291,330
Gross Income	(13,770)	0
53100 - Costs Recovered	(13,770)	0
TOTAL NET EXPENDITURE	52,450	291,330

	2019-20 Estimate	2020-21 Estimate
<u>TOURISM INITIATIVES</u>		
Transport Related Expenditure	140	140
Supplies and Services	17,500	35,000
Overhead and Internal Support Services	1,010	6
Gross Expenditure	18,650	35,146
Gross Income	0	0
TOTAL NET EXPENDITURE	18,650	35,146

STRATEGIC SITES

Staffing Costs	628,590	385,552
Premises Related Expenses	2,000	2,000
Transport Related Expenditure	5,090	5,090
Supplies and Services	89,650	89,650
Overhead and Internal Support Services	270,990	90,950
Gross Expenditure	996,320	573,242
Gross Income	(607,090)	(889,680)
53000 - Fees & Charges Income	(431,240)	(441,240)
53100 - Costs Recovered	(100,850)	0
54107 - Pre-Application Fees Income	(75,000)	(448,440)
TOTAL NET EXPENDITURE	389,230	(316,438)

	2019-20 Estimate	2020-21 Estimate
<u>CIL / S106 OFFICE</u>		
Staffing Costs	93,790	131,519
Overhead and Internal Support Services	106,010	99,997
Gross Expenditure	199,800	231,516
Gross Income	(61,000)	(61,000)
57007 - S106 Costs Recoverable	(61,000)	(61,000)
TOTAL NET EXPENDITURE	138,800	170,516

STREET NAMING AND NUMBERING

Supplies and Services	16,740	16,740
Overhead and Internal Support Services	1,210	496
Gross Expenditure	17,950	17,236
Gross Income	(13,500)	(13,500)
51202 - Sale Of Goods And Services	(13,500)	(13,500)
TOTAL NET EXPENDITURE	4,450	3,736