

## Appendix A

NET EXPENDITURE	Budget	Revised	Budget	Budget	Budget	Budget	Budget
	2020-21	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>DIRECTORATE / SERVICE</b>							
<b><u>TRANSFORMATION</u></b>							
<b>ICT Development :</b>							
New Server Technologies				15	15	15	15
Extend compute capacity in shared data centre			23				
Desktop Transformation Programme			89	89	89	89	89
Telephony Replacement	120	150					
Wi-Fi Access Points	7						
Data Centre Generator	16	16					
Data Centre Capacity Growth	14	14					
Business Analytics Service	4						
OpenProcess Module			25				
An Integrated Performance Management System			60				
A Complaints Management System			90				
A single source Council Business CRM system			20				
<b>TRANSFORMATION TOTAL</b>	<b>161</b>	<b>180</b>	<b>307</b>	<b>104</b>	<b>104</b>	<b>104</b>	<b>104</b>
<b><u>HUMAN RESOURCES &amp; ORGANISATION</u></b>							
Upgrade AV and Delegate System	150	150					
Human Resources System	116	116					
<b>South Cambridgeshire Hall :</b>							
Energy Efficiency (Rnew)	1,920	428	1,527				
Office adaptations and enhancements	70	55	1,365	275	34	68	1,060
<b>HUMAN RESOURCES &amp; ORGANISATION TOTAL</b>	<b>2,256</b>	<b>749</b>	<b>2,892</b>	<b>275</b>	<b>34</b>	<b>68</b>	<b>1,060</b>

<b>FINANCE</b>							
Cash Receipting System			69				
Loans to Ermine Street Housing	16,603	13,824	3,288				
Investment Strategy	96,000	30,000	60,000	48,000	52,000	52,000	51,600
Corporate Fraud Case Management System			20				
Contribution towards A14 upgrade (Inf)	200	200	200	200	200	200	200
<b>FINANCE TOTAL</b>	<b>112,803</b>	<b>44,024</b>	<b>63,557</b>	<b>48,220</b>	<b>52,200</b>	<b>52,200</b>	<b>51,800</b>
<b>WASTE and the ENVIRONMENT</b>							
Health and Environmental Services System		100	30				
<b>Greater Cambridge Shared Waste Service :</b>							
Waste Management System		50					
Team Manager Vehicles (RV)	36		37				
Depot Electric Charging Infrastructure		18	100				
Refuse Collection Vehicles	559	388	1,900	1,595	1,900	1,390	8,740
Trade Skips		32					
<b>Street Cleansing :</b>							
Pavement Street Sweepers					73	74	
Mechanical Road Sweepers			123	240			
Truck Replacements	170	200	30			26	
<b>Land Drainage :</b>							
Tractors	80		80		80		
Flail Mowers	37		37				
Trailer (funded from s106 Capital Contributions)	8		8				
<b>Environmental Protection :</b>							
Air Quality Monitoring Equipment		30	70				
Environmental Services Enforcement Vehicle	21	0					
<b>Footway Lighting :</b>							
Parish Maintained Street Lights	1,295	1,400					
<b>WASTE &amp; ENVIRONMENT TOTAL</b>	<b>2,206</b>	<b>2,218</b>	<b>2,415</b>	<b>1,835</b>	<b>2,053</b>	<b>1,490</b>	<b>8,740</b>



Fixed Assets	101,687	33,887	69,329	54,759	64,716	54,187	62,029
Revenue Expenditure funded from Capital under Statute (REFCUS)	17,583	14,734	4,438	1,100	1,000	1,000	1,000
	<b>119,270</b>	<b>48,621</b>	<b>73,767</b>	<b>55,859</b>	<b>65,716</b>	<b>55,187</b>	<b>63,029</b>
<b>Financed By:</b>							
Capital Receipts	(1,030)	(1,151)	(966)	(498)	(310)	(345)	(263)
S106 Agreement Contribution (ring fenced for Housing)	(149)	(50)	(3,081)	(4,000)	(10,000)		
Capital Contributions (from s106)	(500)		(80)		(80)		
Cambridgeshire County Council (DFG)	(670)	(610)	(850)	(800)	(700)	(700)	(700)
Revenue Contribution from HRA towards software etc	(111)	(265)	(85)	(26)	(26)	(26)	(26)
Revenue Contribution from General Fund		(5,000)					
Internal Borrowing - re Commercial Vehicles	(185)						
External funding from CCC for Trade Skips		(32)					
External funding from CCC for Waste Vehicle			(1,140)	(835)	(380)	(1,010)	(3,420)
External funding from CCC for Waste IT System		(25)					
External funding from CCC for Electric Charging Infrastructure			(50)				
Excess Funding for E-RCV vs Standard RCV from renewables		(406)	(399)	(366)	(965)	(188)	(2,632)
Vehicle Sinking Fund		(200)	(551)	(634)	(555)	(218)	(2,688)
Earmarked Reserves	(4,022)	(2,058)	(1,917)	(200)	(200)	(200)	(200)
Internal Borrowing ESH		(7,824)					
External Borrowing	(112,603)	(31,000)	(64,648)	(48,500)	(52,500)	(52,500)	(53,100)
	<b>(119,270)</b>	<b>(48,621)</b>	<b>(73,767)</b>	<b>(55,859)</b>	<b>(65,716)</b>	<b>(55,187)</b>	<b>(63,029)</b>
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0

The Capital Programme has been revised to reflect when expenditure is expected to occur and also includes the capital bids submitted as part of the 2021/22 budget process. In particular the inclusion of allocations to move away from a diesel waste fleet to an electric fleet and backlog maintenance and improvement works to South Cambs Hall. Costs related to the 'greening' of South Cambs Hall and the Parish Maintained Street Lights programme have been re-profiled along with the Investment Strategy and lending to Ermine Street Housing.