



South
Cambridgeshire
District Council

APPENDIX A

CAPITAL PROJECTS [GENERAL FUND]: PERFORMANCE - 2020/2021 PROJECTS

Capital Funded Project	Funding Allocation £'000	Actual Cost £'000	Commenced on Time?	Completed on Time?	Completed within Budget?	Lead Officer
Telephony Replacement	150	69	NO	NO	Not yet complete	Jeff Membery
Data Centre Generator	16	0	NO	NO	Not yet complete	Jeff Membery
Data Centre Capacity Growth	14	0	NO	NO	Not yet complete	Jeff Membery
Upgrade AV and Delegate System	150	166	NO	YES	NO	Phil Bird
Human Resources System	116	117	NO	NO-ONGOING	ONGOING	Susan Gardner-Craig
Energy Efficiency Review	428	111	NO	ONGOING PROJECT	ONGOING-2YR PROJECT	Phil Bird
Office Adaptions and Enhancements	55	33	NO	ONGOING PROJECTS	ONGOING PROJECTS	Lee Jones
Loans to Ermine Street Housing	13,824	12,350	NO	NO	Not yet Complete	Peter Maddock
Investment Strategy	30,000	26,900	YES	YES	YES	Peter Maddock
Contribution to A14 Upgrade	200	200	YES	YES	YES	Suzy Brandes
Housing and Environmental Health System	100	120	YES	NO	Not yet complete	Jon Hall
Waste Management System	50	0	YES	NO	Not yet complete	Mike Parsons
Depot Electric Charging Infrastructure	18	18	YES	YES	YES	Mike Parsons

Refuse Collection Vehicles	388	388	YES	YES	YES
Trade Skips	32	28	YES	YES	YES
Truck Replacements	200	0	YES	NO	Yes, but vehicles not delivered
Air Quality Monitoring Equipment	30	0	NO	NO	Not yet complete
Parish Maintained Street Lights	1,400	1,334	YES	NO	Not yet complete
Housing Management System	150	138	YES	NO	Ongoing
Northstowe Sports Pavilion	50	0	NO	NO	Ongoing
GF Share of HRA Capital Expenditure	25	44	YES	YES	Ongoing
Sheltered Properties - Repurchase	500	516	YES	YES	Ongoing
Home Repairs Assistance	100	15	YES	YES	YES
Disabled Facilities Grants	610	689	YES	YES	Exceeded forecast budget but fully funded from grant
Aerial Photography Refresh	15	0	NO	NO	NO
TOTAL	48,621				

Mike Parsons
Mike Parsons
Mike Parsons
Lesley Beevers
Rebecca Weymouth-Wood
Peter Campbell
Peter Campbell
Geoff Clark
Geoff Clark
Julie Fletcher
Julie Fletcher
Sharon Brown

REVIEW OF SCHEME: [PROJECT]

Telephony Replacement System and Data Centre projects:

2020/2021 saw minimal spend on the telephone replacement project mainly due to experiencing a delay in the commencement of the project. The implementation process began in the summer with the project to be completed over the coming months.

Human Resources system:

The new HR system has successfully been implemented; the team continues to work on further functionality of the system. An additional £96,000 is expected to be spent in 2021/2022 on configuration, project support and legacy data work to ensure historic data can be accessed.

Energy Efficiency Review, Office Adaptations and Enhancements:

The Greening of South Cambs Hall is an ongoing project to be completed over a two-year period. The project has suffered some setbacks from its original timeline mainly due to the pandemic and increase in global steel costs.

Ermine Street Housing:

It was expected that £13.824m would be advanced to Ermine Street Housing Ltd, the Council's wholly owned subsidiary. During 2020/2021, £12.349m was advanced as although some of the delays caused by the pandemic were recovered not all were.

Investment Strategy:

The revised budget for 2020/21 was set at £30m for the year and spend was £26.916m. Two properties were purchased, 296 Cambridge Science Park and the Vitrum building on St John's Innovation Park. There was also significant spend on 270 Science Park to prepare the building for letting during 2021/22.

Contribution to A14 Upgrade:

The first contribution of £200,000 towards the infrastructure and upgrade of the A14 was made in 2020/2021. There will be a further charge in each of the next 24 years until the balance on the reserve is exhausted.

Housing Management System:

The rents accounting element of the system went live during 2020/2021, however due to commitments of delivering the Covid business grants the service was unable to further test additional functionality of the system. £12,000 in relation to the Orchard Housing system was requested to be carried forward from 2020/2021 to complete the project in 2021/2022.

Waste Management System:

Delays have been experienced during the implementation programme of the system which has had a significant impact on the original timeline for this project. 3C are waiting for the finance and accountability functionality of the Yotta Alloy system to be released to move the project forward during 2021/2022.

Electric Charging Infrastructure:

In 2020/2021 the Electric Charging Infrastructure was purchased and installed at the Depot as initially proposed.

Truck Replacements:

The vehicle replacements for the waste and street cleansing fleet were ordered during 2020/2021, though not delivered as planned. A request to carry forward the budget into 2021/2022 for this project was made to Full Council in September.

Air Quality Monitoring Equipment:

Equipment totalling around £30,000 for the installation of air quality monitors, collate baseline data and commence remedial action at sensitive sites was not purchased during 2020/2021 and will now occur in 2021/2022.

Disabled Facilities Grants:

The expenditure is dependent upon residents applying for grant funding or referrals through an Occupational Therapist. The grants paid exceeded the budget allocated for 2020/2021, though fully funded from County allocations retained from previous years.

Aerial Photography Refresh:

Expenditure relating to the Aerial Photography project was not carried out in 2020/2021 as expected due to a legal matter. However, it is envisaged this will occur in 2021/2022.

**CAPITAL PROJECTS [HOUSING REVENUE ACCOUNT]:
PERFORMANCE - 2020/2021 PROJECTS**

Capital Funded Project: Improvements to Existing Stock	Funding Allocation £'000	Actual Cost £'000	Commenced on Time?	Completed on Time?	Completed within Budget?	Lead Officer
Water / Drainage Upgrades	83	36	Ongoing	Ongoing	Ongoing	Eddie Spicer
Drainage Upgrades	310	106	Ongoing	Ongoing	Ongoing	Eddie Spicer
Disabled Adaptations	890	488	Ongoing	Ongoing	Ongoing	Eddie Spicer
Change of Tenancy - Capital	800	615	Ongoing	Ongoing	Ongoing	Eddie Spicer
Rewiring	380	12	Ongoing	Ongoing	Ongoing	Eddie Spicer
Heating Installation	2,229	1,100	Ongoing	Ongoing	Ongoing	Eddie Spicer
Energy Conservation	444	33	Ongoing	Ongoing	Ongoing	Eddie Spicer
Estate Roads, Paths & Lighting	70	113	Ongoing	Ongoing	Ongoing	Eddie Spicer
Garage Refurbishment	50	0	Ongoing	Ongoing	Ongoing	Eddie Spicer
Parking/Garages	326	150	Ongoing	Ongoing	Ongoing	Eddie Spicer
Window Replacement	600	440	Ongoing	Ongoing	Ongoing	Eddie Spicer
Re-Roofing	550	445	Ongoing	Ongoing	Ongoing	Eddie Spicer
Full Refurbishments	300	70	Ongoing	Ongoing	Ongoing	Eddie Spicer
Structural Works	200	150	Ongoing	Ongoing	Ongoing	Eddie Spicer
Asbestos Removal	60	110	Ongoing	Ongoing	Ongoing	Eddie Spicer
Kitchen Refurbishment	642	325	Ongoing	Ongoing	Ongoing	Eddie Spicer
Bathroom Refurbishment	300	155	Ongoing	Ongoing	Ongoing	Eddie Spicer
Fire Door Replacement Programme	327	0	Ongoing	Ongoing	Ongoing	Eddie Spicer
Fencing	70	92	Ongoing	Ongoing	Ongoing	Eddie Spicer
TOTAL	8,769	4,598				

Capital Funded Project: Other HRA Capital Spend	Funding Allocation £'000	Actual Cost £'000	Commenced on Time?	Completed on Time?	Completed within Budget?	Lead Officer
Shared Ownership Repurchase	150	513	Ongoing	Ongoing	Ongoing	Geoff Clark
Self-Build Vanguard - Up front HRA Land Assembly Costs	100	16	Ongoing	Ongoing	Ongoing	Kirstin Donaldson
TOTAL	250					

REVIEW OF SCHEME: [PROJECT]

Improvements to Existing Stock: There was an underspend on capitalised repairs due to delays. Much of this was pandemic related and although it was expected that it would be possible to 'catch up' this did not transpire due to a combination of further periods of lockdown and material supply problems. The heating installation programme was particularly affected by both the limited access to properties and severe problems sourcing quantum storage heaters. Shipping delays affected delivery of programmes to replace windows and fire doors.

Flats: The reported overspend here was for fire door replacement, with the budget held under an alternate category within the improvements program.

HRA New Build

Work ceased on most of the new build sites at the start of the pandemic but had resumed by end May/June.

There was therefore slippage on existing schemes at Bennell Farm, Toft and Impington Lane but there were others such as Orchard Gardens, Melbourn where progress was better than expected and allocations in 2021/22 were spent in 2020/21.

Pembroke Way, Teversham This scheme experienced several delays, including a re-design but completed in 2020/21, delivering 5 dwellings but with an overall overspend of £108k

Linton Road, Gt Abington Scheme completed with a small underspend, delivering 18 dwellings in total across 2019/20 & 2020/21

Burton End, West Wickham Scheme completed with a small underspend, delivering 4 dwellings in 2020/21

Station Road, Foxton Scheme completed with an underspend, delivering 9 dwellings in 2020/21

Work at the schemes at Grace Crescent, Hardwick and Bennell Farm, Toft is ongoing but during 2020/21, 36 dwellings in total were completed and handed-over from these 2 schemes.

Shared Ownership Repurchase An overspend was reported due to the necessary repurchase of sheltered equity-share properties (to be subsequently marketed for re-sale), which is difficult to predict.