

Appendix B(2)

**OVERHEAD and SUPPORT SERVICE NET EXPENDITURE**

	<b>2019/20</b>	<b>2020/21</b>
	<b>Estimate</b>	<b>Estimate</b>
<b><u>SUBJECTIVE SUMMARY ANALYSIS</u></b>		
Staffing Costs	2,680,060	4,679,890
Premises Related Expenses	1,125,340	1,156,980
Transport Related Expenditure	930	7,310
Supplies and Services	830,060	886,810
Third Party Payments	2,015,600	1,835,770
Transfer Payments	30,860	32,380
Capital Financing Costs	526,540	526,490
Overhead and Internal Support Services	743,350	1,369,568
Gross Expenditure	<u>7,952,740</u>	<u>10,495,198</u>
Gross Income	(925,940)	(1,504,597)
Internal Recharges	(774,200)	(1,400,947)
External Income	(151,740)	(103,650)
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>7,026,800</u></b>	<b><u>8,990,601</u></b>

**FINANCIAL SERVICES (inc Accountancy, Procurement, Accounts Payable, Receivable and Cashiers)**

Staffing Costs	850,480	1,020,521
Premises Related Expenses	0	0
Transport Related Expenditure	0	800
Supplies and Services	42,820	80,460
Third Party Payments	0	0
Transfer Payments	0	1,000
Capital Financing Costs	0	0
Overhead and Internal Support Services	159,510	311,015
Gross Expenditure	<u>1,052,810</u>	<u>1,413,796</u>
Gross Income	(141,670)	(238,609)
53100 - Costs Recovered	-2,000	-250
Recharged Costs to Other Support Services	-80,980	-223,709
58303 - Recharged Income (Shire Homes/Ermine Street)	-58,690	-14,650
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>911,140</u></b>	<b><u>1,175,187</u></b>

**HUMAN RESOURCE and PAYROLL SERVICES**

Staffing Costs	326,170	2,161,330
Premises Related Expenses	0	0
Transport Related Expenditure	720	1,000
Supplies and Services	19,720	197,130
Third Party Payments	52,810	80,000
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	71,210	113,500
Gross Expenditure	<u>470,630</u>	<u>2,552,960</u>
Gross Income	(29,740)	(260,846)
Recharged Costs to Other Support Services	-29,740	-260,846
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>440,890</u></b>	<b><u>2,292,114</u></b>

<b><u>INTERNAL AUDIT</u></b>	<b>2018/19 Estimate</b>	<b>2019/20 Estimate</b>
Staffing Costs	0	0
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	0	0
Third Party Payments	61,020	123,000
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	1,100	14,217
Gross Expenditure	<u>62,120</u>	<u>137,217</u>
Gross Income	(6,910)	(31,451)
Recharged Costs to Other Support Services	-6,910	-31,451
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>55,210</u></b>	<b><u>105,766</u></b>

**CONTACT CENTRE**

Staffing Costs	619,070	744,180
Premises Related Expenses	420	420
Transport Related Expenditure	130	130
Supplies and Services	288,790	161,020
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	189,270	305,758
Gross Expenditure	<u>1,097,680</u>	<u>1,211,508</u>
Gross Income (inc Savings)	(254,630)	(304,447)
Recharged To Other Overhead and Support Services	-223,770	-273,067
Internal Income Transfer	-30,860	-31,380
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>843,050</u></b>	<b><u>907,061</u></b>

**INFORMATION & COMMUNICATIONS TECHNOLOGY**

Staffing Costs	0	296,728
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	0	25,000
Third Party Payments	1,569,510	1,356,570
Transfer Payments	0	0
Capital Financing Costs	270,770	270,770
Overhead and Internal Support Services	22,540	27,934
Gross Expenditure	<u>1,862,820</u>	<u>1,977,002</u>
Gross Income	(210,610)	(297,596)
Recharged To Central Services	-210,610	-297,596
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>1,652,210</u></b>	<b><u>1,679,406</u></b>

**LEGAL SERVICES**

Staffing Costs	0	0
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	0	0
Third Party Payments	332,260	276,200
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	0	32,652
Gross Expenditure	<u>332,260</u>	<u>308,852</u>
Gross Income	(1,700)	(442)
Recharged To Central Services	-1,700	-442
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>330,560</u></b>	<b><u>308,410</u></b>

**SOUTH CAMBRIDGESHIRE HALL**

	<b>2018/19 Estimate</b>	<b>2019/20 Estimate</b>
Staffing Costs	113,810	116,110
Premises Related Expenses	883,950	909,500
Transport Related Expenditure	80	80
Supplies and Services	30,660	52,650
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	250,050	250,000
Overhead and Internal Support Services	255,830	308,055
Gross Expenditure	<u>1,534,380</u>	<u>1,636,395</u>
Gross Income	(221,760)	(288,481)
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>1,312,620</u></b>	<b><u>1,347,914</u></b>

**WATERBEACH DEPOT**

Staffing Costs	0	0
Premises Related Expenses	223,610	222,210
Transport Related Expenditure	0	0
Supplies and Services	20,880	17,280
Third Party Payments	0	0
Transfer Payments	0	
Capital Financing Costs	5,720	5,720
Overhead and Internal Support Services	5,080	242
Gross Expenditure	<u>255,290</u>	<u>245,452</u>
Gross Income	0	0
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>255,290</u></b>	<b><u>245,452</u></b>

**BUSINESS HUB OFFICES**

Staffing Costs	0	0
Premises Related Expenses	17,360	24,850
Transport Related Expenditure		0
Supplies and Services	1,400	850
Third Party Payments		0
Transfer Payments		
Capital Financing Costs	0	0
Overhead and Internal Support Services	0	0
Gross Expenditure	<u>18,760</u>	<u>25,700</u>
Gross Income	<u>(2,220)</u>	<u>(4,201)</u>
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>16,540</u></b>	<b><u>21,499</u></b>

**CENTRAL EXPENSES**

Staffing Costs	127,220	143,240
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	141,480	128,400
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	5,660	10,637
Gross Expenditure	<u>274,360</u>	<u>282,277</u>
Gross Income	<u>(31,480)</u>	<u>(41,909)</u>
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>242,880</u></b>	<b><u>240,368</u></b>

<b><u>CENTRAL SUPPORT SERVICES</u></b>	<b>2018/19 Estimate</b>	<b>2019/20 Estimate</b>
Staffing Costs	56,550	58,990
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	137,320	139,300
Third Party Payments	0	0
Transfer Payments	30,860	31,380
Capital Financing Costs	0	0
Overhead and Internal Support Services	33,150	51,015
Gross Expenditure	<u>257,880</u>	<u>280,685</u>
Gross Income	<u>(25,220)</u>	<u>(36,615)</u>
58200 - Recharged To Ce	<u>-22,920</u>	<u>-36,615</u>
51202 - Sale of Goods	<u>-2,300</u>	<u>0</u>
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>232,660</u></b>	<b><u>244,070</u></b>

**CORPORATE SERVICES DIRECTORATE SUPPORT**

Staffing Costs - Direct to Services	0	0
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	0	0
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	0	35,194
Gross Expenditure	<u>0</u>	<u>35,194</u>
Gross Income	0	0
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>0</u></b>	<b><u>35,194</u></b>

**HEALTH & ENVIRONMENTAL SERVICES DIRECTORATE SUPPORT**

Staffing Costs - Direct to Services	53,050	135,491
Premises Related Expenses	0	0
Transport Related Expenditure	0	5,000
Supplies and Services	34,890	56,370
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	0	128,562
Gross Expenditure	<u>87,940</u>	<u>325,423</u>
Gross Income	0	0
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b><u>87,940</u></b>	<b><u>325,423</u></b>

<b><u>HOUSING MANAGEMENT DIRECTORATE SUPPORT</u></b>	<b>2018/19 Estimate</b>	<b>2019/20 Estimate</b>
Staffing Costs - Direct to Services	2,850	3,300
Premises Related Expenses	0	0
Transport Related Expenditure	0	300
Supplies and Services	28,430	28,350
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	0	30,787
Gross Expenditure	31,280	62,737
Gross Income	0	0
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b>31,280</b>	<b>62,737</b>
<b><u>SHARED PLANNING DIRECTORATE SUPPORT</u></b>		
Staffing Costs	530,860	0
Premises Related Expenses	0	0
Transport Related Expenditure	0	0
Supplies and Services	83,670	0
Third Party Payments	0	0
Transfer Payments	0	0
Capital Financing Costs	0	0
Overhead and Internal Support Services	0	0
Gross Expenditure	614,530	0
Gross Income	0	0
<b>NET EXPENDITURE ALLOCATED TO SERVICES</b>	<b>614,530</b>	<b>0</b>

\* Salaries and Vacancy are a breakdown of Staffing Costs above



Appendix B(2)

	2019-20 Estimate	2020-21 Estimate
<b><u>CORPORATE SERVICES SUBJECTIVE ANALYSIS</u></b>		
Staffing Costs	5,238,480	3,442,495
Transport Related Expenditure	11,890	3,430
Supplies and Services	1,189,160	1,461,710
Transfer Payments	19,226,874	18,852,551
Capital Financing Costs	1,730	1,730
Overhead and Internal Support Services	1,554,056	2,181,637
<b>Gross Expenditure</b>	<b>27,222,190</b>	<b>25,943,553</b>
<b>Gross Income</b>	<b>(21,149,490)</b>	<b>(20,662,262)</b>
Internal Recharges	(1,217,090)	(734,698)
External Income	(19,932,400)	(19,927,564)
<b>TOTAL NET EXPENDITURE</b>	<b>6,072,700</b>	<b>5,281,291</b>

**COMMUNICATIONS**

Staffing Costs	228,850	240,332
Transport Related Expenditure	1,000	500
Supplies and Services	149,480	143,780
Capital Financing Costs	1,730	1,730
Overhead and Internal Support Services	76,240	72,312
<b>Gross Expenditure</b>	<b>457,300</b>	<b>458,654</b>
<b>Gross Income</b>	<b>(170,350)</b>	<b>(155,770)</b>
Sale Of Goods And Services	(29,300)	(26,600)
Recharge To Other Revenue Accounts	(141,050)	(129,170)
<b>TOTAL NET EXPENDITURE</b>	<b>286,950</b>	<b>302,884</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>ELECTIONS</u></b>		
<b>Gross Expenditure</b>	<b>0</b>	<b>0</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>0</b>
<b><u>REGISTER OF ELECTORS</u></b>		
Staffing Costs	145,040	167,683
Transport Related Expenditure	230	330
Supplies and Services	127,120	118,660
Overhead and Internal Support Services	70,590	82,398
<b>Gross Expenditure</b>	<b>342,980</b>	<b>369,071</b>
<b>Gross Income</b>	<b>0</b>	<b>(2,500)</b>
Sale Of Goods And Services		(2,500)
<b>TOTAL NET EXPENDITURE</b>	<b>342,980</b>	<b>366,571</b>
<b><u>DEMOCRATIC REPRESENTATION</u></b>		
Staffing Costs	294,140	306,908
Transport Related Expenditure	680	1,750
Supplies and Services	457,460	427,050
Transfer Payments	82,694	77,270
Overhead and Internal Support Services	422,126	486,090
<b>Gross Expenditure</b>	<b>1,257,100</b>	<b>1,299,068</b>
<b>Gross Income</b>	<b>(84,690)</b>	<b>(319,903)</b>
51202 - Sale Of Goods A	(70)	(480)
53100 - Costs Recovered	(1,120)	0
58060 - Recharge To Oth	(83,500)	(319,423)
<b>TOTAL NET EXPENDITURE</b>	<b>1,172,410</b>	<b>979,165</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>POLICY &amp; PERFORMANCE</u></b>		
Staffing Costs	207,410	184,671
Transport Related Expenditure	160	250
Supplies and Services	9,640	5,710
Overhead and Internal Support Services	37,220	72,213
<b>Gross Expenditure</b>	<b>254,430</b>	<b>262,844</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>254,430</b>	<b>262,844</b>
<b><u>CORPORATE MANAGEMENT</u></b>		
Staffing Costs	2,468,750	645,912
Transport Related Expenditure	4,050	600
Supplies and Services	130,470	131,050
Overhead and Internal Support Services	155,550	243,871
<b>Gross Expenditure</b>	<b>2,758,820</b>	<b>1,021,433</b>
<b>Gross Income</b>	<b>(988,220)</b>	<b>(261,605)</b>
58060 - Recharge To Oth	(988,220)	(261,605)
<b>TOTAL NET EXPENDITURE</b>	<b>1,770,600</b>	<b>759,828</b>

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>COST OF COLLECTING BUSINESS RATES</u></b>		
Staffing Costs	329,420	335,325
Transport Related Expenditure	2,470	0
Supplies and Services	85,740	93,695
Overhead and Internal Support Services	112,510	205,668
<b>Gross Expenditure</b>	<b>530,140</b>	<b>634,688</b>
<b>Gross Income</b>	<b>(246,830)</b>	<b>(272,826)</b>
51104 - Other Contribut	(230,000)	(239,806)
53100 - Costs Recovered	(16,830)	(33,020)
<b>TOTAL NET EXPENDITURE</b>	<b>283,310</b>	<b>361,862</b>

**COST OF COLLECTING COUNCIL TAX**

Staffing Costs	535,940	505,832
Transport Related Expenditure	2610	0
Supplies and Services	187,370	224,085
Overhead and Internal Support Services	344,350	537,434
<b>Gross Expenditure</b>	<b>1,070,270</b>	<b>1,267,351</b>
<b>Gross Income</b>	<b>(225,900)</b>	<b>(247,460)</b>
53100 - Costs Recovered	(225,900)	(247,460)
<b>TOTAL NET EXPENDITURE</b>	<b>844,370</b>	<b>1,019,891</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>HOUSING &amp; COUNCIL TAX SUPPORT</u></b>		
Staffing Costs	960,160	844,760
Transport Related Expenditure	690	0
Supplies and Services	29,320	67,130
Transfer Payments	18,660,060	18,674,635
Overhead and Internal Support Services	335,350	414,775
<b>Gross Expenditure</b>	<b>19,985,580</b>	<b>20,001,300</b>
<b>Gross Income</b>	<b>(19,429,180)</b>	<b>(19,377,698)</b>
Government Grant	(19,429,180)	(19,377,698)
<b>TOTAL NET EXPENDITURE</b>	<b>556,400</b>	<b>623,602</b>
<b><u>RENT ALLOWANCES</u></b>		
Transfer Payments	272,560	23,330
<b><u>RENT REBATES</u></b>		
Transfer Payments	211,560	77,316
<b><u>TREASURY MANAGEMENT</u></b>		
Supplies and Services	8,560	21,050
Overhead and Internal Support Services	60	29,857
<b>Gross Expenditure</b>	<b>8,620</b>	<b>50,907</b>
<b>Gross Income</b>	<b>(4,320)</b>	<b>(24,500)</b>
58060 - Recharge To Oth (HRA)	(4,320)	(24,500)
<b>TOTAL NET EXPENDITURE</b>	<b>4,300</b>	<b>26,407</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>INVESTMENT STRATEGY</u></b>		
Staffing Costs	68,770	211,072
Supplies and Services	0	225,000
Overhead and Internal Support Services	0	36,991
<b>Gross Expenditure</b>	<b>68,770</b>	<b>473,063</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>68,770</b>	<b>473,063</b>
<b><u>MISCELLANEOUS FINANCE</u></b>		
Supplies and Services	4,000	4,500
Overhead and Internal Support Services	60	28
<b>Gross Expenditure</b>	<b>4,060</b>	<b>4,528</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>4,060</b>	<b>4,528</b>

**Appendix B(2)**

**2019-20  
Estimate**

**2020-21  
Estimate**

**HEALTH & ENVIRONMENTAL SERVICES SUBJECTIVE ANALYSIS**

Staffing Costs	7,745,090	8,392,326
Premises Related Expenses	20,870	25,700
Transport Related Expenditure	1,768,900	1,687,540
Supplies and Services	3,316,680	3,383,183
Third Party Payments	94,080	94,500
Transfer Payments	14,150	16,320
Capital Financing Costs	448,570	448,570
Overhead and Internal Support Services	1,412,560	2,530,596
<b>Gross Expenditure</b>	<b>14,820,900</b>	<b>16,578,735</b>
<b>Gross Income</b>	<b>(7,565,350)</b>	<b>(7,604,824)</b>
Internal Recharges	0	0
External Income	(7,565,350)	(7,604,824)
<b>TOTAL NET EXPENDITURE</b>	<b>7,255,550</b>	<b>8,973,911</b>

**GREATER CAMBRIDGE SHARED WASTE SERVICE**

Staffing Costs	5,325,760	5,637,530
Transport Related Expenditure	1,577,940	1,490,740
Supplies and Services	2,438,310	2,314,210
Capital Financing Costs	223,370	223,370
Overhead and Internal Support Services	738,260	1,265,721
<b>Gross Expenditure</b>	<b>10,303,640</b>	<b>10,947,891</b>
<b>Gross Income</b>	<b>(7,019,950)</b>	<b>(7,018,240)</b>
Fees and Charges	(4,240,370)	(4,103,200)
Recoverable Charges	(1,263,140)	(1,269,000)
Recharge to CCC	(1,516,440)	(1,646,040)
<b>TOTAL NET EXPENDITURE</b>	<b>3,283,690</b>	<b>3,929,651</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>STREET CLEANSING</u></b>		
Staffing Costs	462,520	463,535
Salaries	460,060	479,380
Vacancy	-1,100	-17,165
Agency	2,930	0
Staff Development	310	1,000
Medicals and Occupational Health	320	320
Premises Related Expenses	1,690	1,690
Transport Related Expenditure	139,600	137,510
Fleet Maintenance and Servicing	41,860	42,700
Fleet Fuel Costs	58,610	59,780
Road Fund Licences	3,140	3,140
Vehicle Hire	5,200	1,000
Mileage/Travel Allowance		
Insurance Premiums	25,560	25,560
Other	5,230	5,330
Supplies and Services	99,740	105,970
Refuse Containers/Litter Bins	14,000	14,280
Consumables	5,000	5,000
Purchase - Equipment, Furniture And Materials	1,410	1,410
Protective Clothing and Laundry	2,880	2,880
Sub-Contractor Works	71,170	81,800
Telephone And Mobile Phone Costs	50	0
Miscellaneous Expenses	5,230	600
Capital Financing Costs	112,730	112,730
Overhead and Internal Support Services	74,570	132,018
<b>Gross Expenditure</b>	<b>890,850</b>	<b>953,453</b>
<b>Gross Income</b>	<b>(15,700)</b>	<b>(14,500)</b>
Fees & Charges Income	(15,700)	(14,500)
<b>TOTAL NET EXPENDITURE</b>	<b>875,150</b>	<b>938,953</b>

**AWARDED WATERCOURSES**

Staffing Costs	153,310	150,571
Premises Related Expenses	7,320	8,500
Transport Related Expenditure	25,350	35,370
Supplies and Services	23,920	20,440
Capital Financing Costs	106,540	106,540
Overhead and Internal Support Services	15,520	41,141
<b>Gross Expenditure</b>	<b>331,960</b>	<b>362,562</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>331,960</b>	<b>362,562</b>



	2019-20 Estimate	2020-21 Estimate
<b><u>WEBB'S HOLE SLUICE</u></b>		
Premises Related Expenses	7,510	7,510
Transfer Payments	13,090	0
Overhead and Internal Support Services	460	12
<b>Gross Expenditure</b>	<b>21,060</b>	<b>7,522</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>21,060</b>	<b>7,522</b>

**SWAVESEY BYEWAYS**

Supplies and Services	2,860	3,000
Transfer Payments	1,060	0
Overhead and Internal Support Services	90	3
<b>Gross Expenditure</b>	<b>4,010</b>	<b>3,003</b>
<b>Gross Income</b>	<b>(2,580)</b>	<b>(1,980)</b>
<b>TOTAL NET EXPENDITURE</b>	<b>1,430</b>	<b>1,023</b>

**FOOTWAY LIGHTING**

Staffing Costs	37,900	38,996
Salaries	39,820	39,760
Vacancy	-1,920	-764
Transport Related Expenditure	330	0
Third Party Payments	83,610	84,000
Cyclical/Planned Maintenance - Mechanical And Electrical		84,000
Overhead and Internal Support Services	20,970	16,012
<b>Gross Expenditure</b>	<b>142,810</b>	<b>139,008</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>142,810</b>	<b>139,008</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>ENVIRONMENTAL PROTECTION</u></b>		
Staffing Costs	145,090	0
Transport Related Expenditure	1,120	0
Supplies and Services	47,790	78,550
Capital Financing Costs	5,930	5,930
Overhead and Internal Support Services	66,050	34,450
<b>Gross Expenditure</b>	<b>265,980</b>	<b>118,930</b>
<b>Gross Income</b>	<b>(7,850)</b>	<b>(900)</b>
51000 - Contributions F	(6,280)	0
53000 - Fees & Charges	(1,570)	(900)
<b>TOTAL NET EXPENDITURE</b>	<b>258,130</b>	<b>118,030</b>

**ENVIRONMENTAL HEALTH GENERAL**

Staffing Costs	476,100	631,732
Transport Related Expenditure	7,570	8,500
Supplies and Services	0	13,970
Overhead and Internal Support Services	142,090	337,074
<b>Gross Expenditure</b>	<b>625,760</b>	<b>991,276</b>
<b>Gross Income</b>	<b>(75,110)</b>	<b>(45,762)</b>
53100 - Costs Recovered	(75,110)	(45,762)
<b>TOTAL NET EXPENDITURE</b>	<b>550,650</b>	<b>945,514</b>

**BUSINESS HUB**

<b>Gross Expenditure</b>	<b>0</b>	<b>0</b>
<b>Gross Income</b>	<b>(35,700)</b>	<b>(30,000)</b>
53000 - Fees & Charges	(35,700)	(30,000)
<b>TOTAL NET EXPENDITURE</b>	<b>(35,700)</b>	<b>(30,000)</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>FOOD SAFETY</u></b>		
Staffing Costs	173,140	158,070
Transport Related Expenditure	3,170	3,200
Supplies and Services	670	1,100
Overhead and Internal Support Services	46,580	66,283
<b>Gross Expenditure</b>	<b>223,560</b>	<b>228,653</b>
<b>Gross Income</b>	<b>(2,090)</b>	<b>(2,000)</b>
53000 - Fees & Charges	(2,090)	(2,000)
<b>TOTAL NET EXPENDITURE</b>	<b>221,470</b>	<b>226,653</b>
<b><u>ENFORCEMENT (ENVIROCRIME)</u></b>		
Staffing Costs	84,510	87,119
Transport Related Expenditure	4,420	4,770
Supplies and Services	4,640	2,500
Overhead and Internal Support Services	26,830	40,930
<b>Gross Expenditure</b>	<b>120,400</b>	<b>135,319</b>
<b>Gross Income</b>	<b>(3,660)</b>	<b>(1,200)</b>
51404 - Bailiff Fees In	(3,660)	(1,200)
<b>TOTAL NET EXPENDITURE</b>	<b>116,740</b>	<b>134,119</b>
<b><u>ACTION ON DOGS</u></b>		
Third Party Payments	10,470	10,500
Overhead and Internal Support Services	2,160	2,329
<b>Gross Expenditure</b>	<b>12,630</b>	<b>12,829</b>
<b>Gross Income</b>	<b>(730)</b>	<b>0</b>
53000 - Fees & Charges	(730)	0
<b>TOTAL NET EXPENDITURE</b>	<b>11,900</b>	<b>12,829</b>
<b><u>ANIMAL WELFARE LICENSING</u></b>		
Supplies and Services	650	0
Overhead and Internal Support Services	3,130	3,702
<b>Gross Expenditure</b>	<b>3,780</b>	<b>3,702</b>
<b>Gross Income</b>	<b>(6,460)</b>	<b>(3,600)</b>
53000 - Fees & Charges	0	(3,600)
53000 - Fees & Charges	(640)	0
53000 - Fees & Charges	(560)	0
53000 - Fees & Charges	(1,200)	0
53000 - Fees & Charges	(1,970)	0
53000 - Fees & Charges	(2,090)	0
<b>TOTAL NET EXPENDITURE</b>	<b>(2,680)</b>	<b>102</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>LICENSING ACT</u></b>		
Staffing Costs	105,330	61,996
Premises Related Expenses	0	0
Transport Related Expenditure	2,180	1,500
Supplies and Services	3,990	0
Overhead and Internal Support Services	45,420	81,583
<b>Gross Expenditure</b>	<b>156,920</b>	<b>145,079</b>
<b>Gross Income</b>	<b>(112,890)</b>	<b>(115,000)</b>
53000 - Fees & Charges	(112,890)	(115,000)
<b>TOTAL NET EXPENDITURE</b>	<b>44,030</b>	<b>30,079</b>

**TAXI LICENSING**

Staffing Costs	168,430	233,090
Transport Related Expenditure	2,270	2,000
Supplies and Services	12,010	44,520
Overhead and Internal Support Services	63,210	111,974
<b>Gross Expenditure</b>	<b>245,920</b>	<b>391,584</b>
<b>Gross Income</b>	<b>(188,790)</b>	<b>(245,000)</b>
53000 - Fees & Charges	0	(60,000)
53000 - Fees & Charges	(188,790)	(185,000)
<b>TOTAL NET EXPENDITURE</b>	<b>57,130</b>	<b>146,584</b>

**MISCELLANEOUS LICENSING**

Overhead and Internal Support Services	5,830	1,790
<b>Gross Expenditure</b>	<b>5,830</b>	<b>1,790</b>
<b>Gross Income</b>	<b>(13,960)</b>	<b>(14,460)</b>
53000 - Fees & Charges	(6,500)	(7,000)
53000 - Fees & Charges	(7,460)	(7,460)
<b>TOTAL NET EXPENDITURE</b>	<b>-8,130</b>	<b>-12,670</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>MISCELLANEOUS SERVICES</u></b>		
Supplies and Services	8,170	26,550
Overhead and Internal Support Services	220	61
<b>Gross Expenditure</b>	<b>8,390</b>	<b>26,611</b>
<b>Gross Income</b>	<b>(4,760)</b>	<b>(21,750)</b>
53000 - Fees & Charges	(1,050)	(1,050)
53100 - Costs Recovered		(12,200)
53000 - Fees & Charges	(3,710)	(8,500)
<b>TOTAL NET EXPENDITURE</b>	<b>3,630</b>	<b>4,861</b>
 <b><u>HECA</u></b>		
Overhead and Internal Support Services	60	0
<b>Gross Expenditure</b>	<b>60</b>	<b>0</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>60</b>	<b>0</b>
 <b><u>AGEING WELL</u></b>		
Supplies and Services	41,440	244,420
Overhead and Internal Support Services	2,770	25
<b>Gross Expenditure</b>	<b>44,210</b>	<b>244,445</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>44,210</b>	<b>244,445</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>SUSTAINABILITY</u></b>		
Staffing Costs	32,260	48,138
Transport Related Expenditure	420	100
Supplies and Services	5,740	5,500
Overhead and Internal Support Services	11,920	15,286
<b>Gross Expenditure</b>	<b>50,340</b>	<b>69,024</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>50,340</b>	<b>69,024</b>

**TRANSPORT INITIATIVES & POLICY**

Staffing Costs	8,720	13,854
Transport Related Expenditure	390	0
Supplies and Services	14,340	30,650
Overhead and Internal Support Services	16,350	15,273
<b>Gross Expenditure</b>	<b>39,800</b>	<b>59,777</b>
<b>Gross Income</b>	<b>(7,000)</b>	<b>(14,263)</b>
53100 - Costs Recovered	(7,000)	(14,263)
<b>TOTAL NET EXPENDITURE</b>	<b>32,800</b>	<b>45,514</b>

**VOLUNTARY SECTOR GRANTS**

Transport Related Expenditure	40	0
Supplies and Services	143,110	145,973
Overhead and Internal Support Services	3,530	37
<b>Gross Expenditure</b>	<b>146,680</b>	<b>146,010</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>146,680</b>	<b>146,010</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>COMMUNITY SAFETY</u></b>		
Staffing Costs	50,580	35,440
Transport Related Expenditure	350	0
Supplies and Services	22,410	15,750
Overhead and Internal Support Services	12,410	15,283
<b>Gross Expenditure</b>	<b>85,750</b>	<b>66,473</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>85,750</b>	<b>66,473</b>
<b><u>COMMUNITY CHEST GRANTS</u></b>		
Staffing Costs	0	34,171
Transport Related Expenditure	100	0
Supplies and Services	58,140	58,140
Overhead and Internal Support Services	2,740	16,555
<b>Gross Expenditure</b>	<b>60,980</b>	<b>108,866</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>60,980</b>	<b>108,866</b>
<b><u>NORTHSTOWE - HEALTHY NEW TOWN</u></b>		
Staffing Costs	56,660	59,990
Supplies and Services	0	15,000
Overhead and Internal Support Services	8,500	15,327
<b>Gross Expenditure</b>	<b>65,160</b>	<b>90,317</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>65,160</b>	<b>90,317</b>
<b><u>LOCALISM</u></b>		
Staffing Costs	323,260	517,991
Transport Related Expenditure	570	800
Supplies and Services	36,880	51,440
Overhead and Internal Support Services	59,450	217,242
<b>Gross Expenditure</b>	<b>420,160</b>	<b>787,473</b>
<b>Gross Income</b>	<b>(43,460)</b>	<b>(15,000)</b>
53000 - Fees & Charges	(15,000)	(15,000)
53100 - Costs Recovered	(28,460)	0
<b>TOTAL NET EXPENDITURE</b>	<b>376,700</b>	<b>772,473</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>HEALTH &amp; WELLBEING</u></b>		
Staffing Costs	102,320	141,065
Premises Related Expenses	4,350	0
Transport Related Expenditure	2,960	3,050
Supplies and Services	127,650	54,000
Overhead and Internal Support Services	33,490	50,527
<b>Gross Expenditure</b>	<b>270,770</b>	<b>248,642</b>
<b>Gross Income</b>	<b>(24,660)</b>	<b>(34,641)</b>
51104 - Other Contribut	(10,360)	0
53000 - Fees & Charges	(14,300)	0
53000 - Fees & Charges		(2,000)
51104 - Other Contribut		(32,641)
<b>TOTAL NET EXPENDITURE</b>	<b>246,110</b>	<b>214,001</b>
<b><u>MUSEUM GRANTS</u></b>		
Supplies and Services	8,500	8,500
Overhead and Internal Support Services	200	0
<b>Gross Expenditure</b>	<b>8,700</b>	<b>8,500</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>8,700</b>	<b>8,500</b>
<b><u>EMERGENCY PLANNING</u></b>		
Staffing Costs	2,090	0
Supplies and Services	5,010	21,000
Overhead and Internal Support Services	160	2,897
<b>Gross Expenditure</b>	<b>7,260</b>	<b>23,897</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>7,260</b>	<b>23,897</b>
<b><u>RENEWABLE ENERGY</u></b>		
Staffing Costs	37,110	76,013
Supplies and Services	200,000	120,000
Overhead and Internal Support Services	8,460	33,558
<b>Gross Expenditure</b>	<b>245,570</b>	<b>229,571</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>245,570</b>	<b>229,571</b>



	2019-20 Estimate	2020-21 Estimate
<b><u>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</u></b>		
Transport Related Expenditure	120	0
Supplies and Services	10,710	0
Overhead and Internal Support Services	1,130	0
<b>Gross Expenditure</b>	<b>11,960</b>	<b>0</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>11,960</b>	<b>0</b>

**NORTHSTOWE - COMMUNITY WING**

Premises Related Expenses	0	8,000
Supplies and Services	0	2,000
Overhead and Internal Support Services	0	1,545
<b>Gross Expenditure</b>	<b>0</b>	<b>11,545</b>
<b>Gross Income</b>	<b>0</b>	<b>(11,545)</b>
53400 - Hire of rooms	0	-11545
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>0</b>

**A14 HIGHWAY ENGLAND**

Staffing Costs	0	3025
Overhead and Internal Support Services	0	11,958
<b>Gross Expenditure</b>	<b>0</b>	<b>14,983</b>
<b>Gross Income</b>	<b>0</b>	<b>(14,983)</b>
53100 - Costs Recovered	0	(14,983)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>0</b>

**Appendix B(2)****2019-20  
Estimate**                      **2020-21  
Estimate****HOUSING GENERAL FUND SUBJECTIVE ANALYSIS**

Staffing Costs	1,563,794	1,914,208
Premises Related Expenses	39,680	44,220
Transport Related Expenditure	23,190	31,190
Supplies and Services	731,155	1,392,405
Transfer Payments	139,173	135,734
Capital Financing Costs	97,500	97,500
Overhead and Internal Support Services	476,618	787,823

<b>Gross Expenditure</b>	<b>3,071,110</b>	<b>4,403,080</b>
<b>Gross Income</b>	<b>(1,578,470)</b>	<b>(2,782,030)</b>
Internal Recharges	(213,450)	(166,013)
External Income	(1,365,020)	(2,616,017)
	<b>1,492,640</b>	<b>1,621,050</b>

**HOUSING ASSOCIATION SUPPORT**

Staffing Costs	103,700	100,112
Supplies and Services	5,000	5,000
Overhead and Internal Support Services	19,340	25,161

<b>Gross Expenditure</b>	<b>128,040</b>	<b>130,273</b>
<b>Gross Income</b>	<b>(23,160)</b>	<b>(21,676)</b>
Contributions	(5,000)	(5,000)
53100 - Costs Recovered	(18,160)	(16,676)
	<b>104,880</b>	<b>108,597</b>

	<b>2019-20</b>	<b>2020-21</b>
	<b>Estimate</b>	<b>Estimate</b>
<b><u>HOMELESSNESS</u></b>		
Staffing Costs	615,670	557,002
Transport Related Expenditure	610	610
Supplies and Services	215,210	195,210
Transfer Payments	20,000	0
Overhead and Internal Support Services	199,270	238,987
<b>Gross Expenditure</b>	<b>1,050,760</b>	<b>991,809</b>
<b>Gross Income</b>	<b>(465,210)</b>	<b>(487,743)</b>
50000 - Government Gran	(400,650)	(436,258)
51104 - Other Contribut	(30,000)	(15,000)
Recharge to HRA	(28,560)	(28,563)
Recharge to Shire Homes	(6,000)	(7,922)
	<b>585,550</b>	<b>504,066</b>
<b><u>LETTING &amp; ADVISORY SERVICE</u></b>		
Staffing Costs	157,400	156,173
Transport Related Expenditure	1,080	1,080
Supplies and Services	20,740	16,990
Overhead and Internal Support Services	54,290	70,962
<b>Gross Expenditure</b>	<b>233,510</b>	<b>245,205</b>
<b>Gross Income</b>	<b>(122,960)</b>	<b>(124,260)</b>
8/3/24/	(5,300)	(5,700)
8/5/10/	(117,660)	(118,560)
<b>TOTAL NET EXPENDITURE</b>	<b>110,550</b>	<b>120,945</b>

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>PRIVATE SECTOR LEASING SCHEME</u></b>		
Staffing Costs	73,110	117,756
Supplies and Services	241,080	262,000
Transfer Payments	0	9,208
Overhead and Internal Support Services	33,740	36,718
<b>Gross Expenditure</b>	<b>347,930</b>	<b>425,682</b>
<b>Gross Income</b>	<b>(106,860)</b>	<b>(154,795)</b>
Recharge to Shire Homes Lettings	(106,860)	(154,795)
<b>TOTAL NET EXPENDITURE</b>	<b>241,070</b>	<b>270,887</b>

**SELF-BUILD VANGUARD**

Staffing Costs	115,900	13,912
Overhead and Internal Support Services	43,570	12,041
<b>Gross Expenditure</b>	<b>159,470</b>	<b>25,953</b>
<b>Gross Income</b>	<b>(139,440)</b>	<b>(13,915)</b>
Government Grant	(15,000)	(13,915)
Costs Recovered	(124,440)	0
<b>TOTAL NET EXPENDITURE</b>	<b>20,030</b>	<b>12,038</b>

	<b>2019-20</b>	<b>2020-21</b>
	<b>Estimate</b>	<b>Estimate</b>
<b><u>STRATEGIC HOUSING</u></b>		
Staffing Costs	99,090	143,993
Transport Related Expenditure	540	540
Supplies and Services	52,930	22,930
Overhead and Internal Support Services	19,660	25,600
<b>Gross Expenditure</b>	<b>172,220</b>	<b>193,063</b>
<b>Gross Income</b>	<b>0</b>	<b>(18,890)</b>
Recharge to HRA	0	(18,890)
<b>TOTAL NET EXPENDITURE</b>	<b>172,220</b>	<b>174,173</b>

**SUB-REGIONAL HOMELINK SERVICE**

Staffing Costs	75,350	79,273
Supplies and Services	26,500	28,500
Overhead and Internal Support Services	19,720	24,063
<b>Gross Expenditure</b>	<b>121,570</b>	<b>131,836</b>
<b>Gross Income</b>	<b>(121,570)</b>	<b>(125,910)</b>
Contributions F	(112,890)	(116,920)
Fees & Charges	(8,680)	(8,990)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>5,926</b>

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>EQUALITY &amp; DIVERSITY</u></b>		
Supplies and Services	5,130	5,130
Overhead and Internal Support Services	730	0
<b>Gross Expenditure</b>	<b>5,860</b>	<b>5,130</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>5,860</b>	<b>5,130</b>

**TRAVELLERS SITES**

Staffing Costs	82,540	116,491
Premises Related Expenses	31,680	36,220
Transport Related Expenditure	5,460	5,560
Supplies and Services	5,210	5,290
Overhead and Internal Support Services	21,860	38,086
<b>Gross Expenditure</b>	<b>146,750</b>	<b>201,647</b>
<b>Gross Income</b>	<b>(115,040)</b>	<b>(113,260)</b>
Gross Rents (In	(57,550)	(58,530)
Gross Rents (In	(53,820)	(54,730)
Costs Recovered	(3,670)	
<b>TOTAL NET EXPENDITURE</b>	<b>31,710</b>	<b>88,387</b>

	<b>2019-20</b>	<b>2020-21</b>
	<b>Estimate</b>	<b>Estimate</b>
<b><u>IMPROVEMENT GRANTS</u></b>		
Staffing Costs	42,260	43,059
Supplies and Services	4,730	663,730
Overhead and Internal Support Services	10,100	27,622
<b>Gross Expenditure</b>	<b>57,090</b>	<b>734,411</b>
<b>Gross Income</b>	<b>0</b>	<b>(660,000)</b>
Government Grants	0	(660,000)
<b>TOTAL NET EXPENDITURE</b>	<b>57,090</b>	<b>74,411</b>

**VISITING SUPPORT SERVICE**

Staffing Costs	198,774	214,108
Transport Related Expenditure	15,500	15,500
Supplies and Services	4,625	2,625
Transfer Payments	3,373	2,113
Overhead and Internal Support Services	44,728	65,093
<b>Gross Expenditure</b>	<b>267,000</b>	<b>299,439</b>
<b>Gross Income</b>	<b>(267,000)</b>	<b>(267,000)</b>
Grant Funding	(267,000)	(267,000)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>32,439</b>

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>GF SHELTERED PROPERTIES</u></b>		
Premises Related Expenses	8,000	8,000
Supplies and Services	150,000	135,000
Capital Financing Costs	97,500	97,500
Overhead and Internal Support Services	9,610	0
<b>Gross Expenditure</b>	<b>265,110</b>	<b>240,500</b>
<b>Gross Income</b>	<b>(150,000)</b>	<b>(135,000)</b>
Service Charges	(150,000)	(135,000)
<b>TOTAL NET EXPENDITURE</b>	<b>115,110</b>	<b>105,500</b>
<b><u>HOUSING COMPANY</u></b>		
Staffing Costs	0	311,599
Supplies and Services	0	500
Overhead and Internal Support Services	0	159,656
<b>Gross Expenditure</b>	<b>0</b>	<b>471,755</b>
<b>Gross Income</b>	<b>(444,581)</b>	<b>(444,581)</b>
Recharged to South Cambs Limited	0	(444,581)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>27,174</b>



	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>COMMUNITY LIFELINE SERVICE</u></b>		
Staffing Costs	57,029	60,730
Transport Related Expenditure	7,900	7,900
Supplies and Services	34,500	49,500
Transfer Payments	67,230	2,113
Overhead and Internal Support Services	48,341	63,831
<b>Gross Expenditure</b>	<b>215,000</b>	<b>184,074</b>
<b>Gross Income</b>	<b>(215,000)</b>	<b>(215,000)</b>
53000 - Fees & Charges Income	(215,000)	(215,000)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>(30,926)</b>

**RECHARGES FROM/(TO) HRA**

Transfer Payments	115,800	122,300
Overhead and Internal Support Services	0	3
<b>Gross Expenditure</b>	<b>115,800</b>	<b>122,303</b>
<b>Gross Income</b>	<b>(67,230)</b>	<b>0</b>
Contribution From HRA - Lifeline Alarms	(67,230)	0
<b>TOTAL NET EXPENDITURE</b>	<b>48,570</b>	<b>122,303</b>

**Appendix B(2)**

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate (Restructured)</b>
<b><u>PLANNING SUBJECTIVE ANALYSIS</u></b>		
Staffing Costs	5,780,200	6,324,868
Premises Related Expenses	23,410	23,210
Transport Related Expenditure	40,530	36,530
Supplies and Services	2,120,400	1,943,820
Third Party Payments	117,900	115,400
Overhead and Internal Support Services	2,301,460	1,728,003
<b>Gross Expenditure</b>	<b>10,383,900</b>	<b>10,171,831</b>
<b>Gross Income</b>	<b>(5,145,350)</b>	<b>(5,857,401)</b>
Internal Recharges	0	0
External Income	(5,145,350)	(5,857,401)
<b>TOTAL NET EXPENDITURE</b>	<b>5,238,550</b>	<b>4,314,430</b>

**OPERATIONS MANAGEMENT - (Treated as a Support Service Charge in 2019/20)**

Staffing Costs	0	820,353
Supplies and Services	0	180,080
Overhead and Internal Support Services	0	221,645
<b>Gross Expenditure</b>	<b>0</b>	<b>1,222,078</b>
<b>Gross Income</b>	<b>0</b>	<b>(71,620)</b>
53100 - Costs Recovered	0	(71,620)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>1,150,458</b>

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>DEVELOPMENT MANAGEMENT</u></b>		
Staffing Costs	2,628,730	1,896,164
Transport Related Expenditure	26,190	22,190
Supplies and Services	1,074,730	574,730
Overhead and Internal Support Services	1,273,460	530,253
<b>Gross Expenditure</b>	<b>5,003,110</b>	<b>3,023,337</b>
<b>Gross Income</b>	<b>(3,703,220)</b>	<b>(3,874,623)</b>
51000 - Contributions From Other Local Authorities (Income)	(350,320)	
51104 - Other Contributions & Reimbursements (Income)	0	(607,373)
53000 - Fees & Charges Income	(3,117,250)	(3,117,250)
53100 - Costs Recovered	(85,650)	0
54107 - Pre-Application Fees Income	(150,000)	(150,000)
<b>TOTAL NET EXPENDITURE</b>	<b>1,299,890</b>	<b>(851,286)</b>

	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b><u>LAND CHARGES</u></b>		
Staffing Costs	206,220	438,682
Premises Related Expenses	160	160
Transport Related Expenditure	20	20
Supplies and Services	161,120	161,120
Overhead and Internal Support Services	85,550	181,637
<b>Gross Expenditure</b>	<b>453,070</b>	<b>781,619</b>
<b>Gross Income</b>	<b>(630,450)</b>	<b>(630,450)</b>
53000 - Fees & Charges Income	(385,070)	(385,070)
53001 - Fees & Charges Income (S)	(209,720)	(209,720)
53002 - Fees & Charges Income (Z)	(28,060)	(28,060)
53004 - Fees & Charges Income (B)	(7,600)	(7,600)
<b>TOTAL NET EXPENDITURE</b>	<b>(177,380)</b>	<b>151,169</b>

**PLANNING POLICY**

Staffing Costs	1,040,390	1,124,539
Premises Related Expenses	200	0
Transport Related Expenditure	3,610	3,610
Supplies and Services	559,420	562,120
Overhead and Internal Support Services	281,300	275,711
<b>Gross Expenditure</b>	<b>1,884,920</b>	<b>1,965,980</b>
<b>Gross Income</b>	<b>(91,890)</b>	<b>(26,270)</b>
53100 - Costs Recovered	(91,890)	(26,270)
<b>TOTAL NET EXPENDITURE</b>	<b>1,793,030</b>	<b>1,939,710</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>PRE-PLANNING APPLICATION</u></b>		
Gross Expenditure	0	0
Gross Income	0	(215,828)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>(215,828)</b>
<b><u>BUILDING CONTROL SERVICE</u></b>		
Supplies and Services	0	3,720
Third Party Payments	117,900	115,400
Overhead and Internal Support Services	1,190	1,935
Gross Expenditure	119,090	121,055
Gross Income	0	0
<b>TOTAL NET EXPENDITURE</b>	<b>119,090</b>	<b>121,055</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>OPEN SPACE CHERRY HINTON</u></b>		
Supplies and Services	6,140	6,140
Overhead and Internal Support Services	0	3
<b>Gross Expenditure</b>	<b>6,140</b>	<b>6,143</b>
<b>Gross Income</b>	<b>(6,140)</b>	<b>(6,140)</b>
58501 - Interest Earned	(6,140)	(6,140)
<b>TOTAL NET EXPENDITURE</b>	<b>0</b>	<b>3</b>

**BUILDING NEW ENVIRONMENTS**

Staffing Costs	1,014,470	1,142,158
Premises Related Expenses	21,050	21,050
Transport Related Expenditure	2,760	2,760
Supplies and Services	78,880	78,820
Overhead and Internal Support Services	216,420	228,136
<b>Gross Expenditure</b>	<b>1,333,580</b>	<b>1,472,924</b>
<b>Gross Income</b>	<b>(18,290)</b>	<b>(18,290)</b>
53000 - Fees & Charges Income	(14,500)	(14,500)
53001 - Fees & Charges Income (S)	(3,790)	(3,790)
<b>TOTAL NET EXPENDITURE</b>	<b>1,315,290</b>	<b>1,454,634</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>ENFORCEMENT ISSUES</u></b>		
Staffing Costs	168,010	305,381
Transport Related Expenditure	2,720	2,720
Supplies and Services	50,000	50,000
Overhead and Internal Support Services	64,320	72,124
<b>Gross Expenditure</b>	<b>285,050</b>	<b>430,225</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>285,050</b>	<b>430,225</b>
<b><u>ECONOMIC DEVELOPMENT</u></b>		
Staffing Costs	0	80,520
Supplies and Services	66,220	185,700
Overhead and Internal Support Services	0	25,110
<b>Gross Expenditure</b>	<b>66,220</b>	<b>291,330</b>
<b>Gross Income</b>	<b>(13,770)</b>	<b>0</b>
53100 - Costs Recovered	(13,770)	0
<b>TOTAL NET EXPENDITURE</b>	<b>52,450</b>	<b>291,330</b>

	2019-20 Estimate	2020-21 Estimate
<b><u>TOURISM INITIATIVES</u></b>		
Transport Related Expenditure	140	140
Supplies and Services	17,500	35,000
Overhead and Internal Support Services	1,010	6
<b>Gross Expenditure</b>	<b>18,650</b>	<b>35,146</b>
<b>Gross Income</b>	<b>0</b>	<b>0</b>
<b>TOTAL NET EXPENDITURE</b>	<b>18,650</b>	<b>35,146</b>

**STRATEGIC SITES**

Staffing Costs	628,590	385,552
Premises Related Expenses	2,000	2,000
Transport Related Expenditure	5,090	5,090
Supplies and Services	89,650	89,650
Overhead and Internal Support Services	270,990	90,950
<b>Gross Expenditure</b>	<b>996,320</b>	<b>573,242</b>
<b>Gross Income</b>	<b>(607,090)</b>	<b>(889,680)</b>
53000 - Fees & Charges Income	(431,240)	(441,240)
53100 - Costs Recovered	(100,850)	0
54107 - Pre-Application Fees Income	(75,000)	(448,440)
<b>TOTAL NET EXPENDITURE</b>	<b>389,230</b>	<b>(316,438)</b>



	2019-20 Estimate	2020-21 Estimate
<b><u>CIL / S106 OFFICE</u></b>		
Staffing Costs	93,790	131,519
Overhead and Internal Support Services	106,010	99,997
<b>Gross Expenditure</b>	<b>199,800</b>	<b>231,516</b>
<b>Gross Income</b>	<b>(61,000)</b>	<b>(61,000)</b>
57007 - S106 Costs Recoverable	(61,000)	(61,000)
<b>TOTAL NET EXPENDITURE</b>	<b>138,800</b>	<b>170,516</b>

**STREET NAMING AND NUMBERING**

Supplies and Services	16,740	16,740
Overhead and Internal Support Services	1,210	496
<b>Gross Expenditure</b>	<b>17,950</b>	<b>17,236</b>
<b>Gross Income</b>	<b>(13,500)</b>	<b>(13,500)</b>
51202 - Sale Of Goods And Services	(13,500)	(13,500)
<b>TOTAL NET EXPENDITURE</b>	<b>4,450</b>	<b>3,736</b>